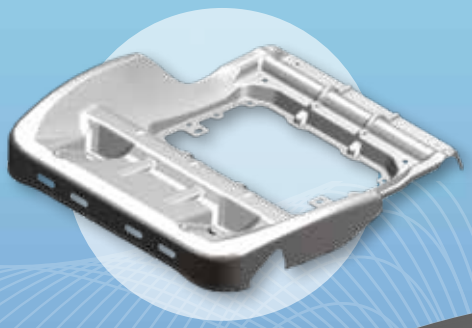
METAL COMPONENT ENGINEERING LIMITED



Diversification

ANNUAL REPORT **2018**

OUR **VISION**

To be a World-Class Mechanical Manufacturing Solutions Provider

CONTENTS

01 Corporate Profile

02 Corporate Information

03 Corporate Structure

04 Core Values

05 Chairman's Message

07 Board of Directors

09 Key Management

11 Five-Year Financial Highlights

13 Corporate Governance Report

34 Directors' Statement

41 Independent Auditor's Report

46 Financial Statements

129 Supplementary Financial Information

130 Shareholdings Statistics

132 Notice of Annual General Meeting

Proxy Form

This annual report has been prepared by the Company and its contents have been reviewed by the Company's sponsor, ZICO Capital Pte. Ltd. (the **"Sponsor"**), for compliance with the Singapore Exchange Securities Trading Limited ("**SGX-ST**") Listing Manual Section B: Rules of Catalist. The Sponsor has not independently verified the contents of this annual report.

This annual report has not been examined or approved by the SGX-ST and the SGX-ST assumes no responsibility for the contents of this annual report, including the correctness of any of the statements or opinions made, or reports contained in this annual report.

The contact person for the Sponsor is Ms. Alice Ng, Director of Continuing Sponsorship, ZICO Capital Pte. Ltd. at 8 Robinson Road #09-00 ASO Building, Singapore 048544, telephone (65) 6636-4201.

CORPORATE **PROFILE**

Metal Component Engineering Limited ("MCE" or the "Company") is a one-stop mechanical manufacturing solutions provider with a regional manufacturing presence in Asia. The Group focuses on data storage, office automation peripherals, ATM and kiosk products, as well as automotive industries.

The Company offers services from design, prototyping, tool and die fabrication (soft tools, hard tools and hybrid solutions), precision stamping production, surface finishing, to value-added assembly. It supports customers for both high-mix low-volume and low-mix high-volume production. MCE's services also extend to electromechanical assembly solutions, ranging from welding to mechanical structure integration, and supply chain management capabilities. Its assembly lines allow flexible configurations to meet various product requirements.

Through its sheet metal technology, efficient supply chain and inventory hub management, MCE provides competitive solutions to its customers.

Key capabilities:

- Early supplier involvement
- Design For Manufacturability (DFM)
- Program management
- Prototyping
- Tool design and fabrication
- Batch production
- High-volume production
- Secondary processes
- In-house surface treatment
- Supply chain management
- Mechanical assembly & integration
- Sub-module machining

CORPORATE **INFORMATION**

Company Registration Number
198804700N

Registered Office
7030 Ang Mo Kio Avenue 5
#08-85 Northstar@AMK
Singapore 569880
Tel: (65) 6759 5575
Fax: (65) 6759 5565
www.mce.com.sg

Board of Directors
Chua Kheng Choon (Chairman and CEO)
Koh Gim Hoe (Lead Independent Director)
Lim Swee Kwang (Independent Director)
Cheah Chow Seng (Independent Director)

Audit Committee
Lim Swee Kwang (Chairman)
Cheah Chow Seng
Koh Gim Hoe

Remuneration Committee
Koh Gim Hoe (Chairman)
Lim Swee Kwang
Cheah Chow Seng

Nominating Committee
Cheah Chow Seng (Chairman)
Lim Swee Kwang
Koh Gim Hoe

Company Secretaries
Lee Wei Hsiung
Mak Peng Leong, Philip

Share Registrar and Share Transfer Office
M & C Services Private Limited
112 Robinson Road
#05-01
Singapore 068902

Principal Bankers
Malayan Banking Berhad
United Overseas Bank Limited

Continuing Sponsor
ZICO Capital Pte. Ltd.
8 Robinson Road
#09-00 ASO Building
Singapore 048544

Independent Auditor
Foo Kon Tan LLP
Public Accountants and Chartered Accountants
24 Raffles Place
#07-03 Clifford Centre
Singapore 048621
Partner-in-charge: Ho Teik Tiong
(Practising Member of Public Accountants and Chartered Accountants)
Date of appointment: Since financial year ended 31 December 2017

CORPORATE **STRUCTURE**

METAL COMPONENT ENGINEERING LIMITED

- Metal Precision Services Pte. Ltd.
- MCE Technologies Sdn. Bhd.
- MCE Manufacturing Sdn. Bhd.
- MCT (Thailand) Co., Ltd
- Metal Component Technologies (Wuxi) Co., Ltd.
- MCE Technologies (Suzhou) Co., Ltd.
- Metal Component Engineering (Shanghai) Co., Ltd.
- MCE Industries (Shanghai) Co., Ltd.
  - MCE Corporation (Shanghai) Co., Ltd.

CORE **VALUES**

COMMITMENT
We shall always contribute our 100% work effort with passion and enthusiasm. We conduct our business professionally just like a life long marriage, with the "can-do" attitude.

TEAM
We share a common goal, strive to understand each other's strength and weakness, work together with a balanced approach, to bring the Company towards its winning state.

COMMUNICATION
It is important that listeners understand and accept our views. We always ensure two-way interaction is carried out with clarity, precision and be quantifiable. We always strive to master this art to ensure a timely and regular communication.

3CT²

TRUST
We will trust others first, followed by check and balance. We shall always respect all individuals the same way we want to be respected. We empower people, but are aware of cross cultural differences and each other's strength and weakness.

CREATIVITY
We must always think ahead, be bold to make a difference and to accept changes. We are always dynamic, flexible, continuously making improvement and accountable.

CHAIRMAN'S **MESSAGE**

"In addition to working with key customers to sustain our revenue stream in the next 12 months, we will also be looking at setting new business directions in implementing growth initiatives and execute new investment strategies, which may include business diversification strategies."

Dear Shareholders

The year 2018 marked a year of massive cut-backs for MCE, which saw the elimination of certain facilities that are not generating positive cash flow and the streamlining of process flow and manpower deployment that had reduced our employee benefit expense and other operating expenses. This streamlining is essential to mitigate the lower sales from the decrease in global demand for our customer products and will enable us to better manage our resources so as to improve our financial performance and to generate positive cash flow.

Financial Review

The Group recorded a revenue of S$46.8 million for the financial year ended 31 December 2018 ("FY2018"). This represented a 15.7% decrease from a revenue of S$55.6 million recorded for the financial year ended 31 December 2017 ("FY2017"). The decrease was mainly due to (i) decrease in global demand for our customer products that adversely affected our sales in Singapore and China; and (ii) the closures of the plating line in Suzhou and Shanghai plant in FY2017, resulting in the absence of these sales in FY2018.

The Group reported a loss after tax of S$5.5 million in FY2018, as compared to a loss after tax of $8.7 million in FY2017, mainly due to (i) lower sales; (ii) lower employee benefit expense from the headcount reduction and pay-cut that the directors and management of the Group had undertaken in the second half of FY2018; (iii) non-recurring charges in FY2017 of S$2.0 million (as further described in the next paragraph) and (iv) lower operating expenses.

Excluding the effects of the lay-off of personnel, the impairment made on inventory, write-off of intangible asset, and loss on disposal of property, plant and equipment arising from the closures of the plating line and Shanghai plant that totalled approximately S$2.0 million in FY2017, loss for FY2017 would have been $6.7 million, as compared to a loss of S$5.5 million in FY2018.

Due to the operating losses in the year, cash balance decreased by S$2.7 million, from S$5.1 million in FY2017 to S$2.4 million in FY2018. In FY2018, the Group used net cash of S$1.3 million and S$1.7 million in its operating activities and investing activities, respectively, and generated net cash of S$0.7 million from its financing activities. Consequently, net debt increased from S$3.2 million in FY2017, to S$7.8 million in FY2018.

CHAIRMAN'S **MESSAGE**

In FY2018, arising from the market revaluation of its leasehold property as at 31 December 2018, leasehold property decreased by S$1.0 million, from S$11.6 million as at 31 December 2017 to S$10.6 million as at 31 December 2018, with a resultant decrease in capital reserve and deferred tax liabilities of S$0.4 million and S$0.1 million, respectively.

Operational Review

With the closure of the Shanghai plant in FY2017, the Group's manufacturing footprint at the end of December 2018 comprised three manufacturing sites in three countries, namely China, Malaysia and Thailand that is supported by a corporate headquarters in Singapore.

MCE China

Revenue derived from our China segment decreased from S$29.3 million in FY2017 to S$26.8 million in FY2018, mainly due to lower sales and closures of the plating line in Suzhou and Shanghai plant. It recorded a segment loss of S$3.1 million in FY2018, as compared to a segment loss of $8.3 million in FY2017.

MCE Malaysia

Revenue derived from our Malaysia segment decreased from S$13.0 million in FY2017 to S$9.4 million in FY2018, largely due to decrease in orders for new projects in FY2018. Consequently, it recorded a segment loss of S$88,000 in FY2018, as compared to a segment profit of S$680,000 in FY2017.

MCE Thailand

Revenue derived from our Thailand segment decreased slightly from S$10.6 million in FY2017 to S$9.8 million in FY2018. In addition, operating expenses increased in FY2018 as compared to FY2017, mainly attributed to the establishment of a second operating plant in a new site in Thailand. Consequently, it recorded a segment profit of S$700,000 in FY2018 as compared to a segment profit of S$1.8 million in FY2017.

Forward Looking

While we are seeing improving sales demands from our customers in Thailand and Malaysia, we continue to be concerned about the impact of the on-going trade war on China. Against the backdrop of uncertain sales demand, the Group will continue to undertake further cost saving measures to better manage its resources so as to improve its financial performance and to generate positive cash flow.

In addition to working with key customers to sustain our revenue stream in the next 12 months, we will also be looking at setting new business directions in implementing growth initiatives and execute new investment strategies, which may include business diversification strategies. On 15 February 2019, the Group announced a conditional sales and purchase for a proposed acquisition of 51% interest in Asiafame Group, a company that is primarily involved in third party testing and inspection services in the PRC (the "Proposed Acquisition"). The long-stop date for the Proposed Acquisition is 31 August 2019 and should all the conditions precedent be fulfilled, including but not limited to, new capital injection of no less than S$4 million and shareholders' approval, the Proposed Acquisition, if successful, will present a good opportunity for the Group to diversify its business and revenue stream.

Appreciation

In conclusion, on behalf of the Board of Directors, I would like to express my appreciation to all our shareholders, customers, business partners, management team and staff for their continuous support.

I would also like to especially thank Mr Cheah Chow Seng, who will be retiring as an Independent Director at the forthcoming annual general meeting, for his support and contribution to the Group over the years.

Thank you.

Chua Kheng Choon
Chairman and Chief Executive Officer

BOARD OF **DIRECTORS**

CHUA KHENG CHOON, our Chairman and Chief Executive Officer, is one of our founders and is responsible for overseeing the overall business strategy of our Group. He has been in the precision metal stamping industry for more than 30 years. Under Mr Chua's leadership, our Company has grown steadily from its inception as a stamping sub-contractor to its position as a one-stop provider for mechanical manufacturing products and services. He holds a Diploma in Material Handling Technology and a Certificate in Industrial Management from the Singapore Institute of Management.

KOH GIM HOE STEVEN is our Lead Independent Director. Mr Koh is the Chairman of the Remuneration Committee, and a member of the Audit Committee and the Nominating Committee. He was previously the deputy chief executive officer and executive director in Armstrong Industrial Corporation Limited ("Armstrong") from 2000 to 2015. Prior to Armstrong, Mr Koh held several management positions in major banks. Mr Koh was appointed by SPRING Singapore from 2015 to 2016 as business advisor to precision engineering companies in Singapore, the Commissioner of Inland Revenues as a member of the Taxpayer Feedback Panel – Mandarin Dialogue from 2010 to 2014 and the chairman of Singapore Club in South Korea in late 1900s. Mr Koh is currently the full time Secretary General of Singapore Precision Engineering and Technology Association (SPETA). Prior to current appointment, Mr Koh was the vice chairman and advisor for SPETA since 2011. He holds various Diplomas in Banking, Accountancy and Management from renowned overseas and local institutions.

BOARD OF **DIRECTORS**

CHEAH CHOW SENG is our Independent Director. Mr Cheah is the Chairman of the Nominating Committee, and a member of the Audit Committee and the Remuneration Committee. He held various appointments in Hewlett-Packard Singapore (Private) Limited ("HP") from 1979 to 2008, and his most recent position prior to retirement, was as the vice-president of the manufacturing operations for HP's printing and imaging group. In this position, Mr Cheah played a leadership role in shaping HP's printing group global manufacturing strategy, and developing its manufacturing ecosystem, especially in Asia. He left HP in 2008 to pursue personal interests. Mr Cheah holds a Bachelor and Masters Degree in Mechanical Engineering and Computer Aided Design from the HeriotWatt University, UK. He also attended the Wharton School Executive Management Program. In September 2005, Mr Cheah was awarded the White Magnolia Award by the Shanghai municipal government for his contributions to the Shanghai city industrial development.

LIM SWEE KWANG is our Independent Director. Mr Lim is the Chairman of the Audit Committee, and a member of the Nominating Committee and the Remuneration Committee. In 2017, he was the chief operating officer of Meiban Corporation Pte Ltd, responsible for its operations in Malaysia and Singapore. In 2015 and 2016, he was the executive vice president of Hyflux Limited and was responsible for its technology development, technology acquisition and management of strategic partnerships. From 2012 to 2014, he was the investment advisor of Accion Capital Management Pte Ltd, a MAS registered fund management company. From 2002 to 2012, he held various positions in Venture Corporation Limited, the last being the group general manager for the retail stores and industrial products business unit. He started his career in Hewlett-Packard (Singapore and USA) where he served the company for more than 17 years in various positions in product development and business management. Mr Lim graduated with a Bachelor of Science degree in Mechanical Engineering (Summa Cum Laude) from the University of Michigan, Ann Arbor, USA, and a Masters of Science in Industrial and System Engineering from the National University of Singapore.

KEY **MANAGEMENT**

MAK PENG LEONG PHILIP is appointed as the Chief Financial Officer and Company Secretary of the Group on 7 July 2015. He is responsible for the Group's overall financial management, internal control and compliance requirements. Mr Mak is also the Chief Risk Officer of the Group and sits on executive committee of the Group and participates in the strategic and policy making decisions of the Group. Prior to joining the Group, Mr Mak worked in a wide spectrum of companies including Singapore based multi-national corporations, publicly listed companies on the Singapore Exchange and public accounting firms. Mr Mak has more than 25 years of experience in audit and financial management. Mr Mak holds a MBA from the University of South Australia in Adelaide, Australia. He is also a fellow member with the Institute of Singapore Chartered Accountants, as well as the Association of Chartered Certified Accountants in UK.

BOON CHE KWANG is the General Manager for both MCE Thailand and Malaysia and has been with MCE since 2004. He is responsible for the overall operations of MCE Thailand and Malaysia. Prior to his current appointment, Mr Boon held various management positions in production, engineering and operations in both MCE Thailand and Malaysia. Mr Boon holds a Bachelor of Science Degree (Major in Statistic and Computer Science) from Campbell University U.S.A (North Carolina).

DING HONG YU RAIN is the General Manager for MCE Suzhou. He is responsible for the operations of MCE Suzhou. Prior to his current appointment, Mr Rain held various management positions in program, production and operations in MCE Suzhou. Mr Rain graduated from Hubei Three Gorges Polytechnic with a degree of Electronic Information Engineering Technology.

NG CHEE HONG DARREN, our Corporate Quality Assurance Manager, has been with the Group since 2001. He is responsible for the maintenance and continuous improvement of the Quality Management System of the Group across its manufacturing sites. Mr Ng holds a Bachelor of Science Degree (Honours) from the National University of Malaysia. He is also certified Lean Six Sigma Black Belt and IATF Lead Auditor from SQI.

TAN WEE SUAN MAVIS, our Corporate Materials Manager, has been with the Group since 1989. She is responsible for the Group's materials planning, pricing negotiation and purchase strategy. Ms Tan holds a Diploma in Business Administration from the Singapore Productivity Standards Board Institute.

KEY **MANAGEMENT**

LEW CHAN FOOK, our Group Enterprise Resource Planning (EPR) and IT Manager, joined the Group in March 2018. He is responsible for the overall ERP and IT system for the Group, as well as to improve IT infrastructure and align ERP business processes. Prior to joining the Group, Mr Lew was an IT manager with Merck Pte Ltd and is responsible for all aspects of the ERP Scala System. Mr Lew has more than 20 years of local and regional experience working in ERP system supporting industries such as Merck Pte Ltd and Food Empire Holdings Ltd.. He holds a Bachelor of Business Administration from the Ottawa University and holds Advanced Diploma in Computer Studies from Informatics College and a Diploma in Cost Accounting from Systematics College.

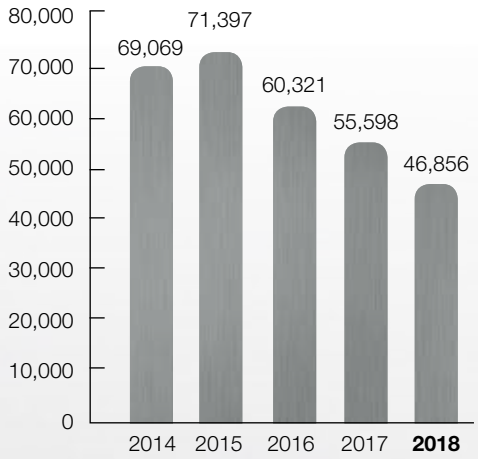
RAYMOND YIP CHEE WANG, our Group Human Resources Manager, joined the Group in February 2019. He is responsible for the overall implementation and provision of human resource services, policies and programs for the Group. Mr Yip has over 30 years of diverse experience in the service, trading and manufacturing industries from his trade union days in the electronics sector, thereon to ship-repair, hotel and a Japanese MNC. His last contribution was with a mainboard listed company in the ornamental fish industry. He played a pivotal role in preparing the organisation to achieve the Singapore Quality Award, People Excellence and Innovation Awards. He is also a Lead Assessor with Enterprise Singapore in the Business Excellence certification program, driving best practices through the framework at regular assessments. He graduated from the National University of Singapore with a Bachelor of Science and the City University Business School, London, with a Masters of Business Administration in Human Resource Management.

FIVE-YEAR **FINANCIAL HIGHLIGHTS**

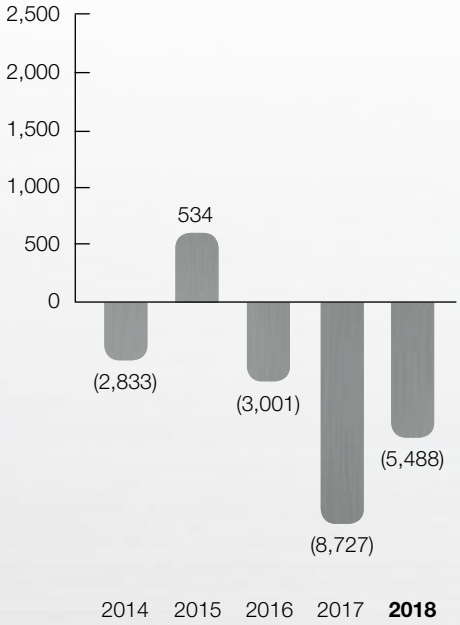
S$'000	2014	2015	2016	2017	2018
GROUP FINANCIAL PERFORMANCE					
Revenue	69,069	71,397	60,321	55,598	46,856
(Loss)/profit before taxation	(2,761)	576	(3,027)	(8,769)	(5,532)
Net (loss)/profit attributable to owners of the company	(2,833)	534	(3,001)	(8,727)	(5,488)
(Loss)/earnings per share (diluted) (cents)	(0.77)	0.13	(0.80)	(2.33)	(1.47)
GROUP FINANCIAL POSITION					
Property, plant and equipment	17,503	16,203	13,502	20,983	20,211
Cash and cash equivalents	10,951	11,480	8,634	5,144	2,421
Current assets	43,888	39,512	32,819	29,150	21,412
Total assets	61,529	57,830	47,751	50,186	41,709
Current liabilities	33,809	29,805	23,413	25,866	23,233
Non-current liabilties	1,003	678	812	3,294	3,253
Total liabilities	34,812	30,484	24,225	29,160	26,486
Total equity	26,717	27,347	23,526	21,026	15,223
KEY FINANCIAL INDICATORS					
Debt-equity ratio (times)	1.30	1.11	1.03	1.39	1.74
Net (debt)/cash ($'000)	(2,343)	413	60	(3,215)	(7,756)
Net gearing	9%	(2%)	0%	15%	51%

FIVE-YEAR FINANCIAL **HIGHLIGHTS**

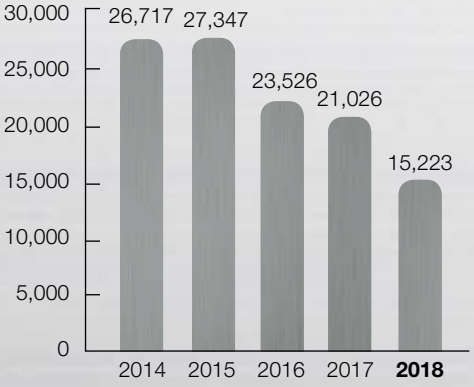
REVENUE
(S$'000)



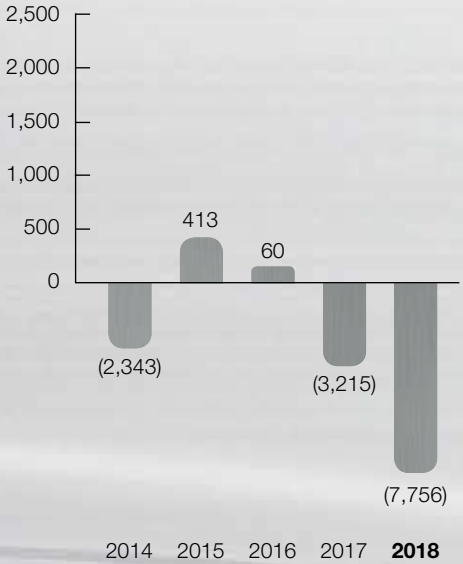
NET PROFIT/(LOSS) ATTRIBUTABLE TO OWNERS OF THE COMPANY
(S$'000)



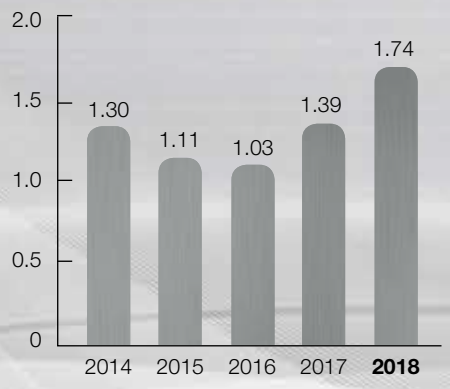
TOTAL EQUITY
(S$'000)



NET CASH / (DEBT)
(S$'000)



DEBT-EQUITY RATIO



CORPORATE GOVERNANCE REPORT

The board of directors (the "**Board**" or "**Directors**") of Metal Component Engineering Limited (the "**Company**", and together with its subsidiaries, the "**Group**") is committed to comply with the principles of the Code of Corporate Governance 2012 (the "**Code**") issued on 2 May 2012. The Company believes that good corporate governance is essential in building a sound corporation with an ethical environment, thereby protecting the interests of all shareholders of the Company ("**Shareholders**").

This report sets out the Company's corporate governance practices. The Board confirms that, for the financial year ended 31 December 2018 ("**FY2018**"), the Company has generally adhered to the principles and guidelines set out in the Code. Where there are deviations from the Code, appropriate explanations are provided. The Company will continue to enhance its corporate governance practices appropriate to the conduct and growth of its business and to review such practices from time to time, to ensure compliance with the Listing Manual Section B: Rules of Catalist (the "**Catalist Rules**") of the Singapore Exchange Securities Trading Limited ("**SGX-ST**").

The new Code of Corporate Governance 2018 was issued on 6 August 2018 (the "**Revised Code**"), and will only take effect for annual reports covering financial years commencing from 1 January 2019. As such, the Revised Code will not affect the Company's latest financial year ended 31 December 2018, and accordingly, the Group will only make reference to the Code in reviewing and implementing its corporate governance structures and practices.

BOARD MATTERS

THE BOARD'S CONDUCT OF AFFAIRS

Principle 1: Every company should be headed by an effective Board to lead and control the company. The Board is collectively responsible for the long-term success of the company. The Board works with the Management to achieve this objective and Management remains accountable to the Board.

The Board provides entrepreneurial leadership and oversees the management of the businesses of the Group, including that of setting the overall strategy and business direction of the Group.

The principal functions of the Board include:

- formulating, reviewing and approving of broad policies, key strategic and financial objectives and monitoring the performance of the Management;
- overseeing the processes for evaluating the adequacy of internal controls, risk management and regulatory compliance, as well as safeguarding Shareholders' interests and the Company's assets;
- reviewing and approving interim and annual results announcements, and other SGXNET announcements;
- reviewing and approving business plans, annual budgets, major funding proposals, investment and divestment proposals;
- approving of nominations for appointment or re-appointment to the Board of Directors and the appointment of key management personnel; and
- assuming responsibility for corporate governance and governance of risk.

All Directors objectively discharge their duties and responsibilities at all times as fiduciaries in the interests of the Company.

The Company has adopted internal guidelines setting forth matters that require the Board's approval. These matters include, amongst others, the acceptance of all banking facilities granted by financial institutions as well as matters required to be announced on SGXNET in accordance with the Catalist Rules.

All new Directors receive appropriate training and orientation when they are first appointed to the Board including an orientation program to familiarise themselves with the Company's business and governance practices. Upon appointment of new Directors, such Directors are formally notified of their appointment and provided with a brief summary of their roles, duties and responsibilities as members of the Board.

CORPORATE GOVERNANCE REPORT

The Board is informed of all relevant courses, conferences and seminars in which the Directors are encouraged to attend. The Board is updated on an ongoing basis on relevant new laws and regulations by the management of the Group ("**Management**"). The Directors are updated regularly on changes to the Catalist Rules, risk management, corporate governance, insider trading and key changes in the relevant regulatory requirements, financial reporting standards and the relevant laws and regulations to facilitate effective discharge of their fiduciary duties as Board or members of the Board Committees. Annually, the external auditors update the AC and the Board on the new and revised financial reporting standards that are applicable to the Company or the Group. Directors are encouraged to constantly keep abreast of developments in regulatory, legal and accounting frameworks and regulations that are of relevance to the Group through participation in seminars and workshops. Directors can apply to the Company for funding of any such courses, conferences and seminars which they may apply to attend.

The Board conducts regular meetings, and additional meetings for particular matters will be convened as and when they are deemed necessary. Physical meetings are held and the Company's Constitution ("**Constitution**") allows for telephonic and video conference meetings.

The Board is supported by the Audit Committee, the Nominating Committee and the Remuneration Committee (collectively, the "**Board Committees**"). The members of the Board Committees are drawn from the members of the Board, and each of the Board Committees operates under the delegated authority from the Board. In addition, the Board is also supported by the Executive Committee. For FY2018, the Executive Committee comprises the Chairman and Chief Executive Officer ("**CEO**"), Chua Kheng Choon, and certain members of the Management (Mak Peng Leong, Philip (Chief Financial Officer) and Tan Swee Lim (Corporate Technical Director)). The Executive Committee is entrusted with the conduct of the Group's business and affairs. The Executive Committee will monitor the effectiveness of the policies set out by the Board and where necessary, make further recommendations or changes to the policies in line with the Group's financial objectives. The Executive Committee meets regularly, on an average of once a month.

The attendance of each Director at the Board and the Board Committees meetings held in FY2018 is set out below:

	Board	Audit Committee	Nominating Committee	Remuneration Committee
Number of meetings held	2	3	1	1
Attendance:				
Chua Kheng Choon	2	3*	1*	1*
Lim Chin Tong[1]	1	1	1	1
Cheah Chow Seng	2	3	1	1
Koh Gim Hoe	2	2	1	1
Lim Swee Kwang[2]	2	2	-	-

**By invitation*

Notes:-

(1) Mr Lim Chin Tong retired as the Lead Independent and Non-Executive Director at the conclusion of the Company's Annual General Meeting held on 27 April 2018.

(2) Mr Lim Swee Kwang was appointed as an Independent and Non-Executive Director, Chairman of the Audit Committee and member of the Nominating Committee and Remuneration Committee, with effect from 27 April 2018.

Minutes of all Board and Board Committees meetings will be circulated to the Board so that Directors are aware of and kept updated as to the proceedings and matters discussed during the respective meetings.

CORPORATE GOVERNANCE REPORT

BOARD COMPOSITION AND GUIDANCE

Principle 2: There should be a strong and independent element on the Board, which is able to exercise judgement on corporate affairs independently, in particular, from the Management and 10% shareholders. No individual or small group of individuals should be allowed to dominate the Board's decision making.

As at the date of this annual report, the composition of the Board and Board Committees are as follows:

		Board Committee Membership		
Name of Director	**Designation of Board Members**	**Audit Committee**	**Nominating Committee**	**Remuneration Committee**
Chua Kheng Choon	Chairman and CEO	-	-	-
Koh Gim Hoe	Lead Independent and Non-Executive Director	Member	Member	Chairman
Cheah Chow Seng	Independent Non-Executive Director	Member	Chairman	Member
Lim Swee Kwang	Independent Non-Executive Director	Chairman	Member	Member

The profiles of the Directors are set out on pages 7 and 8 of this Annual Report.

The Nominating Committee considers an "independent" director as one who has no relationship with the Company, its related companies, its 10% Shareholders or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of the director's independent business judgment in carrying out the functions as an independent director with a view to the best interests of the Group. The criterion of independence is based on the definition provided in the Code. A "10% shareholder" means any person who has an interest or interests in one of more voting shares in the Company and the total votes attached to that share or those shares is not less than 10% of the total votes attached to all the voting shares in the Company.

The Nominating Committee is satisfied that the Independent Directors are independent and are able to exercise objective judgment on corporate affairs independently from the Management, and there is presently a strong and independent element on the Board. The Board currently comprises four (4) Directors, out of which three (3) are Independent Directors. Accordingly, the Board has satisfied the requirement for independent directors to make up at least half of the Board where the chairman of the board and the chief executive officer is the same person. As such, together with the Chairman and CEO, the Board is able to exercise independent judgment on corporate affairs and provide the Management with diverse and objective views on business issues. The contribution of the Independent Directors to the Board deliberations ensures that no individual or small group of individuals dominates the Board's decision making.

The independence of each Director is assessed and reviewed annually by the Nominating Committee. Each independent Director is required to complete a declaration in respect of his independence based on the guidelines set out in the Code, and to update the Nominating Committee if there any changes to the contents of such declaration. In assessing the independence of a Director who has served on the Board for more than 9 years (namely, Cheah Chow Seng), the Nominating Committee and the Board have taken into consideration Guideline 2.4 and conducted a rigorous review of his contribution to the Board to determine if he has maintained his independence as defined by Guideline 2.3. The Nominating Committee and the Board are of the view that Cheah Chow Seng, regardless of his period of service, continues to provide objective, balanced and constructive inputs which are in the best interests of the Company. The independence of the Director concerned was not affected or impaired by his length of service.

Taking into account the views of the Nominating Committee, the Board concurs with the Nominating Committee that a Non-Executive Director's independence cannot be determined arbitrarily on the basis of a set period of time. In assessing the independence of a Non-Executive Director, the Nominating Committee and the Board consider it more appropriate to have regard to the substance of the Non-Executive Director's professionalism, integrity, objectivity, and ability to exercise independence of judgement in his deliberation in the interest of the Company, and not merely based on form. The Board considers that continued tenure brings considerable stability to the Board and the Board has benefited greatly from the presence of the above-mentioned Independent Director who has, over the years, developed significant and valuable insights in the Group's business, operations and markets, and can continue to provide significant and valuable contribution objectively to the Board as a whole.

Rigorous review is conducted by the Board to assess the continuing independence of the Non-Executive Director having served for over nine years, with attention to ensuring that they remain independent in character and judgement, and continue to present and objective and constructive challenge to the assumptions and viewpoints presented by the Management and the Board. The Board rigorous review includes, *inter alia*, critical examination of any conflicts of interest, as well as other factors such as their review and scrutiny of matters and proposals put before the Board, and the effectiveness of his oversight role as check and balance on the acts of the Board and the Management and his role in enhancing and safeguarding the interest of the Company and that of its shareholders.

The Board has determined that Cheah Chow Seng has continued to demonstrate strong independence in character and judgement in the manner in which he has discharged his duties and responsibilities as a Director of the Company. Cheah Chow Seng has continued to express his individual viewpoints, debates issues and objectively scrutinised and challenged the Management. He has sought clarification and amplification as he considered necessary, including through direct access to the Management and the Group's external advisors (if any).

Taking into account the above factors, the Board is of the view that Cheah Chow Seng continue to be considered an independent Director, notwithstanding he has served on the Board for more than nine years from the date of his first appointment. Prior to the date of this Annual Report, Cheah Chow Seng has indicated his intention to retire at the forthcoming Annual General Meeting of the Company. Accordingly, the Nominating Committee will identify candidates and review all nominations for the appointment of a new Director in place of Mr Cheah Chow Seng, before recommending to the Board for approval. The Board will make the necessary announcement when it appoints a new Director.

The Nominating Committee reviews annually the independence declarations made by the Independent Directors based on the criterion of independence under the guidelines provided in the Code and takes into account Rule 406(3)(d) of the Catalist Rules. The Nominating Committee has determined and is satisfied that Koh Gim Hoe, Cheah Chow Seng and Lim Swee Kwang have remained independent in their judgement and can continue to discharge their duties objectively, and (i) none of the Independent Directors has been employed by the Company or any of its related corporations for the current or any of the past three financial years; and (ii) none of the Independent Directors has an immediate family who is employed or has been employed by the Company or any of its related corporations for the past three financial years, and whose remuneration is determined by the Remuneration Committee of the Company.

The interests in shares, share options and warrants held by each Director in the Company are set out in the "Directors' Statement" section of this Annual Report. Save for their individual and deemed interests in the shares of the Company, none of the Directors or any of their immediate family members is related to any other Director or a 10% Shareholder.

CORPORATE GOVERNANCE REPORT

The Nominating Committee and the Board have reviewed the size of the present Board and is satisfied that the current Board facilitates effective decision-making and that no individual or small group of individuals dominates the Board decision-making process, based on the Company's present circumstances and taking into account the scope and nature of the Group's businesses and operations. The Nominating Committee and the Board are of the view that the present Board has the necessary mix of expertise, experience and competencies such as accounting or finance, business or management experience and industry knowledge for the effective functioning of the Board and is appropriate for the current scope and nature of the operations of the Group. The Board noted that gender diversity on the board of directors is also one of the recommendations under the Code to provide an appropriate balance and diversity. Although there is currently no female Director appointed to the Board, the Board does not rule out the possibility of appointing a female Director if a suitable candidate is nominated for the Board's consideration.

The Independent and Non-executive Directors communicate regularly, without management presence, to discuss matters such as the Group's performance, corporate governance and remuneration of the Executive Director (being the Chairman and CEO), to facilitate a more effective oversight on the Management. They also assist the Executive Director to review the performance of the Management and provide constructive suggestions to the Management to improve the Group's performance. The Independent and Non-Executive Directors provide constructive suggestions to Management and constructively challenge and provide inputs to the Management on business strategy.

CHAIRMAN AND CHIEF EXECUTIVE OFFICER

Principle 3: There should be a clear division of responsibilities between the leadership of the Board and the executives responsible for managing the company's business. No one individual should represent a considerable concentration of power.

At present, Chua Kheng Choon holds the position of Chairman of the Board and CEO. As Chairman, he:

- leads the Board to ensure its effectiveness on all aspects of its role;
- sets the agenda and ensures that adequate time is available for discussion of all agenda items, in particular strategic issues;
- promotes a culture of openness and debate in the Board;
- ensures that the Directors receive complete, adequate and timely information;
- ensures effective communication with Shareholders;
- encourages constructive relations within the Board and between the Board and the Management;
- facilitates the effective contribution of Independent and Non-executive Directors; and
- promotes high standards of corporate governance.

Members of the Board, having direct access to the Company Secretaries, are also able to add matters of concern for discussion during Board meetings. The Board is of the view that given the size and business model of the Group, it is in the best interests of the Group to adopt a single leadership structure, whereby the CEO and the Chairman is the same person. This is to facilitate the decision making and implementation processes within the Group. The Chairman and CEO is a member of the Executive Committee, which in turn is subject to the overall supervision of the Board.

For good corporate governance, and as the Chairman and CEO is the same person, Koh Gim Hoe is appointed as the Lead Independent Director. He acts as the focal point for the independent Directors to provide their inputs to the Chairman and CEO as well as the Management, and in their interactions with the Executive Director. As the Lead Independent Director, he will be available to Shareholders where they have concerns for which contact through the normal channels of the Chairman and CEO, or Chief Financial Officer of the Company ("**CFO**") have failed to resolve or for which such contact is inappropriate. As and when they deem necessary, the Independent Directors meet without the presence of the other Directors, and the Lead Independent Director provides feedback to the Chairman and CEO after such meeting, if necessary. Similarly, the Lead Independent Director acts as the focal point for contact between the Executive Director and the Management with the Independent Directors.

CORPORATE GOVERNANCE REPORT

BOARD MEMBERSHIP

Principle 4: There should be a formal and transparent process for the appointment and re-appointment of directors to the Board.

Nominating Committee

The Nominating Committee comprises three members, all of whom are Independent and Non-Executive Directors, namely Cheah Chow Seng (Chairman), Koh Gim Hoe and Lim Swee Kwang. Koh Gim Hoe, the Lead Independent Director, is a member of the Nominating Committee.

The Nominating Committee's primary function is to recommend the appointments and re-appointments of Directors. Each member of the Nominating Committee is required to abstain from voting, approving or making a recommendation on any resolutions of the Nominating Committee in which he has a conflict of interest in the subject matter under consideration.

As prescribed in the Company's Constitution and recommended by the Code, one-third of the Directors are required to retire from office and be subject to re-election by Shareholders at the Company's Annual General Meeting. In addition, the Constitution of the Company provides that a Director appointed by the Board to fill a vacancy or as an additional Director must retire at the next Annual General Meeting after such appointment, and subject himself or herself for re-election.

With effect from 1 January 2019, pursuant to Rule 720(4) of the Catalist Rules, all Directors, including Executive Directors, must submit themselves for re-nomination and re-appointment at least once every three (3) years. Within three years of 1 January 2019, a Director appointed or re-appointed before 1 January 2019 must submit himself for re-nomination and re-appointment to the Board at a general meeting no later than 31 December 2021.

At the forthcoming Annual General Meeting, Cheah Chow Seng will be retiring by rotation pursuant to Article 92 of the Company's Constitution and Lim Swee Kwang will be retiring pursuant to Article 97 of the Company's Constitution. Prior to the date of this Annual Report, Cheah Chow Seng has indicated his intention to retire at the forthcoming Annual General Meeting and therefore will not be offering himself for re-election as a Director of the Company. Accordingly, the Nominating Committee will identify candidates and review all nominations for the appointment of a new Director in place of Cheah Chow Seng, before recommending to the Board for approval. Being eligible for re-election, Lim Swee Kwang has offered himself for re-election at the forthcoming Annual General Meeting. The Nominating Committee has recommended and the Board has agreed that Lim Swee Kwang be nominated for re-election of the forthcoming Annual General Meeting of the Company. In making the recommendations, the Nominating Committee has considered the overall contributions and performances of Lim Swee Kwang.

When a new Director is to be selected or appointed by the Board, the Nominating Committee, in consultation with the Board, decides on the criteria (including qualifications and experience) for selecting any candidate. The Nominating Committee meets with the shortlisted candidates to assess their suitability, with a view to nominating them for the Board's consideration and approval. In their assessment of each candidate, the Nominating Committee will take into account the candidate's track record, age, experience, capabilities and other relevant factors. In addition, the Nominating Committee is also responsible for:

- determining annually whether or not a Director is independent;
- deciding how the Board's performance is to be evaluated and proposing objective performance criteria for the Board's approval;
- assessing the effectiveness of the Board as a whole;
- deciding whether or not a Director is able to and has been adequately carrying out his duties as a Director;
- reviewing board succession plans for Directors, in particular the Chairman and the CEO; and
- reviewing training and professional development programs for the Board.

CORPORATE GOVERNANCE REPORT

Other than the key information regarding the Directors set out below, information pertaining to the Directors' interests in shares, options and other convertible securities are set out in the "Directors' Statement" section of this Annual Report, and information in relation to the background and principal commitments of the Directors are set out in the "Board of Directors" section of this Annual Report. The dates of initial appointment and last re-election of each Director, together with his current directorships in listed companies and other principal commitments are set out below:

Name of Director	Board appointment	Date of first appointment	Date of last re-election	Directorships/ Chairmanships in other listed companies (present and in the preceding three years)	Other principal commitments
Chua Kheng Choon	Executive	22.12.1988	27.4.2018	-	-
Koh Gim Hoe	Non-Executive and Lead Independent	11.5.2016	28.4.2017	-	Advisor to Singapore Precision Engineering and Technology Association
Cheah Chow Seng	Non-Executive and Independent	8.7.2009	29.4.2019 (To retire at the forthcoming Annual General Meeting)	-	Corporate Adviser to Meiban Group Pte Ltd
Lim Swee Kwang	Non-Executive and Independent	27.4.2018	29.4.2019 (To be re-elected at the forthcoming Annual General Meeting)	-	-

Please refer to the section entitled "Additional Information on Director Nominated for Re-election – Appendix 7F to the Catalist Rules" of this report for the information as set out in Appendix 7F to the Catalist Rules relating to Lim Swee Kwang, being the Director who is retiring in accordance with the Company's Constitution at the forthcoming AGM, and who is eligible, offered himself for re-election.

The Board is of the view that the effectiveness of each Director is best assessed by a qualitative assessment of the Director's contribution and his ability to devote sufficient time and attention to the Company's affairs. The Board has not determined the maximum number of listed company board representations which a Director may hold as it does not wish to omit from consideration, outstanding individuals who, despite the demands on their time, have the capacity to participate and contribute as new members of the Board.

The Board does not have any alternate Directors.

CORPORATE GOVERNANCE REPORT

BOARD PERFORMANCE

Principle 5: There should be a formal annual assessment of the effectiveness of the Board as a whole and its board committees and the contribution by each director to the effectiveness of the Board.

The Nominating Committee conducts periodic assessments of the effectiveness of the Board as a whole. As part of this assessment process, the Directors are requested to complete a Board Evaluation Questionnaire. The performance criteria in the Board Evaluation Questionnaire do not change from year to year, and where circumstances deem it necessary for any of the criteria to be changed, the onus will be on the Board to justify the change. The responses from the Directors are collated by the Company Secretaries, reviewed and discussed by the Nominating Committee, and the findings are reported to the Board. Given the relatively small size of the Board, the Nominating Committee is of the view that it is not feasible to conduct a formal assessment of the contribution by each Director to the effectiveness of the Board.

The Nominating Committee, in considering the appointment or re-appointment of any Director, evaluates the competencies, commitment, contribution and performance of that Director, and also the requirements for Board renewal. The assessment parameters include attendance, preparedness, participation and candour at meetings of the Board and Board Committees, as well as effectiveness and commitment of such Director.

Each member of the Nominating Committee shall abstain from voting on any resolutions or participating in respect of the assessment of his performance or re-nomination as Director.

The Board and the Nominating Committee are continually on the look-out for suitable candidates to be considered for appointment to the Board whether in the near to medium term or some time in the future, if a vacancy arises.

The Nominating Committee, having reviewed the overall performance of the Board in terms of its role and responsibilities and the conduct of its affairs as a whole for the financial year reported on, is of the view that the performance of the Board as a whole has been satisfactory. The Nominating Committee is satisfied that sufficient time and attention has been given to the Group by each Director. The Board has not engaged any external facilitator in conducting the assessment of the Board's performance. Where relevant, the Nominating Committee will consider such engagement.

ACCESS TO INFORMATION

Principle 6: In order to fulfil their responsibilities, directors should be provided with complete, adequate and timely information prior to board meetings and on an on-going basis so as to enable them to make informed decisions to discharge their duties and responsibilities.

To enable the Board to its responsibilities, the Management provides all Directors with management accounts, and all necessary information and relevant reports, on a regular and timely basis. The Management regularly updates and reports to the Board on the Company's operations and plans. The Directors have separate and independent access to the Management and the Company Secretaries to facilitate access to any required information. Board papers are prepared for each Board and Board Committee meeting and are usually circulated in advance of such meetings. This is to give the Directors sufficient time to review and consider the matters to be discussed. In certain cases, where appropriate, the relevant papers are circulated at the meeting itself or matters are discussed without Board papers.

The Company Secretaries attend all Board meetings and are responsible for ensuring that Board procedures as well as rules and regulations are complied with. The appointment and removal of the Company Secretaries is a matter for consideration by the Board as a whole.

Where the Directors, either individually or as a group, require independent professional advice in the furtherance of their duties, the Directors may obtain professional advice if necessary, and the costs of such advice will be borne by the Company. The Board is kept informed of all such professional advice rendered to the Directors.

REMUNERATION MATTERS

PROCEDURES FOR DEVELOPING REMUNERATION POLICIES

Principle 7: There should be a formal and transparent procedure for developing policy on executive remuneration and for fixing the remuneration packages of individual directors. No director should be involved in deciding his own remuneration.

Remuneration Committee

The Remuneration Committee comprises three members, all of whom are Independent and Non-Executive Directors, namely Koh Gim Hoe (Chairman), Cheah Chow Seng and Lim Swee Kwang.

The Remuneration Committee's primary responsibility is overseeing the general compensation of the Group's employees with a goal to motivate, recruit and retain the Group's employees and Directors through competitive compensation and progressive policies.

The principal responsibilities of the Remuneration Committee include, amongst others, the following:

- reviews and recommends to the Board, a framework of remuneration for the Directors and key management personnel;
- reviews and recommends to the Board the specific remuneration packages for each Director; and
- reviews the Company's obligations arising in the event of termination of an executive Director's contract of service, to ensure that such contracts of service contain fair and reasonable termination clauses which are not overly generous.

In carrying out its duties, the Remuneration Committee aims to be fair and to avoid rewarding poor performance.

The Remuneration Committee at present does not review and recommend to the Board the specific remuneration packages for key management personnel. This task is carried out by the Executive Committee. The Board will consider how to involve the Remuneration Committee in this process in due course.

The remuneration framework under the purview of the Remuneration Committee covers all aspects of remuneration, including but not limited to, Directors' fees, salaries, allowances, bonuses, options, share based incentives and awards, and benefits in kind.

No remuneration consultants were engaged by the Company in FY2018. The Remuneration Committee will engage professional advice in relation to remuneration matters as and when the need arises. The Remuneration Committee will ensure that existing relationships between the Company and its appointed remuneration consultants, if any, will not affect the independence and objectivity of the remuneration consultants. Where remuneration consultants are appointed, the Company will disclose the names and firms of the remuneration consultants in the annual remuneration report, and include a statement on whether the remuneration consultants have any such relationships with the Company.

No Director is involved in deciding his or her own remuneration.

CORPORATE GOVERNANCE REPORT

LEVEL AND MIX OF REMUNERATION

Principle 8: The level and structure of remuneration should be aligned with the long-term interest and risk policies of the company, and should be appropriate to attract, retain and motivate (a) the directors to provide good stewardship of the company; and (b) key management personnel to successfully manage the company. However, companies should avoid paying more than is necessary for this purpose.

The Independent Directors are paid fixed Directors' fees which are set in accordance with a remuneration framework comprising basic fees and committee fees. In determining such fees, the Remuneration Committee considers, among others, the particular circumstances applicable to the Company, and the practice of companies in the same industry, of comparable size and having similar business models.

The Board recognises the need to pay competitive (but not excessive) fees to attract, motivate and retain Directors. The Remuneration Committee has assessed and is satisfied that the Non-Executive and Independent Directors are not overly-compensated to the extent that their independence is compromised. The Directors' fees are recommended by the Remuneration Committee for the Board's approval and will be paid only after approval by Shareholders at the Annual General Meeting. The Chairman and members of the various Board Committees receive additional fees after taking into account the nature of their responsibilities and the greater frequency of meetings. Each member of the Remuneration Committee abstains from voting on any resolutions in respect of his remuneration package. Directors' fees of S$110,000 for the financial year ending 31 December 2019 (to be paid quarterly in arrears) are recommended by the Board and subject to the approval of Shareholders at the forthcoming Annual General Meeting of the Company.

The service contracts of executive Director and key management personnel are for fixed terms which are not excessively long, and do not contain onerous removal clauses. Notice periods in such service contracts are set at a period of 6 months or less. These service contracts are reviewed periodically by the Remuneration Committee to ensure that they are aligned with the long-term interest and risk policies of the Company and are in line with market practices and prevailing market conditions. When it deems appropriate, the Remuneration Committee appoints independent remuneration consultants to assist the Committee in the performance of its tasks.

At the moment, the Company does not use any contractual provisions to reclaim incentive components of the remuneration from the executive Director and key management executives in exceptional circumstances of misstatement of financial results, or of misconduct resulting in financial loss to the Group. The Executive Director owes a fiduciary duty to the Company, and the Company should be able to avail itself to remedies against the Executive Director in the event of such breach of fiduciary duties. The Remuneration Committee, will consider, if required, whether there is a requirement to institute such contractual provision to allow the Company to reclaim the incentive components of the remuneration of the executive Director and key management executive paid in prior years in such exceptional circumstances.

The Remuneration Committee is also responsible for overseeing the MCE Share Option 2014 Scheme (the "**MCE Scheme 2014**") and assists the Board in administering the MCE Scheme 2014 in accordance with the guidelines set. Adequate disclosures have been made in the "Directors' Statement" section of this Annual Report, entitled "Employee Share Option Scheme" and in note 23 to the financial statements set out in this Annual Report.

CORPORATE GOVERNANCE REPORT

DISCLOSURE ON REMUNERATION

Principle 9: Each company should provide clear disclosure of its remuneration policies, level and mix of remuneration, and the procedure for setting remuneration in the company's annual report. It should provide disclosure in relation to its remuneration policies to enable investors to understand the link between remuneration paid to directors and key management, and performance.

Remuneration of Directors, CEO and Key Management Personnel

The remuneration bands of the Directors and key management personnel of the Group (who are not Directors or the CEO), for FY2018 are as follows:

Remuneration Bands	Fees	Base/Fixed Salary	Bonus	Other Benefits	Total
S$250,000 to below S$500,000					
Directors					
Chua Kheng Choon	0%	99%	0%	1%	100%
Below S$250,000					
Directors					
Lim Chin Tong (resigned on 27 Apr 2018)	100%	0%	0%	0%	100%
Cheah Chow Seng	100%	0%	0%	0%	100%
Koh Gim Hoe	100%	0%	0%	0%	100%
Lim Swee Kwang (appointed on 27 Apr 2018)	100%	0%	0%	0%	100%
Below S$250,000					
Key Management					
Mak Peng Leong, Philip	0%	100%	0%	0%	100%
Tio Wee Seeng (resigned on 28 March 2018)	0%	78%	22%	0%	100%
Tan Wee Suan Mavis	0%	100%	0%	0%	100%
Ng Chee Hong Darren	0%	100%	0%	0%	100%
Boon Che Kwang	0%	80%	20%	0%	100%
Tan Swee Lim (resigned on 4 December 2018)	0%	100%	0%	0%	100%
Sung Kim May Judy (resigned on 31 August 2018)	0%	100%	0%	0%	100%
Yong Kar Yee (resigned on 18 January 2019)	0%	100%	0%	0%	100%
Lew Chan Fook	0%	100%	0%	0%	100%

The Company had obtained Shareholders' approval for payment of Directors' fees for FY2018 of an aggregate amount of $110,000 (with payment to be paid quarterly in arrears during FY2018) at the last AGM held on 27 April 2018 and the actual Directors' fees paid in FY2018 were S$27,500.

The Company does not have any employee who is an immediate family member of any Director in FY2018.

There are no termination, retirement and post-employment benefits that may be granted to Directors, the CEO and the key management personnel (who are not Directors or the CEO).

The Board, after weighing the advantages and disadvantages of such disclosure, is of the view that full disclosure of the actual remuneration of each Director and the CEO as well as the total remuneration paid to the top five key management personnel pursuant to Rule 1204(12) and Rule 1204(15) of the Catalist Rules and Guideline 9.2 and 9.3 of the Code would not be in the interests of the Company as such information is confidential and sensitive in nature, and can be exploited by competitors.

The Board is of the opinion that the information disclosed above would be sufficient for Shareholders to have an adequate appreciation of the Company's compensation policies and practices and therefore does not intend to issue a separate remuneration report, the contents of which would be largely similar.

The MCE Share Option Scheme ("**MCE Scheme**") which was adopted by the Company on 4 November 2003 had expired on or about 3 November 2013. At the Annual General Meeting on 25 April 2014, the MCE Share Option Scheme 2014 was approved and adopted by the Company's shareholders to replace the MCE Scheme. Details of the MCE Scheme and the MCE Share Option Scheme 2014 are set out in the "Directors' Statement" section in this Annual Report entitled "Employee Share Option Scheme" and in note 23 to the financial statement set out in this Annual Report.

ACCOUNTABILITY AND AUDIT

ACCOUNTABILITY

Principle 10: The Board should present a balanced and understandable assessment of the Company's performance, position and prospects.

The Board is responsible for providing a balanced and understandable assessment of the Group's performance, position and prospects as well as other price sensitive public reports to Shareholders on a prompt basis. These principles guide the presentation of the Company's annual financial statements and half yearly financial statements announcements to Shareholders, as well as other announcements required under the Catalist Rules.

The Board provides effective oversight of the Management's performance and control, compliance with legislative and regulatory requirements including continuing disclosure requirements under the Catalist Rules. For instance, in compliance with the Catalist Rules, the Board provides a negative assurance statement to Shareholders in its half year financial statements announcement, confirming to the best of its knowledge that nothing had come to the attention of the Board which might render the financial results false or misleading in any material aspect. All the Directors and key management personnel of the Group have also signed a letter of undertaking pursuant to Rule 720(1) of the Catalist Rules.

The Management provides all members of the Board with regular management reports that present a balanced and understandable assessment of the Company's performance, position and prospects.

RISK MANAGEMENT AND INTERNAL CONTROLS

Principle 11: The Board is responsible for the governance of risk. The Board should ensure that Management maintains a sound system of risk management and internal controls to safeguard shareholders' interest and the Company's assets, and should determine the nature and extent of the significant risks which the Board is willing to take in achieving its strategic objectives.

To enhance the Board's risk governance capabilities, the Board has in place an Enterprise Risk Management ("**ERM**") program for the Group. The ERM program is intended to assist the Board in (a) identifying significant risks, as well as determining the Company's levels of risk tolerance and risk policies; and (b) overseeing the design, implementation and monitoring of the Company's risk management and internal control systems.

To assist the Board in carrying out its risk governance functions, the Board has decided, in lieu of forming a separate board risk committee, to expand the terms of reference of the Audit Committee in relation to risk management, namely:

"To assist the Board in overseeing the risk governance in the Company to ensure that the Management maintains a sound system of risk management and internal controls to safeguard shareholders' interests and the Company's assets. The Audit Committee will also assist the Board to determine the nature and extent of the significant risks which the Board is willing to take in achieving its strategic objectives."

In connection with the ERM program of the Group and the additional terms of reference of the Audit Committee, the Board designated Mak Peng Leong, Philip, the Group's CFO as the Group's chief risk officer, with the following terms of reference:

"To assist the Audit Committee in carrying out its responsibilities in relation to risk governance by monitoring and reporting to the Audit Committee on the performance of the activities of the Company's ERM program and compliance by all relevant departments, business units or personnel of their respective responsibilities under the ERM programme."

The ERM program is intended to complement the functions performed by the internal auditors in respect of risk management and internal controls. The internal auditors are tasked to perform independent reviews of risks and internal controls to provide reasonable assurance to the Audit Committee and the Board that such risks have been adequately addressed and controls are operating.

In addition, the Audit Committee has, with the assistance of the Management and the internal auditors, reviewed and reported to the Board on the effectiveness of the Group's internal controls (including financial, operational, compliance and information technology controls) and risk management systems. The Board recognises that no cost effective internal control system will be able to eliminate all errors, irregularities and risks, and that any cost effective system can only be designed to manage and mitigate material errors, irregularities and risks.

The Board has also received from the CEO and the CFO, assurances that the financial records of the Group have been properly maintained and the financial statements give a true and fair view of the Group's operations and finances, and that the Group has in place adequate risk management and internal control systems.

Based on the Group's existing framework of management controls, risk management systems, internal control policies and procedures, as well as reviews performed by the Management and the internal auditors, the Board, with the concurrence of the Audit Committee, is of the opinion that internal controls of the Group (addressing financial, operational, compliance and information technology controls) and risk management systems are adequate and effective as at 31 December 2018.

AUDIT COMMITTEE

Principle 12: The Board should establish an Audit Committee with written terms of reference which clearly set out its authority and duties.

The Audit Committee comprises three members, all of whom are Independent and Non-Executive Directors, namely Lim Swee Kwang (Chairman), Cheah Chow Seng and Koh Gim Hoe. The Audit Committee members have many years of experience in senior management positions in both the financial and industrial sectors. They have sufficient recent and relevant financial management expertise and experience to discharge the Audit Committee's responsibilities.

No former partner or director of the Company's external auditing firm is a member of the Audit Committee.

The executive Director will continue to manage the operations of the Group and the Audit Committee will provide the necessary oversight. The Audit Committee will assist the Board in discharging its responsibility to safeguard the Group's assets, maintain adequate accounting records, as well as develop and maintain effective systems of internal control and risk governance, with the overall objective of ensuring that the Management creates and maintains an effective control environment in the Group.

The Audit Committee has explicit authority to investigate any matter within its terms of reference, and has full access to and co-operation by the Management and full discretion to invite any Director or executive officer to attend its meetings, and has reasonable resources to enable it to discharge its functions properly.

The Audit Committee's duties include:

- reviewing significant financial reporting issues and judgements so as to ensure the integrity of the financial statements of the Company and any announcements relating to the Company's financial performance;
- reviewing and reporting to the Board at least annually on the adequacy and effectiveness of the Company's internal controls, (including financial, operational, compliance and information technology controls) and risk management systems with inputs and assistance from the Management and the internal auditors;
- reviewing the effectiveness of the Company's internal audit function and ensuring that it is adequately resourced and independent of the activities it audits;
- reviewing the scope and results of the external audit, and the independence and objectivity of the external auditors;
- reviewing the co-operation given by the Management to the internal and external auditors;
- making recommendations to the Board on the proposals to the Shareholders on the appointment, re-appointment and removal of the external auditors, and approving the remuneration and terms of engagement of the external auditors;
- assisting the Board in overseeing the risk governance in the Company to ensure that the Management maintains a sound system of risk management and internal controls to safeguard Shareholders' interests and the Company's assets, and to assist the Board to determine the nature and extent of the significant risks which the Board is willing to take in achieving its strategic objectives;
- reviewing interested person transactions (if any) falling within the scope of Chapter 9 of the Catalist Rules; and
- reviewing potential conflicts of interest, if any.

The Audit Committee also provides a channel of communication between the Board, the Management, the external auditors and the internal auditors on audit matters. The Audit Committee meets with the internal auditors and external auditors separately, at least once a year without the presence of the Management to review any matter that might be raised.

The Audit Committee keeps abreast of changes to accounting standards and issues which have a direct impact on financial statements through the report presented by the external auditors on the scope and results of the external audit, and through their discussions with the external auditors.

The Audit Committee reviews arrangements by which staff of the Group may, in confidence, raise concerns about possible improprieties in matters of financial reporting or other matters and ensures that arrangements are in place for the independent investigation of such matters and for appropriate follow-up action. The Company has put in place a formal whistle-blowing policy for staff in confidence to report and raise any concerns which they may have in relation to the foregoing matter. There were no reports of such matters for FY2018.

The Audit Committee meets, at a minimum, on a semi-annual basis. The Audit Committee held three meetings in FY2018, and has met once with the external auditors and the internal auditors without the presence of the Management in FY2018.

CORPORATE GOVERNANCE REPORT

In the course of FY2018, the Audit Committee carried out the following activities:-

(a) reviewed half-year and full-year financial statements (unaudited and audited), and recommended such reports to the Board for approval;
(b) reviewed the adequacy and effectiveness of the Group's internal control (including financial, operational, compliance and information technology controls) and risk management systems;
(c) reviewed and approved the annual external audit plan of the external auditors;
(d) reviewed and approved the internal audit plan of the internal auditors;
(e) reviewed the annual re-appointment of the external auditors and determined their remuneration, and made a recommendation for Board approval; and
(f) met with the external auditors and the internal auditors once without the presence of the Management.

In discharging the above duties, the Audit Committee confirms that it has full access to and co-operation from the Management and is given full discretion to invite any Director or executive officer to attend its meetings. In addition, the Audit Committee has also been given reasonable resources to enable it to perform its function properly.

The Company has complied with the Rules 712 and 715 of the Catalist Rules in appointing the audit firms for the Group. Foo Kon Tan LLP, which is registered with the Accounting and Corporate Regulatory Authority is appointed as the external auditors of the Company and its Singapore-incorporated subsidiary. The Group has appointed different auditors for its overseas subsidiaries. The Board and the Audit Committee have reviewed the appointment of different auditors for its overseas subsidiaries and are satisfied that the appointment of different auditors would not compromise the standard and effectiveness of the audit of the Group.

The following are the audit and non-audit fees paid/payable by the Group:

	FY2018
	$
Audit fees paid/payable to the external auditors	
- external auditors of the Company	140,000
- other external auditors of the Group	77,003
Non-audit fees paid/payable to the external auditors	-

Annually, the Audit Committee will also conduct a review of the independence and objectivity of the external auditors through discussions with the external auditors, as well as reviewing the non-audit fees paid to them. In FY2018, there was no non-audit services rendered to the Group by the external auditors. The Audit Committee has recommended that the Board proposes, and the Board has proposed, the re-appointment of Foo Kon Tan LLP as the external auditors of the Company at the forthcoming Annual General Meeting on 29 April 2019.

In the review of the financial statements, the Audit Committee has discussed with the Management the accounting principles that were applied and their judgment of items that might affect the integrity of the financial statements. The following significant matter impacting the financial statements was discussed with the Management and the external auditors, and was reviewed by the Audit Committee:

Matter considered	How the Audit Committee reviewed these matters and what decisions were made
Impairment testing of non-financial assets (the Group's property, plant and equipment and the Company's investment in subsidiaries)	The Audit Committee considered the approach, methodology and inputs applied to the valuation model in assessing the impairment of non-financial assets (the Group's property, plant and equipment and the Company's investments in subsidiaries). The Audit Committee concurred with the assessment of the Management and the valuer. The impairment of the Group's property, plant and the equipment and the Company's investments in subsidiaries was also an area of focus for the external auditors. The external auditors have included this item as a key audit matter in the report for the financial year ended 31 December 2018. Please refer to page 42 of this Annual Report.

INTERNAL AUDIT

Principle 13: The company should establish an effective internal audit function that is adequately resourced and independent of the activities it audits.

The Company has outsourced its internal audit function to BDO LLP. The internal auditors report directly to the Chairman of the Audit Committee on audit matters and administratively to the CEO. The Audit Committee approves the hiring, removal, evaluation and compensation of the internal auditors.

The internal auditors plan their audit schedules in consultation with, but independent of, the Management. The internal audit plan is submitted to the Audit Committee for approval prior to implementation. The Audit Committee reviews the activities of the internal auditors, and meets with the internal auditors at least once a year to approve their plans and to review their report for the prior reporting period. The Audit Committee also ensures that the internal auditors have the necessary resources to perform its functions adequately.

The Audit Committee has reviewed the adequacy and effectiveness of the internal audit function and is satisfied that the internal auditors are adequately resourced, staffed with persons with the relevant qualifications and experience and have the appropriate standing and independence within the Group to fulfil their mandate. The Audit Committee is also of the view that the internal auditors have unfettered access to all the Company's documents, records, properties and personnel including access to the Audit Committee.

The internal auditor have conducted their work in accordance with the standards set by nationally or internationally recognised professional bodies including the Standards of the Professional Practice of Internal Auditing set by The Institute of Internal Auditors.

SHAREHOLDER RIGHTS AND RESPONSIBILITIES

Principle 14: Companies should treat all shareholders fairly and equitably, and should recognise, protect and facilitate the exercise of shareholders' rights, and continually review and update such governance arrangement.

COMMUNICATION WITH SHAREHOLDERS

Principle 15: Companies should actively engage their shareholders and put in place an investor relations policy to promote regular, effective and fair communication with shareholders.

CORPORATE GOVERNANCE REPORT

The rights of Shareholders are contained in the Company's Constitution and are also set out in applicable laws including the Companies Act, Chapter 50 ("**Companies Act**"). All Shareholders are treated fairly and equitably. Shareholders are also encouraged to participate in question and answer sessions during general meetings, to facilitate active and meaningful communication with the Management and the Board.

The Company does not practise selective disclosure and ensures timely and adequate disclosure of price sensitive and material information to Shareholders via SGXNET. In addition, financial results and annual reports are announced or issued within the mandatory periods as prescribed by the Catalist Rules and are available on the Company's website at www.mce.com.sg.

All Shareholders receive notices of all general meetings including the Annual General Meeting. The Company complies with its Constitution and the Companies Act in respect of the requisite notice periods for convening general meetings. The notice of the Annual General Meeting is accompanied by the Company's annual report. The notice of an extraordinary general meeting is accompanied by a Circular. All notices of all general meetings are advertised in a national newspaper in Singapore as well as on SGXNET.

Details of the rules governing voting procedures are contained in the Company's Constitution and are set out under applicable law. Circulars sent to Shareholders also contain a notice on their cover page that if Shareholders are in any doubt to the action they should take, they should consult their stockbroker, bank manager, solicitor, accountant or other professional adviser immediately.

The Company does not have a formal policy on the payment of dividends. However, the Board is mindful of the need to reward Shareholders as and when the performance of the Group, its projected capital requirements, cash-flow and operating requirements, allow for the payment of dividends. The frequency and amount of dividends declared each year will take into consideration the Group's profit growth, cash position, projected capital requirements for business growth and other factors as the Board may deem appropriate. Taking into account the above factors, and the Group's loss making position in FY2018, the Board has not recommended dividends to be paid in respect of FY2018.

CONDUCT OF SHAREHOLDER MEETINGS

Principle 16: Companies should encourage greater shareholder participation at general meetings of shareholders, and allow shareholders the opportunity to communicate their views on various matters affecting the company.

Shareholders are informed of general meetings and given the opportunity to participate at general meetings. The Board and the Management are present at these meetings to address any questions that Shareholders may have. The Company's external auditors are also in attendance at the Annual General Meeting and are available to assist the Directors in addressing any relevant queries by Shareholders. In view of the Company's relatively modest Shareholder base, the ability of Shareholders to interact directly with the Board and the Management before, during and after each general meeting, the Board is of the view that Shareholders have sufficient opportunity to express their views and address their questions to the Board and the Management.

If Shareholders are not able to attend these meetings, they can appoint up to two (2) proxies to attend and vote in their place. The Company does not provide for absentia voting methods such as by mail, email, or fax due to concerns as to the integrity of such information and authentication of the identity of Shareholders voting by such means. Resolutions proposed at general meetings on a single substantively separate issue are proposed as a single item resolution.

The Board noted that with the Companies (Amendment) Act 2014, with effect from 3 January 2016, a member who is a relevant intermediary is entitled to appoint more than two (2) proxies to attend and vote at the Annual General Meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member appoints more than two (2) proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the instrument appointing a proxy or proxies. "Relevant Intermediary" has the meaning ascribed to it in Section 181 of the Companies Act, Cap 50. At the forthcoming Annual General Meeting, a member who is relevant intermediary is entitled to appoint more than two (2) proxies to attend and vote at the Annual General Meeting.

The Company will put all resolutions to vote by poll at the general meetings and the detailed results of the number of votes cast for and against each resolution and the respective percentages will be announced via SGXNET.

Minutes are taken of all general meetings, and where appropriate, include all substantial and relevant comments or queries from Shareholders relating to the agenda of the meeting and the responses from the Board and the Management. Such minutes, which are subsequently approved by the Board, will be made available to Shareholders during office hours upon request.

Due to the Company's relatively modest Shareholder base and the fact that attendance at general meetings has been quite manageable, the Board does not see a need at this point of time to implement absentia voting methods.

MATERIAL CONTRACTS

No material contracts (including loans) were entered into between the Company or any of its subsidiaries involving the interests of any Director or controlling Shareholder, which are either subsisting at the end of the financial year reported on or, if not then subsisting, entered into since the end of the previous financial year except for Director's remuneration as disclosed in the Notes to the Financial Statements in this Annual Report.

INTERESTED PERSON TRANSACTIONS

The Company has established procedures to ensure that transaction with interested person are properly reviewed, approved and reported to the Audit Committee on a timely basis, and are conducted at arm's length basis and will not be prejudicial to the interest of the Company and its minority shareholders.

There were no interested person transactions which were more than $100,000 entered into in FY2018. The Group does not have a general mandate for recurrent interested person transactions.

NON-SPONSOR FEES

With reference to Rule 1204 (21) of the Catalist Rules, no non-sponsor fees were paid to the Company's Sponsor, ZICO Capital Pte. Ltd. in FY2018.

DEALING IN SECURITIES

The Company has issued an internal code on dealings in the Company's securities to the Directors and other officers (including officers with access to material non-public price-sensitive information) of the Group. The Directors and other officers are prohibited from dealing in the Company's securities at least one month before the announcement of the Group's half year and full year results until after the announcements were made. They are also advised not to deal in the Company's securities on short-term considerations and in circumstances where they have access to material non-public price-sensitive information. They are also advised to observe all applicable insider trading laws at all times even when dealing in securities within the permitted trading period.

CORPORATE GOVERNANCE REPORT

ADDITIONAL INFORMATION ON DIRECTORS NOMINATED FOR RE-ELECTION – APPENDIX 7F TO THE CATALIST RULES

Pursuant to Rule 720(5) of the Catalist Rules, the information as set out in Appendix 7F to the Catalist Rules relating to Lim Swee Kwang, being the Director who is retiring in accordance with the Company's Constitution at the forthcoming AGM, is set out below:

Name of Director	**Lim Swee Kwang**
Date of first appointment	27 April 2018
Date of last re-appointment (if applicable)	Not Applicable
Age	58
Country of principal residence	Singapore
The Board's comments on this appointment (including rationale, selection criteria, and the search and nomination process)	The re-election of Mr Lim Swee Kwang ("Mr Lim") as the Independent Non-Executive Director was recommended by the NC and the Board has accepted the recommendation, after taking into consideration Mr Lim's qualifications, expertise, past experiences and overall contribution since he was appointed as a Director of the Company.
Whether appointment is executive, and if so, the area of responsibility	No
Job Title (e.g. Lead ID, AC Chariman, AC member etc.)	Independent Non-Executive Director, Chairman of the Audit Committee and member of the Nominating Committee and the Remuneration Committee.
Professional qualifications	Nil
Working experience and occupation(s) during the past 10 years	2016 – 2017: Chief Operating Officer - Meiban Corporation Pte Ltd 2015 – 2016: Group Executive Vice President - Hyflux Limited 2012 – 2014: Investment Advisor - Accion Capital Management Pte Ltd 2007 – 2012: Senior Vice President and Group General Manager - Retail Store Solutions and Industrial Products Business, Venture Corporation Limited
Shareholding interest in the listed Issuer and its subsidiaries	Mr Lim is deemed to be interest in the 66,666 shares of the Company held in the name of his spouse, Mdm Chan Wai Wong.
Any relationship (including immediate family relationship) with any existing director, existing executive officer, the issuer and/or substantial shareholder of the listed issuer or of any of its principal subsidiaries	Nil

CORPORATE GOVERNANCE REPORT

Conflict of Interest (including any competing business)	Nil
Undertaking (in the format set out in Appendix 7H) under Rule 720(1) has been submitted to the listed issuer	Yes
Other Principal Commitments* Including Directorships# *"Principal Commitments" has the same meaning as defined in the Code – "principal commitments" includes all commitments which involve significant time commitment such as full-time occupation, consultancy work, committee work, non-listed company board representations and directorships and involvement in non-profit organisations. # These fields are not applicable for announcements of appointments pursuant to Listing Rule 704(8)	
Past (for the last 5 years)	2016 – 2017: Director, Kaqun zrt, Hungary 2016 – 2017: Director, Oasis Pte Ltd, Indonesia 2016 – 2017: Director, Elo Siloam Pte Ltd, Singapore
Present	Nil

Disclose the following matters concerning an appointment of director, chief executive officer, general manager or other officer of equivalent rank. If the answer to any questions is "yes", full details must be given.		
(a)	Whether at any time during the last 10 years, an application or a petition under any bankruptcy law of any jurisdiction was filed against him or against a partnership of which he was a partner at the time when he was a partner or at any time within 2 years from the date he ceased to be a partner?	No
(b)	Whether at any time during the last 10 years, an application or a petition under any law of any jurisdiction was filed against an entity (not being a partnership) of which he was a director or an equivalent person or a key executive, at the time when he was a director or an equivalent person or a key executive of that entity or at any time within 2 years from the date he ceased to be a director or an equivalent person or a key executive of that entity, for the winding up or dissolution of that entity or, where that entity is the trustee of a business trust, that business trust, on the ground of insolvency?	No
(c)	Whether there is any unsatisfied judgment against him?	No
(d)	Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving fraud or dishonesty which is punishable with imprisonment, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such purpose?	No
(e)	Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such breach?	No
(f)	Whether at any time during the last 10 years, judgment has been entered against him in any civil proceedings in Singapore or elsewhere involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or a finding of fraud, misrepresentation or dishonesty on his part, or he has been the subject of any civil proceedings (including any pending civil proceedings of which he is aware) involving an allegation of fraud, misrepresentation or dishonesty on his part?	No
(g)	Whether he has ever been convicted in Singapore or elsewhere of any offence in connection with the formation or management of any entity or business trust?	No

CORPORATE GOVERNANCE REPORT

(h)	Whether he has ever been disqualified from acting as a director or an equivalent person of any entity (including the trustee of a business trust), or from taking part directly or indirectly in the management of any entity or business trust?		No
(i)	Whether he has ever been the subject of any order, judgment or ruling of any court, tribunal or governmental body, permanently or temporarily enjoining him from engaging in any type of business practice or activity?		No
(j)	Whether he has ever, to his knowledge, been concerned with the management or conduct, in Singapore or elsewhere, of the affairs of :-		
	(i)	any corporation which has been investigated for a breach of any law or regulatory requirement governing corporations in Singapore or elsewhere; or	No
	(ii)	any entity (not being a corporation) which has been investigated for a breach of any law or regulatory requirement governing such entities in Singapore or elsewhere; or	No
	(iii)	any business trust which has been investigated for a breach of any law or regulatory requirement governing business trusts in Singapore or elsewhere; or	No
	(iv)	any entity or business trust which has been investigated for a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, in connection with any matter occurring or arising during that period when he was so concerned with the entity or business trust?	No
(k)	Whether he has been the subject of any current or past investigation or disciplinary proceedings, or has been reprimanded or issued any warning, by the Monetary Authority of Singapore or any other regulatory authority, exchange, professional body or government agency, whether in Singapore or elsewhere?		No

Disclosure applicable to the appointment of Director only.	
Any prior experience as a director of an issuer listed on the Exchange? (Yes/No)	Yes
If yes, please provide details of prior experience.	Mr Lim was a Director of the Company from 2014 to 2016.
If no, please state if the director has attended or will be attending training on the roles and responsibilities of a director of a listed issuer as prescribed by the Exchange.	Not applicable
Please provide details of relevant experience and the nominating committee's reasons for not requiring the director to undergo training as prescribe by the Exchange (if applicable).	Not applicable. This is a re-election of a Director and Mr Lim has prior experience as a director of an issuer listed on the SGX-ST.

DIRECTORS' STATEMENT

For the financial year ended 31 December 2018

The directors submit this annual report to the members together with the audited consolidated financial statements of the Group and statement of financial position of the Company for the financial year ended 31 December 2018.

In the opinion of the directors:

(a) the accompanying statements of financial position, consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows, together with the notes thereon, are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2018 and the financial performance, changes in equity and cash flows of the Group for the year ended on that date in accordance with the provisions of the Singapore Companies Act, Chapter 50 and Singapore Financial Reporting Standards (International); and

(b) at the date of this statement, as disclosed in Note 2(a) to the financial statements, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

The Board of Directors has, on the date of this statement, authorised these financial statements for issue.

Names of directors

The directors of the Company in office at the date of this statement are:

Chua Kheng Choon (Chairman and Chief Executive Officer)
Koh Gim Hoe (Lead Independent Director)
Cheah Chow Seng (Independent Director)
Lim Swee Kwang (Independent Director) (Appointed on 27 April 2018)

Directors' interest in shares, debentures or share options

According to the Register of Directors' Shareholdings kept by the Company under Section 164 of the Companies Act, Chapter 50, none of the directors who held office at the end of the financial year had any interest in the shares, debentures or share options of the Company or its related corporations, except as follows:

	Holdings registered in the name of director		**Holdings in which director is deemed to have an interest**	
	As at 1.1.2018	**As at 31.12.2018#**	As at 1.1.2018	**As at 31.12.2018#**
The Company -				
Metal Component Engineering Limited		Number of ordinary shares		
Chua Kheng Choon	27,737,666	**27,737,666**	6,735,000	**6,735,000**
Cheah Chow Seng	2,084,000	**2,084,000**	-	**-**
Lim Swee Kwang	-	**-**	66,666	**66,666**

Directors' interest in shares, debentures or share options (cont'd)

According to the Register of Directors' Shareholdings, certain directors holding office at the end of the financial year had interests in options to subscribe for ordinary shares of the Company granted pursuant to the Employee Share Option Scheme as set out below:

	As at 1.1.2018	**As at 31.12.2018#**
The Company - Metal Component Engineering Limited	Number of unissued ordinary shares under option	
Chua Kheng Choon	1,700,000	**1,700,000**
Cheah Chow Seng	300,000	**-**

There was no change in any of the above-mentioned interests in the Company between the end of the financial year and 21 January 2019.

Employee Share Option Scheme

On 4 November 2003, the Company adopted the MCE Share Option Scheme ("MCE Scheme") which expired on or about 3 November 2013. At the Annual General Meeting of the Company on 25 April 2014, the MCE Share Option Scheme 2014 ("MCE Scheme 2014") was approved by the Company's shareholders ("Shareholders") to replace the MCE Scheme. The MCE Scheme 2014, which forms an integral component of its compensation plan, is designed with the following objectives:

(i) to serve as an additional method available to the Group for compensating the participants rather than merely through salaries, salary increments and/or cash bonuses and to make remuneration sufficiently competitive to recruit and retain the participants;

(ii) to enhance the Group's ability to retain and attract highly qualified participants whose contributions are important to the Group's long-term business plans and objectives;

(iii) to offer participants the opportunity to acquire or increase their equity interests in the company and a chance to share in the profits of the Company as Shareholders;

(iv) to motivate participants to maximise their performance and efficiency due to the possible financial rewards arising from the Options granted, and to maintain a high level of contribution to the Group and create value for Shareholders;

(v) to promote greater commitment and dedication, instill loyalty and a stronger identification by the participants with the long-term development and growth plans of the Group; and

(vi) to align the interests of the participants with those of the Shareholders.

Employee Share Option Scheme (cont'd)

Under the rules of the MCE Scheme 2014, all directors (including non-executive directors) and employees of the Group are eligible to participate in the MCE Scheme 2014. Directors and employees who are also controlling shareholders or associates of controlling shareholders are not eligible to participate in the MCE Scheme 2014 unless:

(i) their participation; and

(ii) the actual number of Shares to be issued to them and the terms of any Option to be granted to them,

have been approved by independent Shareholders in general meeting in separate resolutions for each such person.

The total number of shares over which options may be granted shall not exceed 15% of the issued ordinary share capital of the Company on the day preceding the date of the relevant grant.

The MCE Scheme 2014 is administered by the Company's Remuneration Committee, comprising Koh Gim Hoe, Cheah Chow Seng and Lim Swee Kwang, in accordance with the rules of the MCE Scheme 2014. The number of options to be offered to a participant shall be determined at the discretion of the Remuneration Committee who shall take into account criteria such as the rank, length of service and performance of the participant provided always that the maximum entitlement of any participant, in accordance with and during the operation of the MCE Scheme 2014, shall not exceed 20% in aggregate of the total number of shares which have been issued and may be issued by the Company pursuant to the exercise of options under the MCE Scheme 2014.

The subscription price for each share in respect of which an option is exercisable shall be determined by the Remuneration Committee at its absolute discretion and fixed by the Remuneration Committee:

i) at the prevailing market price of the Company's shares based on the average of the last dealt price per share determined by reference to the daily official list or other publication published by the SGX-ST for a period of five consecutive market days immediately preceding the relevant date of grant of such options ("Market Price"); or

ii) at a price which is set at a discount to the Market Price, provided that the maximum discount shall not exceed 20% of the Market Price, the discount must have been approved by the Shareholders in a separate resolution.

Employee Share Option Scheme (cont'd)

Options must be exercised before the expiry of 10 years and 5 years from the date of grant for holders of options who are executive directors or employees and non-executive directors respectively. The vesting period is one year from date of grant.

Details of options granted to directors and employees under the MCE Scheme and the MCE Scheme 2014 are as follows:

Date of grant	Balance at 1.1.2018	Options granted	Options exercised	Options forfeited/ expired	Balance at 31.12.2018	Exercise price	Number of option holders at 31.12.2018	Exercise period
4.9.2013	3,060,000	-	-	-	3,060,000	S$0.050	6	4.9.2014 to 4.9.2023
4.9.2013	600,000	-	-	(600,000)	-	S$0.050	-	4.9.2014 to 4.9.2018
22.6.2018	-	11,990,000	-	(2,145,000)	9,845,000	S$0.034	21	22.6.2019 to 22.6.2028
	3,660,000	11,990,000	-	(2,745,000)	12,905,000			

The following table summarises information about share options of directors and employees (who received 5% or more of the total number of options) outstanding as at 31 December 2018:

	Options granted during the financial year ended 31.12.2018	Aggregate options granted since commence-ment of scheme to 31.12.2018	Aggregate options exercised since commence-ment of scheme to 31.12.2018	Aggregate options cancelled/ lapsed since commence-ment of scheme to 31.12.2018	Aggregate options outstanding as at 31.12.2018
Executive Director:					
Chua Kheng Choon	-	1,700,000	-	-	1,700,000
Other participants who received 5% or more of the total available options other than directors:					
Jimmy Chia Nam Yang[1]	440,000	940,000	-	-	940,000
Penny Chen Ping[2]	440,000	960,000	-	-	960,000
Boon Che Kwang[3]	990,000	990,000	-	-	990,000
Mak Peng Leong Philip[4]	1,155,000	1,155,000	-	-	1,155,000
Ng Chee Hong Darren[5]	825,000	825,000	-	-	825,000
Thanyarat Chanpet[6]	660,000	660,000	-	-	660,000
	4,510,000	5,530,000	-	-	5,530,000
	4,510,000	7,230,000	-	-	7,230,000

Employee Share Option Scheme (cont'd)

(1) Jimmy Chia Nam Yang holds the position of Corporate Engineering Manager of the Company.
(2) Penny Chen Ping holds the position of Finance Manager of MCE Technologies (Suzhou) Co., Ltd, a subsidiary of the Company in the People's Republic of China.
(3) Boon Che Kwang holds the position of General Manager of MCE Technologies Sdn Bhd and MCE Thailand Co., Ltd, a subsidiary of the Company in Malaysia and Thailand, respectively.
(4) Mak Peng Leong Philip holds the position of Chief Financial Officer of the Company.
(5) Ng Chee Hong Darren holds the position of Group Quality Assurance Manager of the Company.
(6) Thanyarat Chanpet holds the position of Finance Manager of MCT Thailand Co., Ltd, a subsidiary of the Company in Thailand.

The persons to whom the options have been issued have no right to participate by virtue of the options in any share issue of the Company or any corporation in the Group.

There have been no options granted to the controlling shareholders of the Company or their associates. No employee, other than as disclosed above, has received 5% or more of the total number of options available under the MCE Scheme and the MCE Scheme 2014.

The options granted by the Company do not entitle the holders of the options, by virtue of such holding, to any rights to participate in any share issue of any other related corporations.

Audit Committee

At the date of this statement, the Audit Committee comprises the following members:

Lim Swee Kwang (Chairman)
Cheah Chow Seng
Koh Gim Hoe

The Audit Committee performs the functions set out in Section 201B(5) of the Companies Act, Chapter 50, the Catalist Rules and the Code of Corporate Governance. In performing those functions, the Audit Committee reviewed the following:

(i) overall scope of both the internal and external audits and the assistance given by the Company's officers to the auditors. It also met with the Company's internal auditor to discuss the results of their examination and evaluation of the Group's system of internal accounting controls;

(ii) the audit plan of the Company's external auditor and any recommendations on the Group's internal accounting controls arising from the statutory audit;

(iii) the half-yearly financial information, the statement of financial position of the Company as at 31 December 2018 and the consolidated financial statements of the Group for the financial year ended 31 December 2018, as well as the auditor's report thereon;

(iv) effectiveness of the Company's material internal controls, including financial, operational and compliance controls and information technology controls and risk management systems via reviews carried out by the internal auditor;

Audit Committee (cont'd)

(v) met with the external auditor, other committees, and management in separate executive sessions to discuss any matters that these groups believe should be discussed privately with the Audit Committee;

(vi) reviewed legal and regulatory matters that may have a material impact on the financial statements, related compliance policies and programmes and any reports received from regulators;

(vii) reviewed the cost effectiveness and the independence and objectivity of the external auditor;

(viii) reviewed the nature and extent of non-audit services provided by the external auditor;

(ix) recommended to the Board of Directors the external auditor to be nominated, approved the compensation of the external auditor, and reviewed the scope and results of the audit;

(x) reported actions and minutes of the Audit Committee to the Board of Directors with such recommendations as the Audit Committee considered appropriate; and

(xi) interested person transactions (as defined in Chapter 9 of the Catalist Rules of the Listing Manual of the SGX-ST).

The Audit Committee has full access to management and is given the resources required for it to discharge its functions. It has full authority and the discretion to invite any director or executive officer to attend its meetings. The Audit Committee also recommends the appointment of the external auditor and reviews the level of audit and non-audit fees.

The Audit Committee is satisfied with the independence and objectivity of the external auditor and has recommended to the Board of Directors that the auditor, Foo Kon Tan LLP, be nominated for re-appointment as auditor at the forthcoming Annual General Meeting of the Company.

Full details regarding the Audit Committee are provided in the Corporate Governance Report.

In appointing our auditors for the Company and its subsidiaries, we have complied with Catalist Rules 712 and 715 of the Catalist Rules.

DIRECTORS' STATEMENT

For the financial year ended 31 December 2018

Independent auditor

The independent auditor, Foo Kon Tan LLP, Public Accountants and Chartered Accountants, has expressed its willingness to accept re-appointment.

On behalf of the Directors

.....
CHUA KHENG CHOON

.....
LIM SWEE KWANG

Dated: 8 April 2019

INDEPENDENT AUDITOR'S REPORT

To the members of Metal Component Engineering Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Metal Component Engineering Limited (the "Company") and its subsidiaries (the "Group"), which comprise the consolidated statement of financial position of the Group and the statement of financial position of the Company as at 31 December 2018, the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows of the Group for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act, Chapter 50 (the "Act") and Singapore Financial Reporting Standards (International) ("SFRS(I)s") so as to give a true and fair view of the consolidated financial position of the Group and the financial position of the Company as at 31 December 2018 and of the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material Uncertainty Related to Going Concern

We draw attention to Note 2(a) to the financial statements. The Group incurred net loss, total comprehensive loss and net operating cash outflows of S$5,488,337, S$5,855,164 and S$1,306,739, respectively, for the financial year ended 31 December 2018. In addition, as at 31 December 2018, the Group and the Company had net current liabilities of S$1,821,015 and S$3,087,970, respectively. These conditions indicate the existence of a material uncertainty that may cast significant doubt about the Group's and the Company's ability to continue as going concern. Our opinion is not modified in respect of this matter.

INDEPENDENT AUDITOR'S REPORT

To the members of Metal Component Engineering Limited

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter	Our responses and work performed

Impairment testing of non-financial assets (the Group's property, plant and equipment and the Company's investments in subsidiaries)

In view of the operating losses incurred by certain businesses of the Group, management has assessed that there are indications of impairment of the related property, plant and equipment of the Group and investments in subsidiaries of the Company. Accordingly, the assets are tested for impairment.

Impairment testing of the Group's property, plant and equipment and the Company's investments in subsidiaries is considered to be a significant risk area due to the judgemental nature of key assumptions and the significance of the carrying amounts of these assets in the statements of financial position of the Group and the Company.

Fair value less costs of disposal encompasses estimating the expected selling prices of the underlying assets by identifying the comparable assets and determining the current market selling/purchase prices of these assets, and the estimated cash outflows to settle the obligations in respect of the underlying liabilities. Input inaccuracies or inappropriate bases used to determine the level of impairment, including the comparable assets used in the fair value measurements, could result in material misstatement in the financial statements.

The valuation techniques and inputs to the impairment tests based on fair value less costs of disposal are disclosed in Note 3 to the financial statements.

Our procedures in relation to management's testing of impairment and determination of the recoverable amounts of the Group's property, plant and equipment and the Company's investments in subsidiaries based on fair value less costs of disposal included:

- Assessing the methodologies and appropriateness of the key assumptions used by the management's expert;
- Understanding and reviewing the assumptions in the input data from management and the management's expert through discussions, comparisons to industry peers and independent external data sources and where available to agreement with supporting documentation and historical trends; and
- Evaluating the competence, capabilities and objectivity of the management's expert.

We involved auditor's expert to assist us in the above. We evaluated the competence, capabilities and objectivity of the auditor's expert, and the adequacy of the work performed by the experts.

We also considered the adequacy of disclosures in the financial statements, describing the methodologies used, degree of subjectivity and key assumptions used in the estimates.

INDEPENDENT AUDITOR'S REPORT

To the members of Metal Component Engineering Limited

Other Information

Management is responsible for the other information. The other information comprises the "Directors' Statement" section of the Annual Report but does not include the financial statements and our auditor's report thereon, which we obtained prior to the date of this auditor's report, and the remaining sections of the Annual Report which are expected to be made available to us after that date.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the remaining sections of the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the directors and take appropriate actions in accordance with SSAs.

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and SFRS(I)s, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Auditor's Responsibilities for the Audit of the Financial Statements (cont'd)

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

INDEPENDENT AUDITOR'S REPORT

To the members of Metal Component Engineering Limited

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company and by the subsidiary corporation incorporated in Singapore of which we are the auditor have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditor's report is Ho Teik Tiong.

Foo Kon Tan LLP
Public Accountants and
Chartered Accountants
Singapore

8 April 2019

STATEMENTS OF FINANCIAL POSITION

As at 31 December 2018

		The Group			The Company		
		31 December 2018	31 December 2017	1 January 2017	**31 December 2018**	31 December 2017	1 January 2017
	Note	**S$**	S$	S$	**S$**	S$	S$
ASSETS							
Non-Current Assets							
Property, plant and equipment	3	**20,210,985**	20,982,886	13,502,480	**156,784**	322,649	507,106
Intangible assets	4	**-**	-	1,292,199	**-**	-	-
Subsidiaries	5	**-**	-	-	**17,603,806**	18,596,828	21,638,627
Deferred tax assets	6	**85,894**	42,966	-	**-**	-	-
Other assets	7	**-**	10,600	137,500	**-**	10,600	137,500
		20,296,879	21,036,452	14,932,179	**17,760,590**	18,930,077	22,283,233
Current Assets							
Inventories	8	**4,223,121**	4,852,265	4,230,517	**-**	-	2,193
Trade and other receivables	9	**12,812,254**	17,219,999	19,081,853	**13,654,110**	12,775,303	13,171,075
Prepayments		**1,955,139**	1,933,311	872,576	**522,884**	327,992	244,661
Cash and bank balances	10	**2,421,144**	5,144,096	8,634,155	**435,417**	1,096,457	3,843,013
		21,411,658	29,149,671	32,819,101	**14,612,411**	14,199,752	17,260,942
Total assets		**41,708,537**	50,186,123	47,751,280	**32,373,001**	33,129,829	39,544,175
EQUITY AND LIABILITIES							
Capital and Reserves							
Share capital	11	**21,638,661**	21,638,661	21,638,661	**21,638,661**	21,638,661	21,638,661
Reserves	12	**(6,415,714)**	(612,550)	1,887,316	**(7,499,796)**	(4,690,496)	2,439,442
Total equity attributable to owners of the Company		**15,222,947**	21,026,111	23,525,977	**14,138,865**	16,948,165	24,078,103
Non-Current Liabilities							
Deferred tax liabilities	6	**1,990,602**	2,126,722	-	**-**	-	-
Borrowings	13	**1,262,315**	1,167,029	812,077	**533,755**	669,439	357,193
		3,252,917	3,293,751	812,077	**533,755**	669,439	357,193
Current Liabilities							
Borrowings	13	**8,915,178**	7,192,304	7,762,285	**3,448,239**	3,236,546	4,389,895
Trade and other payables	14	**14,308,893**	18,665,355	15,642,147	**14,252,142**	12,275,679	10,718,984
Current tax payable		**8,602**	8,602	8,794	**-**	-	-
		23,232,673	25,866,261	23,413,226	**17,700,381**	15,512,225	15,108,879
Total liabilities		**26,485,590**	29,160,012	24,225,303	**18,234,136**	16,181,664	15,466,072
Total equity and liabilities		**41,708,537**	50,186,123	47,751,280	**32,373,001**	33,129,829	39,544,175

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the financial year ended 31 December 2018

	Note	**2018** **S$**	2017 S$
Revenue	15	**46,856,446**	55,597,695
Other income	16	**309,132**	219,060
Raw materials and consumables used		**(25,208,273)**	(29,961,725)
Changes in inventories of finished goods and work in progress		**(109,501)**	(378,210)
Employee benefits expense	17	**(15,347,633)**	(18,062,135)
Depreciation expense		**(2,571,471)**	(2,758,658)
Amortisation expense		**-**	(632,842)
Impairment losses on trade receivables	9	**(153,507)**	(71,359)
Other charges	18	**(377,793)**	(2,602,199)
Finance costs	19	**(540,542)**	(428,262)
Other operating expenses	20	**(8,388,857)**	(9,690,594)
Loss before taxation		**(5,531,999)**	(8,769,229)
Taxation	21	**43,662**	41,865
Loss for the year		**(5,488,337)**	(8,727,364)
Other comprehensive income after tax:			
Items that will not be reclassified subsequently to profit or loss			
Revaluation of land and buildings	3	**(544,481)**	8,506,889
Related tax	6	**136,120**	(2,126,722)
		(408,361)	6,380,167
Items that may be reclassified subsequently to profit or loss			
Currency translation differences		**41,534**	(152,669)
Other comprehensive (loss)/income for the year, net of tax		**(366,827)**	6,227,498
Total comprehensive loss for the year attributable to owners of the Company		**(5,855,164)**	(2,499,866)
Loss per share attributable to owners of the Company (Singapore cent)			
- Basic and diluted	22	**(1.47)**	(2.33)

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the financial year ended 31 December 2018

	Attributable to owners of the Company							
	Share capital S$	Accumulated losses S$	Share option reserve S$	Warrant reserve S$	Revaluation reserve S$	Foreign currency translation reserve S$	Statutory reserve S$	Total equity S$
Balance at 1 January 2017	21,638,661	(514,314)	127,120	781,827	-	(451,459)	1,944,142	23,525,977
Loss for the year	-	(8,727,364)	-	-	-	-	-	(8,727,364)
Other comprehensive (loss)/income for the year								
- Revaluation of land and buildings	-	-	-	-	6,380,167	-	-	6,380,167
- Currency translation differences	-	-	-	-	-	(152,669)	-	(152,669)
Total comprehensive (loss)/income for the year	-	(8,727,364)	-	-	6,380,167	(152,669)	-	(2,499,866)
Contributions by and distributions to owners								
- Expiry/Forfeiture of share options	-	102,720	(102,720)	-	-	-	-	-
- Expiry of warrants	-	781,827	-	(781,827)	-	-	-	-
Transactions with owners in their capacity as owners	-	884,547	(102,720)	(781,827)	-	-	-	-
Balance at 31 December 2017	21,638,661	(8,357,131)	24,400	-	6,380,167	(604,128)	1,944,142	21,026,111
Balance at 1 January 2018	21,638,661	(8,357,131)	24,400	-	6,380,167	(604,128)	1,944,142	21,026,111
Loss for the year	**-**	**(5,488,337)**	**-**					**(5,488,337)**
Other comprehensive (loss)/income for the year								
- Revaluation of land and buildings	**-**	**-**	**-**	**-**	**(408,361)**	**-**	**-**	**(408,361)**
- Currency translation differences	**-**	**-**	**-**	**-**	**-**	**41,534**	**-**	**41,534**
Total comprehensive (loss)/income for the year	**-**	**(5,488,337)**	**-**	**-**	**(408,361)**	**41,534**	**-**	**(5,855,164)**
Contributions by and distributions to owners								
- Expiry/Forfeiture of share options	**-**	**4,000**	**(4,000)**	**-**	**-**	**-**	**-**	**-**
- Share-based payment transactions	**-**	**-**	**52,000**	**-**	**-**	**-**	**-**	**52,000**
Transactions with owners in their capacity as owners	**-**	**4,000**	**48,000**	**-**	**-**	**-**	**-**	**52,000**
Balance at 31 December 2018	**21,638,661**	**(13,841,468)**	**72,400**	**-**	**5,971,806**	**(562,594)**	**1,944,142**	**15,222,947**

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the financial year ended 31 December 2018

	Note	**2018** **S$**	2017 S$
Cash Flows from Operating Activities			
Loss before taxation		**(5,531,999)**	(8,769,229)
Adjustments for:			
Amortisation of intangible assets	4	**-**	632,842
Depreciation of property, plant and equipment	3	**2,571,471**	2,758,658
Loss on disposal of property, plant and equipment	18	**94,509**	773,447
Equity-settled share-based payment transactions	17	**52,000**	-
Gain on disposal on other assets	16	**(32,299)**	-
Impairment loss on other asset	7/18	**-**	38,900
Impairment losses on trade receivables	9/18	**153,507**	71,359
Interest expense (Note A)	19	**540,542**	428,262
Interest income	16	**(2,997)**	(6,029)
Loss on disposal of other assets	18	**-**	57,600
Write-down on inventories (reversed)/made	8/16/18	**(152,267)**	261,741
Write-off of intangible assets	18	**-**	632,844
Operating loss before working capital changes		**(2,307,533)**	(3,119,605)
Changes in bank deposits restricted in use		**(47,972)**	(50,538)
Changes in inventories		**830,957**	(892,894)
Changes in trade and other receivables		**4,405,663**	692,636
Changes in trade and other payables		**(4,188,588)**	2,987,029
Cash used in operations		**(1,307,473)**	(383,372)
Income taxes refunded/(paid)		**734**	(271)
Net cash used in operating activities		**(1,306,739)**	(383,643)
Cash Flows from Investing Activities			
Interest received		**2,997**	6,029
Proceeds from disposal of other assets		**42,899**	30,400
Proceeds from disposal of property, plant and equipment		**111,841**	532,256
Purchase of property, plant and equipment	3	**(1,836,906)**	(2,286,797)
Net cash used in investing activities		**(1,679,169)**	(1,718,112)
Cash Flows from Financing Activities			
Interest paid (Note A)		**(540,542)**	(428,262)
Proceeds from borrowings (Note A)		**17,691,746**	11,528,789
Repayment of borrowings (Note A)		**(16,453,447)**	(12,020,157)
Net cash generated from/(used in) financing activities		**697,757**	(919,630)
Net decrease in cash and cash equivalents		**(2,288,151)**	(3,021,385)
Cash and cash equivalents at beginning of year		**4,525,802**	7,528,894
Exchange differences on translation of cash and cash equivalents		**4,329**	18,293
Cash and cash equivalents at end of year	10	**2,241,980**	4,525,802

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the financial year ended 31 December 2018

Note A

Reconciliation of movements of liabilities to cash flows arising from financing activities

	Obligations under finance leases S$	Loans from financial institutions S$	Bank overdrafts S$	Bills payable to banks S$	Total S$
Balance at 1 January 2017	736,470	4,158,554	1,105,246	2,574,092	8,574,362
Changes from financing cash flows					
- Proceeds from borrowings	-	1,248,876	-	10,279,913	11,528,789
- Repayment of borrowings	(435,471)	(837,674)	-	(10,747,012)	(12,020,157)
- Interest paid	(53,669)	(221,210)	(49,209)	(104,174)	(428,262)
Total changes from financing cash flows	(489,140)	189,992	(49,209)	(571,273)	(919,630)
Effect of changes in foreign exchange rates	-	(23,329)	4,934	23,107	4,712
Other changes					
- New finance leases	814,066	-	-	-	814,066
- Changes in bank overdrafts	-	-	(542,439)	-	(542,439)
- Interest expense	53,669	221,210	49,209	104,174	428,262
Total liability-related other changes	867,735	221,210	(493,230)	104,174	699,889
Balance at 31 December 2017	1,115,065	4,546,427	567,741	2,130,100	8,359,333
Balance at 1 January 2018	1,115,065	4,546,427	567,741	2,130,100	8,359,333
Changes from financing cash flows					
- Proceeds from borrowings	**-**	**2,340,684**	**-**	**15,351,062**	**17,691,746**
- Repayment of borrowings	**(537,975)**	**(907,736)**	**-**	**(15,007,736)**	**(16,453,447)**
- Interest paid	**(67,163)**	**(274,425)**	**(18,769)**	**(180,185)**	**(540,542)**
Total changes from financing cash flows	**(605,138)**	**1,158,523**	**(18,769)**	**163,141**	**697,757**
Effect of changes in foreign exchange rates	**-**	**(8,294)**	**4,093**	**8,294**	**4,093**
Other changes					
- New finance leases	**1,066,963**	**-**	**-**	**-**	**1,066,963**
- Changes in bank overdraft	**-**	**-**	**(491,195)**	**-**	**(491,195)**
- Interest expense	**67,163**	**274,425**	**18,769**	**180,185**	**540,542**
Total liability-related other changes	**1,134,126**	**274,425**	**(472,426)**	**180,185**	**1,116,310**
Balance at 31 December 2018	**1,644,053**	**5,971,081**	**80,639**	**2,481,720**	**10,177,493**

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2018

1 General information

The financial statements of Metal Component Engineering Limited (the "Company") and its subsidiaries (the "Group") for the year ended 31 December 2018 were authorised for issue in accordance with a resolution of the directors on the date of the Statement by Directors.

The Company is incorporated as a limited liability company and is domiciled in Singapore.

The Company is listed on the Catalist of the Singapore Exchange Securities Trading Limited.

The registered office and principal place of business of the Company is located at 7030 Ang Mo Kio Avenue 5, #08-85 Northstar@AMK Singapore 569880.

The principal activities of the Company consist of investment holding and metal stamping and manufacturing of tools and fixtures. The principal activities of the subsidiaries are disclosed in Note 5 to the financial statements.

2(a) Going concern

The Group incurred net loss, total comprehensive loss and net operating cash outflows of S$5,488,337 (2017: S$8,727,364), S$5,855,164 (2017: S$2,499,866) and S$1,306,739 (2017: S$383,643), respectively, for the financial year ended 31 December 2018. In addition, as at 31 December 2018, the Group and the Company had net current liabilities of S$1,821,015 (2017: net current assets of S$3,283,410) and S$3,087,970 (2017: S$1,312,473), respectively.

Notwithstanding the above, the directors are of the view that the going concern assumption is appropriate for the preparation of these financial statements, due to the following:

(i) The Group and the Company had net assets of S$15,222,947 (2017: S$21,026,111) and S$14,138,865 (2017: S$16,948,165), respectively, as at 31 December 2018.

(ii) The net assets of the Group are largely supported by the fair value of its leasehold land and buildings of S$10,611,108 (2017: S$11,564,529) (Note 3) as at 31 December 2018, which the Group may dispose of for cash proceeds, where necessary. The Group and the Company also hold cash and bank balances amounting to S$2,421,444 (2017: S$5,144,096) and S$435,417 (2017: S$1,096,457), respectively, as at 31 December 2018.

(iii) The net current liabilities of the Company as at 31 December 2018 were mainly attributed to amounts owing to subsidiaries totalling S$10,631,809 (2017: S$8,022,135), which the Company has the power and authority to manage the payment obligations to the wholly-owned subsidiaries and between the group entities if the need ever arises.

(iv) As disclosed in Note 29 of the financial statements, on 15 February 2019, the Company entered into a conditional sale and purchase agreement to acquire 51% of the issued and paid-up share capital of Asiafame Group Limited. The Target Group had a net profit of about S$450,000 for the financial year ended 31 December 2017, and is expected to contribute earnings to the Group's profit or loss for the financial year ending 31 December 2019. The purchase consideration is wholly financed through bonds which will be repaid three years from the date of issuance, and therefore does not affect the Group's cash flows for the following three years. The acquisition is conditional upon the Company undertaking a placement of new ordinary shares to raise additional funds of at least S$4,000,000, which will further improve the liquidity of the Group.

2(a) Going concern (cont'd)

Based on the above, the directors believe that the Group and the Company have sufficient working capital and financial resources to enable them to meet their liabilities as and when they fall due and continue as going concern for 12 months from the end of the reporting period.

The financial statements do not include any adjustments relating to the recoverability and classification of reported asset amounts or the amounts and classification of liabilities that would be required if the going concern basis is found to be inappropriate.

2(b) Basis of preparation

The financial statements are prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)") promulgated by the Accounting Standards Council ("ASC"). SFRS(I) 1 *First-time Adoption of Singapore Financial Reporting Standards (International)* has been applied in preparing these financial statements. These are the first financial statements of the Group and the Company prepared in accordance with SFRS(I).

The financial statements until 31 December 2017 had been prepared in accordance with Singapore Financial Reporting Standards ("FRS"). FRS differs in certain respects from SFRS(I). An explanation of how the transition to SFRS(I) has affected the reported financial position, financial performance and cash flows is provided in Note 2(c).

The financial statements have been prepared under the historical cost convention except as otherwise described in the notes below.

The preparation of financial statements in conformity with SFRS(I) requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements, are disclosed in Note 2(e).

The financial statements are presented in Singapore dollar which is the Company's functional currency. All financial information is presented in Singapore dollar, unless otherwise stated.

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

2(c) Full convergence with SFRS(I) and adoption of new standards

In December 2017, the ASC issued SFRS(I). SFRS(I) comprises standards and interpretations that are equivalent to International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB") at 31 December 2017 that are applicable for annual period beginning on 1 January 2018. Singapore-incorporated companies that have issued, or are in the process of issuing, equity or debt instruments for trading in a public market in Singapore, will apply SFRS(I) with effect from annual periods beginning on or after 1 January 2018.

As stated in Note 2(b), these are the first financial statements of the Group and of the Company prepared in accordance with SFRS(I).

2(c) Full convergence with SFRS(I) and adoption of new standards (cont'd)

The accounting policies set out in Note 2(f) have been applied in preparing the financial statements for the year ended 31 December 2018, the comparative information presented in these financial statements for the year ended 31 December 2017 and in the preparation of the opening SFRS(I) statement of financial position at 1 January 2017 (the Group's date of transition), subject to the mandatory exceptions and optional exemptions under SFRS(I) 1.

In adopting the new framework, the Group will be required to apply the specific transition requirements in SFRS(I) 1. In addition to the adoption of the new framework, the following new SFRS(I)s, amendments to and interpretations of SFRS(I)s are effective from the same date:

- SFRS(I) 15 *Revenue from Contracts with Customers*;
- SFRS(I) 9 *Financial Instruments*;
- Classification and Measurement of Share-based Payment Transactions (Amendments to SFRS(I) 2);
- Transfers of Investment Property (Amendments to SFRS(I) 1-40);
- Deletion of short-term exemptions for first-time adopters (Amendments to SFRS(I) 1);
- Measuring an Associate or Joint Venture at Fair Value (Amendments to SFRS(I) 1-28);
- Applying SFRS(I) 9 *Financial Instruments* with SFRS(I) 4 *Insurance Contracts* (Amendments to SFRS(I) 4); and
- SFRS(I) INT 22 *Foreign Currency Transactions and Advance Consideration*.

The application of the above standards and interpretations do not have a material effect on the financial statements.

An explanation of how the transition from previous FRS to SFRS(I) and the adoption of SFRS(I) 9 and SFRS(I) 15 have affected the Group's financial position, financial performance and cash flows, and the Company's financial position, where applicable, is set out below.

SFRS(I) 1

In adopting SFRS(I) in 2018, the Group has applied the transition requirements in SFRS(I) 1 with 1 January 2017 as the date of transition. SFRS(I) 1 generally requires that the Group applies SFRS(I) that are effective as at 31 December 2018 on a retrospective basis, as if such accounting policy had always been applied, subject to the mandatory exceptions and optional exemptions in SFRS(I) 1. The application of the mandatory exceptions and the optional exemptions in SFRS(I) 1 did not have any significant impact on the financial statements.

SFRS(I) 15

SFRS(I) 15 establishes a comprehensive framework for determining whether, how much and when revenue is recognised. It also introduces new cost guidance which requires certain costs of obtaining and fulfilling contracts to be recognised as separate assets when specified criteria are met.

The Group adopted SFRS(I) 15 in its financial statements using the retrospective approach. The application of SFRS(I) 15 did not have any significant impact on the financial statements.

SFRS(I) 9

SFRS(I) 9 sets out requirements for recognising and measuring financial assets, financial liabilities and some contracts to buy or sell non-financial items. It also introduces a new 'expected credit loss' ("ECL") model and a new general hedge accounting model. The Group adopted SFRS(I) 9 from 1 January 2018.

2(c) Full convergence with SFRS(I) and adoption of new standards (cont'd)

SFRS(I) 9 (cont'd)

In accordance with the exemption in SFRS(I) 1, the Group elected not to restate information for 2017. Accordingly, the information presented for 2017 is presented, as previously reported, under FRS 39 *Financial Instruments: Recognition and Measurement*. There are no differences in the carrying amounts of financial assets and financial liabilities resulting from the adoption of SFRS(I) 9.

Arising from this election, the Group is exempted from providing disclosures required by SFRS(I) 7 *Financial Instruments: Disclosures* for the comparative period to the extent that these disclosures relate to items within the scope of SFRS(I) 9. Instead, disclosures under FRS 107 *Financial Instruments: Disclosures* relating to items within the scope of FRS 39 are provided for the comparative period.

The impact upon adoption of SFRS(I) 9, including the corresponding tax effects, are described below.

Classification of financial assets and financial liabilities

Under SFRS(I) 9, financial assets are classified in the following categories: measured at amortised cost, fair value through other comprehensive income ("FVOCI") or fair value through profit or loss ("FVTPL"). The classification of financial assets under SFRS(I) 9 is generally based on the business model in which a financial asset is managed and its contractual cash flow characteristics. SFRS(I) 9 eliminates the previous FRS 39 categories of held-to-maturity, loans and receivables and available-for-sale.

For an explanation of how the Group classifies and measures financial assets and related gains and losses under SFRS(I) 9, refer to Note 2(f).

The adoption of SFRS(I) 9 has not had a significant effect on the Group's accounting policies for financial liabilities.

The following table and the accompanying notes below explain the original measurement categories under FRS 39 and the new measurement categories under SFRS(I) 9 for each class of the Group's financial assets as at 1 January 2018.

			1 January 2018	
The Group	**Original classification under FRS 39**	**New classification under SFRS(I) 9**	**Original carrying amount under FRS 39 S$'000**	**New carrying amount under SFRS(I) 9 S$'000**
Trade and other receivables	Loans and receivables	Amortised cost	16,970,512	16,970,512
Cash and bank balances	Loans and receivables	Amortised cost	5,144,096	5,144,096
Total financial assets			22,114,608	22,114,608
The Company				
Trade and other receivables	Loans and receivables	Amortised cost	12,712,391	12,712,391
Cash and bank balances	Loans and receivables	Amortised cost	1,096,457	1,096,457
Total financial assets			13,808,848	13,808,848

2(c) Full convergence with SFRS(I) and adoption of new standards (cont'd)

SFRS(I) 9 (cont'd)

Classification of financial assets and financial liabilities (cont'd)

Trade and other receivables that were classified as loans and receivables under FRS 39 are now classified as at amortised cost.

Impairment of financial assets

SFRS(I) 9 replaces the 'incurred loss' model in FRS 39 with an ECL model. The new impairment model applies to financial assets measured at amortised cost, contract assets, debt investments at FVOCI and intra-group financial guarantee contracts, but not to equity investments. Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

SFRS(I) INT 22

The interpretation addresses how to determine the date of the transaction for the purpose of determining the exchange rate to use on initial recognition of the related asset, expense or income (or part of it) on the de-recognition of a non-monetary asset or non-monetary liability arising from the payment or receipt of advance consideration in a foreign currency. It is the date on which an entity initially recognises the non-monetary asset or non-monetary liability arising from the payment or receipt of advance consideration.

2(d) New standards and interpretations not yet adopted

The following are the new or amended SFRS(I) and SFRS(I) INT issued that are not yet effective but may be early adopted for the current financial year. However, the Group has not early adopted the new or amended SFRS(I) and SFRS(I) INT in preparing these financial statements:

Reference	Description	Effective date (Annual periods beginning on or after)
SFRS(I) 16	Leases	1 January 2019
SFRS(I) 17	Insurance Contracts	1 January 2021
SFRS(I) INT 23	Uncertainty over Income Tax Treatments	1 January 2019
Amendments to SFRS(I) 1-1 and SFRS(I) 1-8	Definition of Material	1 January 2020
Amendments to SFRS(I) 1-19	Plan Amendment, Curtailment or Settlement	1 January 2019
Amendments to SFRS(I) 1-28	Long-term Interests in Associates and Joint Ventures	1 January 2019
Amendments to SFRS(I) 3	Definition of a Business	1 January 2020
Amendments to SFRS(I) 9	Prepayment Features with Negative Compensation	1 January 2019
Various	Amendments to References to the Conceptual Framework in SFRS(I) Standards	1 January 2020
Annual Improvements to SFRS(I)s 2015-2017 Cycle:		
- Amendments to SFRS(I) 3 and SFRS(I) 11	Previously Held Interest in a Joint Operation	1 January 2019
- Amendments to SFRS(I) 1-12	Income Tax Consequences of Payments on Financial Instruments Classified as Equity	1 January 2019
- Amendments to SFRS(I) 1-23	Borrowing Costs Eligible for Capitalisation	1 January 2019

Management does not anticipate that the adoption of the above SFRS(I) in future periods will have a material impact on the financial statements of the Group and the Company in the period of their initial adoption, except for the following:

2(d) New standards and interpretations not yet adopted (cont'd)

SFRS(I) 16

SFRS(I) 16 introduces a single, on-balance sheet lease accounting model for lessees. A lessee recognises a right-of-use ("ROU") asset representing its right to use the underlying asset and a lease liability representing its obligation to make lease payments. There are recognition exemptions for short-term leases and leases of low-value items. Lessor accounting remains similar to the current standard – i.e. lessors continue to classify leases as finance or operating leases. SFRS(I) 16 replaces existing lease accounting guidance, including SFRS(I) 1-17 *Leases*, SFRS(I) INT 4 *Determining whether an Arrangement contains a Lease*, SFRS(I) INT 15 *Operating Leases – Incentives* and SFRS(I) INT 27 *Evaluating the Substance of Transactions Involving the Legal Form of a Lease*. The standard is effective for annual periods beginning on or after 1 January 2019, with early adoption permitted.

The Group has performed a preliminary assessment of the new standard on its existing operating lease arrangements as a lessee. The Group has office and factory premises under operating leases, which the Group expects to be recognised as ROU assets with corresponding lease liabilities under SFRS(I) 16. This would increase the gearing ratio of the Group. As at 1 January 2019, the Group and the Company expect an increase in ROU assets of S$2,794,000 and S$124,000, and a corresponding increase in lease liabilities of S$2,794,000 and S$124,000, respectively.

The Group and the Company plan to apply SFRS(I) 16 initially on 1 January 2019, using the modified retrospective approach. Therefore, the cumulative effect of adopting SFRS(I) 16 will be recognised as an adjustment to the opening balance of retained earnings at 1 January 2019, with no restatement of comparative information.

SFRS(I) INT 23

SFRS(I) INT 23 clarifies the accounting for uncertainties in income taxes. The interpretation is to be applied to the determination of taxable profit (tax loss), tax bases, unused tax losses, unused tax credits and tax rates, when there is uncertainty over income tax treatments under SFRS(I) 1-12 *Income Taxes*. The interpretation does not apply to taxes or levies outside the scope of SFRS(I) 1-12, nor does it specifically include requirements relating to interest and penalties associated with uncertain tax treatments.

Under SFRS(I) INT 23, an entity is required to assume that a tax authority with the right to examine and challenge tax treatments will examine those treatments and have full knowledge of all related information.

The uncertainty should be reflected using the measure that provides the better prediction of the resolution of the uncertainty either the most likely amount or the expected value. The most likely amount method might be appropriate if the possible outcomes are binary or are concentrated on one value while the expected value method might be appropriate if there is a range of possible outcomes that are neither binary nor concentrated on one value.

The interpretation also requires consistent judgements and estimates to be applied to current and deferred taxes. In addition, entities are to reassess the judgements and estimates applied if facts and circumstances change.

SFRS(I) INT 23 does not introduce any new disclosures but reinforces the need to comply with existing disclosure requirements in accordance with SFRS(I) 1-1 *Presentation of Financial Statements*, about judgements made, assumptions and other estimates used and the potential impact of uncertainties that are not reflected.

2(d) New standards and interpretations not yet adopted (cont'd)

SFRS(I) INT 23 (cont'd)

On transition, SFRS(I) INT 23 provides two options:

Retrospective method

Entities apply the amendments retrospectively, but only if it does not involve the use of hindsight.

Cumulative effect method

Entities recognise the cumulative effect of applying SFRS(I) INT 23 at the date of initial application, with no restatement of the comparative periods presented. Instead, the entity recognises the cumulative effect as an adjustment to the opening balance of retained earnings (or other component of equity, as appropriate). The date of initial application is the beginning of the annual reporting period in which the entity first applies SFRS(I) INT 23.

2(e) Significant accounting estimates and judgements

Significant accounting estimates and judgements

The preparation of the financial statements in conformity with SFRS(I) requires the use of judgements, estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the financial year. Although these estimates are based on management's best knowledge of current events and actions, actual results may differ from those estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

The significant accounting estimates and assumptions used and areas involving a high degree of judgement are described below.

Significant judgements in applying accounting policies

Determination of functional currency

The Group measures foreign currency transactions in the respective functional currencies of the Company and its subsidiaries. In determining the functional currencies of the respective entities in the Group, judgement is required to determine the currency that mainly influences sales prices of goods and services and of the country whose competitive forces and regulations mainly determines the sales prices of its goods and services. The functional currencies of the entities in the Group are determined based on the local management's assessment of the economic environment in which the entities operate and the respective entities' process of determining sales prices.

2(e) Significant accounting estimates and judgements (cont'd)

Significant judgements in applying accounting policies (cont'd)

Classification of land use right

Within the PRC, it is the practice for the State to issue land use rights to individuals or entities. Such rights are evidenced through the granting of a land use right certificate, which gives the holder the right to use the land (including the construction of buildings thereon) for a given length of time. In management's judgement, the land use right of a PRC subsidiary is accounted for as a purchase of property, plant and equipment and has been classified as leasehold land, as the PRC subsidiary is deemed to obtain the significant risks and rewards of ownership of the land. At the end of the reporting period, the carrying amount of the Group's leasehold land was S$7,364,211 (31-Dec-2017: S$7,995,000 at valuation; 1-Jan-2017: S$802,076 at cost), classified within leasehold land and buildings in property, plant and equipment (Note 3).

Classification of sale of scrap metals

Based on the nature of the Group's operations, scrap metals which are a critical and significant output of the Group's productions are sold as the Group's ordinary course of business activities. The Group considers the sale of scrap metals to be integral and not incidental to the main revenue-generating activities. Accordingly, the sale of scrap metals is classified and presented as revenue in the consolidated statement of profit or loss and other comprehensive income.

Income taxes

The Group and the Company have exposure to income taxes in various jurisdictions. Significant judgement and estimates are involved in determining group-wide provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group and the Company recognise liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will affect the income tax and deferred tax provisions in the period in which such determination is made. The carrying amounts of the Group's and the Company's deferred tax assets and liabilities at the end of the reporting period and the Group's income taxes for the year are disclosed in Note 6 and Note 21 to the financial statements, respectively.

Significant assumptions used and critical accounting estimates in applying accounting policies

Revaluation of land and buildings

The Group carries its land and buildings at fair value, with the change in fair value being recognised in other comprehensive income. The Group engages a firm of independent professional valuation experts to assess the fair value at the end of each reporting period. The fair value of the land and buildings is determined by the independent professional valuers using recognised valuation techniques. These techniques comprise both the market approach and income approach. The carrying amount of the land and buildings at fair value and the valuation techniques and inputs used to determine the fair value of the land and buildings at the end of the reporting period are provided in Note 3 to the financial statements.

2(e) Significant accounting estimates and judgements (cont'd)

Significant assumptions used and critical accounting estimates in applying accounting policies (cont'd)

Depreciation of property, plant and equipment

The costs of property, plant and equipment are depreciated on a straight-line basis over the estimated economic useful lives of the assets. The Group's business is capital intensive and the annual depreciation of property, plant and equipment forms a significant component of total costs charged to profit or loss. Management estimates the useful lives of property, plant and equipment to be within 3 to 30 years. In particular, management estimates the useful life of plant and machinery to be 5 to 10 years. The carrying amounts of the Group's and the Company's property, plant and equipment at the end of the reporting period are disclosed in Note 3 to the financial statements. The Group and the Company perform annual reviews on whether the assumptions made on useful lives continue to be valid. As changes in the expected level of usage, maintenance programmes and technological developments could impact the economic useful lives and the residual values of these assets, future depreciation charges could be revised. If depreciation on the Group's and the Company's property, plant and equipment increases/decreases by 10% from management's estimates, the Group's and the Company's results for the year will decrease/increase by S$257,147 (2017: S$275,866) and S$20,005 (2017: S$25,162), respectively.

Impairment of property, plant and equipment

Property, plant and equipment are assessed at the end of each reporting period whether there is any indication of impairment. If any such indication exists, the recoverable amounts of the assets are estimated to determine the extent of the impairment loss, if any. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. Such impairment loss is recognised in profit or loss.

Significant judgement and estimates by management are required in the area of asset impairment, particularly in assessing: (i) whether an event has occurred that may indicate that the related asset values may not be recoverable; (ii) whether the carrying value of an asset can be supported by its market value based on comparable assets or the net present value of future cash flows which are estimated based on the continued use of the asset in the business; and (iii) the appropriate valuation techniques and inputs used in fair value measurement and the key assumptions to be applied in preparing cash flow projections including whether these cash flow projections are extrapolated using a suitable growth rate and then discounted using an appropriate discount rate. Changing the assumptions selected by management to determine the level of impairment could materially affect the recoverable amount determined in the impairment test and as a result may potentially affect the Group's results. The carrying amount of the Group's property, plant and equipment at the end of the reporting period and the basis used to determine fair value less costs of disposal as the recoverable amount are disclosed in Note 3 to the financial statements.

Impairment of subsidiaries

The Company assesses at the end of each reporting period whether there is any indication that the investments in subsidiaries may be impaired. If any indication exists, the investment in subsidiary is tested for impairment. The determination of the recoverable amount requires an estimation of the fair value less costs of disposal of the underlying assets or the value in use of the cash-generating units. Estimating the fair value less costs of disposal requires the Company to make an estimate of the expected selling prices of the underlying assets and the estimated cash outflows to settle the obligations in respect of the underlying liabilities. Estimating the value in use requires the Company to make an estimate of the expected future cash flows from the cash-generating units, a suitable growth rate to extrapolate the future cash flows, and an appropriate discount rate in order to calculate the present value of the future cash flows. The carrying amounts of the Company's investments in subsidiaries at the end of the reporting period and the basis used to determine fair value less costs of disposal or the assumptions used to estimate value in use as the recoverable amount and sensitivity analysis are disclosed in Note 5 to the financial statements.

2(e) Significant accounting estimates and judgements (cont'd)

Significant assumptions used and critical accounting estimates in applying accounting policies (cont'd)

Allowance for inventory obsolescence

The Group reviews the ageing analysis of inventories at the end of each reporting period, and makes allowance for obsolete and slow-moving inventory items identified that are no longer suitable for sale. The net realisable values for such inventories are estimated based primarily on the latest invoice prices and current market conditions. Possible changes in these estimates could result in revisions to the valuation of inventories. The carrying amount of the Group's inventories at the end of the reporting period is disclosed in Note 8 to the financial statements. If the net realisable values of the inventories decrease/increase by 10% from management's estimates, the Group's results for the year will decrease/increase by S$422,312 (2017: S$485,227).

Provision for expected credit losses of trade receivables

The Group and the Company use a provision matrix to calculate expected credit losses ("ECLs") for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns.

The provision matrix is initially based on the Group's and the Company's historical observed default rates. The Group and the Company will calibrate the matrix to adjust historical credit loss experience with forward-looking information. At the end of each reporting period, historical default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Group's and the Company's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. The information relating to ECLs on the Group's and the Company's trade receivables is disclosed in Note 26.1. If the loss rates increase/decrease by 10% from management's estimates, the Group's and the Company's allowance for trade receivables will increase/decrease by S$1,148,601 (2017: S$1,597,481) and S$186,747 (2017: S$313,484), respectively.

2(f) Summary of significant accounting policies

Consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries at the end of the reporting period. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied to like transactions and events in similar circumstances.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions and dividends are eliminated in full.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control and continue to be consolidated until the date that such control ceases.

2(f) Summary of significant accounting policies (cont'd)

Consolidation (cont'd)

A subsidiary is an investee that is controlled by the Group. The Group controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Thus, the Group controls an investee if and only if the Group has all of the following:

(i) power over the investee;
(ii) exposure, or rights or variable returns from its involvement with the investee; and
(iii) the ability to use its power over the investee to affect its returns

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of the subsidiaries in the PRC is based on the subsidiaries' financial statements prepared in accordance with SFRS(I). Profits reflected in the financial statements prepared in accordance with SFRS(I) may differ from those reflected in the statutory financial statements of the subsidiaries prepared for PRC reporting purposes. In accordance with the relevant laws and regulations, profits available for distribution by the subsidiaries are based on the amounts stated in the statutory financial statements.

Property, plant and equipment and depreciation

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses, if any. Depreciation of property, plant and equipment is calculated using the straight-line method to allocate their depreciable amount over their estimated useful lives as follows:

Leasehold land and buildings	30 years
Building improvements and renovations	3 to 5 years
Plant and machinery	5 to 10 years
Furniture and fittings	5 years
Office equipment	5 years
Computers	5 years
Motor vehicles	5 years

The cost of property, plant and equipment includes expenditure that is directly attributable to the acquisition of the items. Dismantlement, removal or restoration costs are included as part of the cost of property, plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the asset.

Subsequent expenditure relating to property, plant and equipment that have been recognised is added to the carrying amount of the asset when it is probable that future economic benefits, in excess of the standard of performance of the asset before the expenditure was made, will flow to the Group and the cost can be reliably measured. Other subsequent expenditure is recognised as an expense during the financial year in which it is incurred.

For acquisitions and disposals during the financial year, depreciation is recognised in profit or loss from the month that the property, plant and equipment are installed and are available for use, and to the month of disposal, respectively. Fully depreciated property, plant and equipment are retained in the books of accounts until they are no longer in use.

2(f) Summary of significant accounting policies (cont'd)

Property, plant and equipment and depreciation (cont'd)

Depreciation methods, useful lives and residual values are reviewed, and adjusted as appropriate, at the end of each reporting period as a change in estimates.

Leasehold land and buildings are measured at fair value less accumulated depreciation and impairment losses recognised after the date of the revaluation. Any revaluation surplus is recognised in other comprehensive income and accumulated in equity under revaluation reserve, except to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss, in which case the increase is recognised in profit or loss. A revaluation deficit is recognised in profit or loss, except to the extent that it offsets an existing surplus on the same asset carried in the revaluation reserve.

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. The revaluation surplus included in the revaluation reserve in respect of an asset is transferred directly to retained earnings on retirement or disposal of the asset.

Intangible assets

Intangible assets are accounted for using the cost model. Capitalised costs are amortised on a straight-line basis over their estimated useful lives for those considered as finite useful lives. After initial recognition, they are carried at cost less accumulated amortisation and accumulated impairment losses, if any.

Intangible assets with finite useful lives are assessed for impairment whenever there is an indication that the intangible assets may be impaired. The amortisation period and the amortisation method are reviewed at least at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortisation period or method, as appropriate, and are treated as changes in accounting estimates.

Intangible assets are written off where, in the opinion of the directors, no further future economic benefits are expected to arise.

Research and development costs

Research costs are expensed as incurred, except for development costs which relates to the design and testing of new or improved materials, products or processes which are recognised as an asset to the extent that it is expected that such assets will generate future economic benefits.

Development costs are accounted for using the cost model whereby capitalised costs are amortised on a straight-line basis over their estimated useful life of 3 years.

Capitalised costs that are directly attributable to the development phase are recognised as intangible assets provided that they meet the following recognition requirements:

(i) demonstration of technical feasibility of the prospective product or processes for sale;
(ii) the intangible asset will generate probable economic benefits through sale;
(iii) sufficient technical, financial and other resources are available for completion; and
(iv) the intangible asset can be reliably measured.

2(f) Summary of significant accounting policies (cont'd)

Intangible assets (cont'd)

Research and development costs (cont'd)

Directly attributable costs include direct raw material, employee costs incurred on product development with an appropriate portion of relevant overheads. However, until completion of the development of the products or processes, the assets are subject to impairment testing only. Amortisation commences upon the launch of the sales of the products or from the date the processes is put into use.

Subsidiaries

In the Company's separate statement of financial position, subsidiaries are stated at cost less allowance for any impairment losses on an individual subsidiary basis.

Other assets

Other assets represent transferable memberships in recreational clubs. The club memberships are assessed as having an indefinite useful life as they entitle the members to enjoy the club facilities for lifetime, and there is no foreseeable limit to the period over which the memberships are expected to be used by the Group. Since they are with an indefinite useful life, they are tested for impairment annually or more frequently if the events and circumstances indicate that their carrying value may be impaired either individually or at the cash-generating unit level. The useful life of the club memberships with an indefinite life is reviewed annually to determine whether the assessment of useful life continues to be supportable.

Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the recognised amounts; and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Financial assets

Initial recognition and measurement

Financial assets are recognised when, only when the entity becomes party to the contractual provisions of the instruments. Financial assets are classified, at initial recognition, and subsequently measured at amortised cost, fair value through other comprehensive income ("FVOCI"), and fair value through profit or loss ("FVTPL").

The classification of financial assets, at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient, the Group initially measures a financial asset at its fair value plus, in the case of financial asset not at fair value through profit or loss, transaction costs. Trade receivables are measured at the amount of consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party if the trade receivables do not contain a significant financing component at initial recognition. Refer to the accounting policy on "Revenue from contracts with customers".

2(f) Summary of significant accounting policies (cont'd)

Financial assets (cont'd)

Initial recognition and measurement (cont'd)

In order for a financial asset to be classified and measured at amortised cost or FVOCI, it needs to give rise to cash flows that are "solely payments of principal and interest ("SPPI") on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at amortised cost (debt instruments)
- Financial assets at FVOCI with recycling of cumulative gains and losses (debt instruments)
- Financial assets designated at FVOCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at FVTPL

The Group does not hold any financial assets at FVOCI or financial assets at FVTPL.

Financial assets at amortised cost (debt instruments)

Subsequent measurement of debt instruments depends on the Group's business model with the objective to hold financial assets in order to collect contractual cash flows and the contractual cash terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal and interest on the principal amount outstanding the asset.

Financial assets that are held for the collection of contractual cash flows where those cash flows represent SPPI are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through amortisation process.

The Group's financial assets at amortised cost comprise trade and other receivables (excluding input taxes and tax recoverable) and cash and bank balances.

A receivable represents the Group's right to an amount of consideration that is unconditional (i.e. only the passage of time is required before payment of the consideration is due).

Impairment of financial assets

The Group assesses on a forward looking basis the expected credit losses ("ECLs") associated with its debt instrument assets carried at amortised cost and FVOCI. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

2(f) Summary of significant accounting policies (cont'd)

Financial assets (cont'd)

Impairment of financial assets (cont'd)

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (12-month ECLs). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (lifetime ECLs).

For trade and other receivables, the Group measures the loss allowance at an amount equal to lifetime ECLs. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at the end of each reporting period. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group.

At the end of each reporting period, the Group assesses whether financial assets carried at amortised cost are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or being more than 90 days past due;
- the restructuring of a loan or advance by the Group on terms that the Group would not consider otherwise;
- it is probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of these assets.

A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2(f) Summary of significant accounting policies (cont'd)

Accounting of financial assets under FRS 39 before 1 January 2018

Financial assets, other than hedging instruments, can be divided into the following categories: financial assets at fair value through profit or loss, held-to-maturity investments, loans and receivables and available-for-sale financial assets. Financial assets are assigned to the different categories by management on initial recognition, depending on the purpose for which the investments were acquired. The designation of financial assets is re-evaluated and classification may be changed at the end of the reporting period with the exception that a financial asset shall not be reclassified into or out of the fair value through profit or loss category while it is held or issued.

All financial assets are recognised on their trade date - the date on which the Group commits to purchase or sell the asset. Financial assets are initially recognised at fair value, plus directly attributable transaction costs except for financial assets at fair value through profit or loss, which are recognised at fair value.

Derecognition of financial instruments occurs when the rights to receive cash flows from the investments expire or are transferred and substantially all of the risks and rewards of ownership have been transferred. An assessment for impairment is undertaken at least at the end of each reporting period whether or not there is objective evidence that a financial asset or a group of financial assets is impaired.

Non-compounding interest and other cash flows resulting from holding financial assets are recognised in profit or loss when received, regardless of how the related carrying amount of financial assets is measured.

The Group does not hold any financial assets at fair value through profit or loss, held-to-maturity investments or available-for-sale financial assets.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides money, goods or services directly to a debtor with no intention of trading the receivables. They are included in current assets, except for maturities greater than 12 months after the end of the reporting period. These are classified as non-current assets.

Loans and receivables include trade and other receivables (excluding input taxes and tax recoverable) and cash and bank balances. They are subsequently measured at amortised cost using the effective interest method, less allowance for impairment. If there is objective evidence that the asset has been impaired, the financial asset is measured at the present value of the estimated future cash flows discounted at the original effective interest rate. Impairment losses are reversed in subsequent periods when an increase in the asset's recoverable amount can be related objectively to an event occurring after the impairment was recognised, subject to a restriction that the carrying amount of the asset at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised. The impairment or write-back is recognised in profit or loss.

Trade receivables that are factored out to banks and other financial institutions with recourse to the Group are not derecognised until the recourse period has expired and the risks and rewards of the receivables have been fully transferred. The corresponding cash received from the financial institutions are recorded as borrowings.

2(f) Summary of significant accounting policies (cont'd)

Financial liabilities

Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. The Group determines the classification of its financial liabilities at initial recognition.

Financial liabilities are recognised initially at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue.

The Group's financial liabilities comprise borrowings and trade and other payables (excluding contract liability and provision for retirement benefits).

Subsequent measurement

After initial recognition, financial liabilities that are not carried at fair value through profit or loss, such as interest-bearing borrowings, are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate.

Borrowings

Borrowings which are due to be settled more than 12 months after the end of the reporting period are included in current borrowings in the statement of financial position if the loan facility agreements include an overriding repayment on demand clause which gives the lender the right to demand repayment at any time at its sole discretion and irrespective of whether a default event has occurred, or when the Group has defaulted or breached a provision of a long-term loan arrangement on or before the end of the reporting period with the effect that the borrowings become payable on demand, even if the lender agreed after the reporting period and before the authorisation of the financial statements for issue not to demand payment as a consequence of the breach. These borrowings are classified as current because, at the end of the reporting period, the Group does not have an unconditional right to defer its settlement for at least twelve months after that date.

However, those borrowings with breaches or defaults of loan agreement terms are classified as non-current if the lender agreed by the end of the reporting period to provide a period of grace ending at least twelve months after the reporting period, within which the Group can rectify the breach and/or during which the lender cannot demand immediate repayment. Other borrowings due to be settled more than 12 months after the end of the reporting period are included in non-current borrowings in the statement of financial position.

Financial guarantees

The Company has issued corporate guarantees to banks for the borrowings of certain subsidiaries. A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument. Financial guarantees are recognised initially as liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantees.

Subsequent to initial recognition, financial guarantees are measured at the higher of the amount of the loss allowance determined in accordance with the impairment model under SFRS(I) 9 and the amount initially recognised less, when appropriate, the cumulative amount of income recognised.

2(f) Summary of significant accounting policies (cont'd)

Financial liabilities (cont'd)

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

Contract liability

A contract liability is the obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from a customer. If a customer pays consideration before the Group transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liability is recognised as revenue when the Group performs under the contract.

Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on a weighted average basis, and includes all costs in bringing the inventories to their present location and condition. In the case of manufactured products, cost includes all direct expenditure and production overheads based on the normal level of activity.

Allowance is made for obsolete, slow-moving and defective inventories in arriving at the net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs necessary to make the sale.

Cash and bank balances

Cash and bank balances comprise cash balances and bank deposits.

For the purpose of the consolidated statement of cash flows, cash and cash equivalents are presented net of bank overdrafts which are repayable on demand and which form an integral part of cash management.

Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of new ordinary shares are deducted against the share capital account.

2(f) Summary of significant accounting policies (cont'd)

Warrant reserve

The fair value ascribed to warrants less issue expenses is credited as a reserve in equity under warrant reserve and the related balance is transferred to the share capital account as and when the warrants are exercised.

The warrant reserve is transferred to retained earnings upon expiry of the warrants.

Dividends

Final dividends proposed by the directors are not accounted for in shareholders' equity as an appropriation of retained earnings, until they have been approved by the shareholders in a general meeting. When these dividends have been approved by the shareholders and declared, they are recognised as a liability.

Interim dividends are simultaneously proposed and declared, because of the articles of association of the Company grant the directors the authority to declare interim dividends. Consequently, interim dividends are recognised directly as a liability when they are proposed and declared.

Leases

Where the Group is the lessee,

Finance leases

Where assets are financed by lease agreements that give rights approximating to ownership, the assets are capitalised as if they had been purchased outright at values equivalent to the lower of the fair values of the leased assets and the present value of the total minimum lease payments during the periods of the leases. The corresponding lease commitments are included under liabilities. The excess of lease payments over the recorded lease obligations are treated as finance charges which are amortised over each lease to give a constant effective rate of charge on the remaining balance of the obligation.

The leased assets are depreciated on a straight-line basis over their estimated useful lives as detailed in the accounting policy on "Property, plant and equipment".

Operating leases

Leases of assets in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases.

Rentals on operating leases are charged to profit or loss on a straight-line basis over the lease term. Lease incentives, if any, are recognised as an integral part of the net consideration agreed for the use of the leased asset. Penalty payments on early termination, if any, are recognised in profit or loss when incurred.

2(f) Summary of significant accounting policies (cont'd)

Income taxes

Current income tax for current and prior periods is recognised at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period.

Deferred income tax is recognised for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements except when the deferred income tax arises from the initial recognition of an asset or liability in a transaction that is not a business combination and affects neither accounting or taxable profit or loss at the time of the transaction.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets and they relate to income taxes levied by the same tax authorities on the same taxable entity, or on different tax entities, provided they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred income tax liability is recognised on temporary differences arising on investments in subsidiaries, except where the Group is able to control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

A deferred income tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised.

Deferred income tax is measured:

(i) at the tax rates that are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period; and

(ii) based on the tax consequence that will follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amounts of its assets and liabilities.

Current and deferred income taxes are recognised as income or expense in profit or loss, except to the extent that the tax arises from a business combination or a transaction which is recognised either in other comprehensive income or directly in equity.

2(f) Summary of significant accounting policies (cont'd)

Employee benefits

Pension obligations

The Group participates in the defined contribution national pension schemes as provided by the laws of the countries in which it has operations. The subsidiaries in Malaysia, Thailand and the PRC are required to provide certain staff pension contributions to their employees under existing regulations. Pension contributions are provided at rates stipulated by the regulations and are contributed to pension funds managed by government agencies, which are responsible for administering these amounts for the subsidiaries' employees. The Company and its Singapore incorporated subsidiary make contributions to the Central Provident Fund, a defined contribution pension scheme regulated and managed by the Government of Singapore.

A defined contribution national pension scheme is a post-employment benefit plan under which an entity pays fixed contribution into a separate entity and will have no legal or constructive obligation to pay further amounts. The contributions to national pension schemes are charged to profit or loss in the period to which the contributions relate.

Employee leave entitlements

Employee entitlements to annual leave are recognised when they accrue to employees. Accrual is made for the unconsumed leave as a result of services rendered by employees up to the end of the reporting period.

Defined benefit plan

A defined benefit plan is a pension plan that defines an amount of pension benefit to be provided, usually as a function of one or more factors such as age, years of service or compensation.

The subsidiary in Thailand operates a defined benefit pension plan according to the requirements of Thai Labour Protection Act B.E. 2541 (1998) to provide retirement benefits to employees based on pensionable remuneration and length of service operates. The liability in respect of the defined benefit plan is the present value at the end of the reporting period, of the amount of future benefit that employees have earned in return for their service in the current and prior periods. The Group determines the present value of the defined benefit obligation with sufficient regularity such that the amounts recognised in the financial statements do not differ materially from the amounts that would be determined at the end of the reporting period.

Employee share option scheme

The Company has an employee share option plan for the granting of non-transferable options.

The Group issues equity-settled share-based payments to certain employees. The fair value of the employee services received in exchange for the grant of options is recognised as an expense in profit or loss with a corresponding increase in the share option reserve over the vesting period. The total amount to be recognised over the vesting period is determined by reference to the fair value of the options granted on the date of the grant. Non-market vesting conditions are included in the estimation of the number of shares under option that are expected to become exercisable on the vesting date. At the end of each reporting period, the Group revises its estimates of the number of shares under option that are expected to become exercisable on the vesting date and recognises the impact of the revision of the estimates in profit or loss, with a corresponding adjustment to the share option reserve over the remaining vesting period.

2(f) Summary of significant accounting policies (cont'd)

Employee benefits (cont'd)

When the options are exercised, the proceeds received (net of transaction costs) and the related balance previously recognised in the share option reserve is credited to the share capital account when new ordinary shares are issued.

The share option reserve is transferred to retained earnings upon expiry of the options.

Related parties

A related party is defined as follows:

a) A person or a close member of that person's family is related to the Group and the Company if that person:

(i) has control or joint control over the Company;
(ii) has significant influence over the Company; or
(iii) is a member of the key management personnel of the Group or the Company or of a parent of the Company.

b) An entity is related to the Group and the Company if any of the following conditions applies:

(i) the entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
(ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
(iii) both entities are joint ventures of the same third party.
(iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity.
(v) the entity is a post-employment benefit plan for the benefit of employees of either the Company or an entity related to the Company. If the Company is itself such a plan, the sponsoring employers are also related to the Company.
(vi) the entity is controlled or jointly controlled by a person identified in (a).
(vii) a person identified in (a) (i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
(viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the reporting entity or to the parent of the reporting entity.

Key management personnel

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the entity. Directors and certain management executives are considered key management personnel.

2(f) Summary of significant accounting policies (cont'd)

Impairment of non-financial assets

The carrying amounts of the Group's non-financial assets, other than inventories, are reviewed at the end of each reporting period to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated.

If it is not possible to estimate the recoverable amount of the individual asset, then the recoverable amount of the cash-generating unit to which the assets belong will be identified.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). As a result, some assets are tested individually for impairment and some are tested at cash-generating unit level.

Individual assets or cash-generating units are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognised for the amount by which the asset's or cash-generating unit's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of fair value, reflecting market conditions less costs of disposal and value in use, based on an internal discounted cash flow evaluation. Impairment loss recognised for a cash-generating unit is charged *pro rata* to the assets in the cash-generating unit. All assets are subsequently reassessed for indications that an impairment loss previously recognised may no longer exist.

Any impairment loss is charged to profit or loss.

An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount or when there is an indication that the impairment loss recognised for the asset no longer exists or decreases.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had been recognised.

A reversal of an impairment loss is recognised as income in profit or loss.

Revenue from contracts with customers

The Group recognises revenue from contracts with customers based on a five step model as set out in SFRS(I) 15:

Step 1: Identify contract(s) with a customer: A contract is defined as an agreement between two or more parties create enforceable rights and obligations and sets out the criteria for every contract that must be met.

Step 2: Identify performance obligations in the contract: A performance obligation is a promise in a contract with a customer to transfer a good or service to the customer.

2(f) Summary of significant accounting policies (cont'd)

Revenue from contracts with customers (cont'd)

Step 3: Determine the transaction price: The transaction price is the amount of the consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Step 4: Allocate the transaction price to the performance obligations in the contract: For a contract that has more in an amount that depicts the amount of consideration to which the Group expects to entitle in exchange for satisfying each performance obligation.

Step 5: Recognise revenue when (or as) the Group satisfies a performance obligation.

The Group satisfies a performance obligation and recognised revenue over time, if one of the following criteria is met:

(a) The Group's performance obligation does not create an asset with an alternate use to the Group and the Group has as an enforceable right to payment for performance completed to date.
(b) The Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced.
(c) The customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs.

Revenue is measured based on the consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties. Revenue is recognised when the Group satisfies a performance obligation by transferring the promised goods or services to the customer, which is when the customer obtains control of the goods or services. Performance obligation may be satisfied at a point in time or over time.

The Group supplies components and tools to manufacturers. Revenue is recognised at a point in time when the goods are delivered to the customer and all criteria for acceptance have been satisfied. The amount of revenue recognised is based on the estimated transaction price, which comprises the contractual price, net of the estimated volume discounts and adjusted for expected returns.

Interest income

Interest income is recognised as it accrues in profit or loss, using the effective interest method.

Government grants

Government grant is recognised at its fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with.

Functional currencies

Functional and presentation currency

Items included in the financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("functional currency"). The financial statements of the Group and the Company are presented in Singapore dollar, which is also the functional currency of the Company.

2(f) Summary of significant accounting policies (cont'd)

Conversion of foreign currencies

Transactions and balances

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of the transactions. Currency translation differences from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the end of the reporting period are recognised in profit or loss.

Foreign currency gains and losses are reported on a net basis as either other income or other expenses depending on whether foreign currency movements are in a net gain or net loss position.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the transactions.

Group entities

The results and financial positions of all the entities (none of which has the currency of a hyperinflationary economy) within the Group that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

(i) Assets and liabilities are translated at the closing exchange rates at the end of each reporting period;
(ii) Income and expenses for each statement presenting profit or loss and other comprehensive income (i.e. including comparatives) are translated at exchange rates at the dates of the transactions; and
(iii) All resulting currency translation differences are recognised as other comprehensive income in the foreign currency translation reserve in equity.

Operating segments

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. All operating segments' operating results are reviewed regularly by the Group's Chief Executive Officer ("CEO"), who is the chief operating decision maker, to make decisions about resources to be allocated to the segment and to assess its performance, and for which discrete financial information is available. Additional disclosures on each of these segments are shown in Note 25 to the financial statements, including the factors used to identify the reportable segments and the measurement basis of segment information.

Segment results that are reported to the CEO include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

Segment capital expenditure is the total cost incurred during the financial year to acquire property, plant and equipment.

Earnings per share

Basic earnings per share is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the financial year.

Diluted earnings per share is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, for the effects of all dilutive potential ordinary shares, which comprise share options granted to employees and warrants.

3 Property, plant and equipment

The Group	Leasehold land and buildings (at revaluation) S$	Building improvements and renovations (at cost) S$	Plant and machinery (at cost) S$	Furniture and fittings (at cost) S$	Office equipment (at cost) S$	Computers (at cost) S$	Motor vehicles (at cost) S$	Total S$
Cost or valuation								
At 1 January 2017 (cost)	5,068,266	3,485,350	41,798,855	272,624	963,486	2,139,208	358,477	54,086,266
Additions	-	821,233	1,625,054	87,503	47,099	491,069	28,905	3,100,863
Revaluation surplus	8,506,889	-	-	-	-	-	-	8,506,889
Disposals	-	(929,453)	(6,104,972)	(46,410)	(23,326)	(158,723)	(70,784)	(7,333,668)
Elimination of accumulated depreciation on revaluation	(1,932,180)	-	-	-	-	-	-	(1,932,180)
Exchange difference on translation	(78,446)	(21,654)	(70,724)	-	(11,018)	2,265	(2,215)	(181,792)
At 31 December 2017	11,564,529	3,355,476	37,248,213	313,717	976,241	2,473,819	314,383	56,246,378
Additions	**-**	**905,755**	**1,817,444**	**7,470**	**53,942**	**98,379**	**20,879**	**2,903,869**
Revaluation surplus	**(544,481)**	**-**	**-**	**-**	**-**	**-**	**-**	**(544,481)**
Disposals	**-**	**(880,088)**	**(48,246)**	**(109,340)**	**(394,274)**	**(291,044)**	**(81,720)**	**(1,804,712)**
Elimination of accumulated depreciation on revaluation	**(490,540)**	**-**	**-**	**-**	**-**	**-**	**-**	**(490,540)**
Exchange difference on translation	**81,600**	**(78,037)**	**(407,841)**	**(9,080)**	**(17,227)**	**(29,405)**	**(5,532)**	**(465,522)**
At 31 December 2018	**10,611,108**	**3,303,106**	**38,609,570**	**202,767**	**618,682**	**2,251,749**	**248,010**	**55,844,992**
Accumulated depreciation								
At 1 January 2017	1,812,964	2,531,149	33,543,861	211,611	755,632	1,475,014	253,555	40,583,786
Depreciation	145,402	260,982	1,917,390	20,379	33,972	335,868	44,665	2,758,658
Disposals	-	(724,603)	(5,057,510)	(16,185)	(21,201)	(123,613)	(84,853)	(6,027,965)
Elimination of accumulated depreciation on revaluation	(1,932,180)	-	-	-	-	-	-	(1,932,180)
Exchange difference on translation	(26,186)	(14,687)	(69,458)	197	(8,966)	1,807	(1,514)	(118,807)
At 31 December 2017	-	2,052,841	30,334,283	216,002	759,437	1,689,076	211,853	35,263,492
Depreciation	**439,747**	**327,317**	**1,397,833**	**27,379**	**34,355**	**327,795**	**17,045**	**2,571,471**
Disposals	**-**	**(692,085)**	**(132,310)**	**(97,287)**	**(354,851)**	**(272,238)**	**(49,591)**	**(1,598,362)**
Elimination of accumulated depreciation on revaluation	**(490,540)**	**-**	**-**	**-**	**-**	**-**	**-**	**(490,540)**
Exchange difference on translation	**50,793**	**(58,704)**	**(84,158)**	**(1,548)**	**(7,135)**	**(9,300)**	**(2,002)**	**(112,054)**
At 31 December 2018	**-**	**1,629,369**	**31,515,648**	**144,546**	**431,806**	**1,735,333**	**177,305**	**35,634,007**
Carrying amount								
At 31 December 2018	**10,611,108**	**1,673,737**	**7,093,922**	**58,221**	**186,876**	**516,416**	**70,705**	**20,210,985**
At 31 December 2017	11,564,529	1,302,635	6,913,930	97,715	216,804	784,743	102,530	20,982,886
At 1 January 2017	3,255,302	954,201	8,254,994	61,013	207,854	664,194	104,922	13,502,480

3 Property, plant and equipment (cont'd)

The Company	Renovations S$	Plant and machinery S$	Furniture and fittings S$	Office equipment S$	Computers S$	Total S$
Cost						
At 1 January 2017	340,870	21,207	40,978	60,730	1,417,259	1,881,044
Additions	-	-	-	14,219	54,682	68,901
Disposals	-	-	-	-	(4,640)	(4,640)
At 31 December 2017	340,870	21,207	40,978	74,949	1,467,301	1,945,305
Additions	**-**	**-**		**2,198**	**31,983**	**34,181**
Disposals	**(217,010)**	**(4,807)**	**(39,548)**	**(21,096)**	**(222,903)**	**(505,364)**
At 31 December 2018	**123,860**	**16,400**	**1,430**	**56,051**	**1,276,381**	**1,474,122**
Accumulated depreciation						
At 1 January 2017	340,870	20,355	40,444	48,023	924,246	1,373,938
Depreciation	-	570	285	8,386	242,377	251,618
Disposals	-	-	-	-	(2,900)	(2,900)
At 31 December 2017	340,870	20,925	40,729	56,409	1,163,723	1,622,656
Depreciation	**-**	**160**	**246**	**8,557**	**191,083**	**200,046**
Disposals	**(217,010)**	**(4,807)**	**(39,548)**	**(21,096)**	**(222,903)**	**(505,364)**
At 31 December 2018	**123,860**	**16,278**	**1,427**	**43,870**	**1,131,903**	**1,317,338**
Carrying amount						
At 31 December 2018	**-**	**122**	**3**	**12,181**	**144,478**	**156,784**
At 31 December 2017	-	282	249	18,540	303,578	322,649
At 1 January 2017	-	852	534	12,707	493,013	507,106

The carrying amount of property, plant and equipment held under finance leases for the Group, comprising plant and machinery, is S$1,760,238 (31-Dec-2017: S$2,126,411; 1-Jan-2017: S$1,245,395) (Note 13.1).

During the financial year, the Group acquired property, plant and equipment with an aggregate cost of S$2,903,869 (2017: S$3,100,863) of which S$1,066,963 (2017: S$814,066) was acquired by means of finance leases. Cash payments of S$1,836,906 (2017: S$2,286,797) were made to purchase property, plant and equipment.

Leasehold land relates to the land use right acquired by the PRC subsidiary, MCE Industries (Shanghai) Co., Ltd, under Shanghai Municipal People's Government and relates to the following parcel of land:

Location	Land area	Tenure
Qingpu District, Chonggu Town	25,000 square metres	50 years (commenced on 20 December 2006 and expiring on 19 December 2056)

3 Property, plant and equipment (cont'd)

Revaluation of land and buildings

Management has engaged a firm of independent professional valuers to perform valuation of the land and buildings, having regard to the valuers' recognised and relevant professional qualifications and recent experience in the location and category of properties being valued. In determining the fair value of the land and buildings, the valuers used the market approach and cost approach. Based on the valuation report, the fair value was determined to be RMB 53,483,406 (S$10,611,108) (2017: RMB 57,034,589 (S$11,564,529)). The revaluation loss of S$408,361 (2017: surplus of S$6,380,167) (after the related tax of S$136,120 (2017: S$2,126,722) (Note 6)) was recognised in other comprehensive income. The carrying amount of the land and buildings after accumulated depreciation that would have been recognised had the assets been carried under the cost model was S$2,914,372 (2017: S$3,057,640).

Valuation techniques and significant unobservable inputs

The following table shows the valuation techniques used in measuring the Level 3 fair value hierarchy, as well as the significant unobservable inputs used:

Valuation method	Basis	Key unobservable inputs	Inter-relationship between key unobservable inputs and fair value measurement
Leasehold land			
Market comparison approach	Land use right for industrial purpose when selling prices for comparable land are available	Current market selling prices	A significant increase in market selling prices would result in a significantly higher fair value measurement, and *vice versa*.
Leasehold buildings			
Depreciated replacement cost approach	Cost to a market participant buyer to acquire or construct a building of comparable utility, adjusted for obsolescence	Current market purchase prices	A significant increase in market purchase prices would result in a significantly higher fair value measurement, and *vice versa*.

Impairment testing of plant and equipment

In view of the operating losses and cash outflows incurred by the businesses in the PRC, management has assessed that there are indications of impairment of the related plant and equipment. Accordingly, they are tested for impairment.

Management has engaged a firm of independent professional valuers to carry out valuations on the related plant and equipment to determine their fair values, having considered the appropriate professional qualifications and recent experience of the valuers in the location and category of the plant and equipment being valued. In determining the fair values of the plant and equipment, the valuers used the market approach and cost approach. No impairment losses were recognised for the financial years ended 31 December 2018 and 31 December 2017 as the recoverable amounts of the plant and equipment based on fair value less costs of disposal are higher than their carrying amounts as at 31 December 2018 and 31 December 2017.

3 Property, plant and equipment (cont'd)

Impairment testing of plant and equipment (cont'd)

Valuation techniques and significant unobservable inputs

The following table shows the valuation techniques used in measuring the Level 3 fair value hierarchy, as well as the significant unobservable inputs used:

Valuation method	Basis	Key unobservable inputs	Inter-relationship between key unobservable inputs and fair value measurement
Plant and machinery, building improvements and renovations, office equipment, furniture and fittings, motor vehicles and computers			
Market comparison approach and depreciated replacement cost approach	Current market selling/purchase prices of comparable assets are available	Current market selling/purchase prices	A significant increase in market selling/purchase prices would result in a significantly higher fair value measurement, and *vice versa*.

4 Intangible assets

	The Group		The Company	
	2018	2017	**2018**	2017
	S$	S$	**S$**	S$
Cost				
At 1 January	**-**	1,938,298	**-**	-
Additions	**-**	-	**-**	-
Write-off	**-**	(1,908,930)	**-**	-
Exchange difference on translation	**-**	(29,368)	**-**	-
At 31 December	**-**	-	**-**	-
Accumulated amortisation				
At 1 January	**-**	646,099	**-**	
Amortisation	**-**	632,842	**-**	-
Write-off	**-**	(1,276,086)	**-**	-
Exchange difference on translation	**-**	(2,855)	**-**	-
At 31 December	**-**	-	**-**	-
Carrying amount				
At 31 December	**-**	-	**-**	-
At 1 January		1,292,199		-

Intangible assets relate to costs incurred in respect of the development of digital textile printer.

4 Intangible assets (cont'd)

In view of the continuing operating losses and cash outflows incurred by the related businesses in the PRC, and in consideration that the intangible assets are unlikely to generate sufficient future economic benefits to recover their carrying amount, the intangible assets amounting to S$632,844 (Note 18) were written off in the Group's profit or loss for the financial year ended 31 December 2017.

5 Subsidiaries

The Company	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Unquoted equity investments, at cost			
At 1 January and 31 December	**25,819,163**	25,819,163	25,819,163
Allowance for impairment losses			
At 1 January	**7,222,335**	4,180,536	162,440
Allowance made	**993,022**	3,041,799	4,018,096
At 31 December	**8,215,357**	7,222,335	4,180,536
Carrying amount	**17,603,806**	18,596,828	21,638,627

Impairment testing of investments in subsidiaries

In view of the operating losses and cash outflows incurred by the subsidiaries in the PRC, namely MCE Technologies (Suzhou) Co., Ltd and MCE Industries (Shanghai) Co., Ltd, management has assessed that there are indications of impairment in respect of these subsidiaries. Accordingly, they are tested for impairment.

The recoverable amount is determined based on fair value less costs of disposal, which is based on the revalued net assets of the subsidiaries. In deriving the revalued net assets of the subsidiaries, the fair values of the underlying assets are estimated based on their expected selling prices, and the fair values of the underlying liabilities are based on the estimated cash outflows to settle the obligations. Accordingly, an impairment loss of S$993,022 (2017: S$3,041,799) has been recognised in the Company's profit or loss to write down the carrying amount of the investment in MCE Technologies (Suzhou) Co., Ltd to its recoverable amount. No impairment loss has been recognised in respect of the investment in MCE Industries (Shanghai) Co., Ltd as the recoverable amount exceeds the carrying amount of the investment in subsidiary as at 31 December 2018 and 31 December 2017.

The valuation techniques used in measuring the Level 3 fair value hierarchy of the property, plant and equipment of the subsidiaries, as well as the significant unobservable inputs used are disclosed in Note 3 to the financial statements.

5 Subsidiaries (cont'd)

Details of the subsidiaries are:

Name	Principal activities	Country of incorporation/ Principal place of business	Percentage of equity held	
			2018	2017
			%	%
Held by the Company				
Metal Precision Services Pte Ltd [(a)]	Provision of services relating to metal wire cutting and milling (inactive)	Singapore	**100**	100
MCE Technologies Sdn Bhd [(b)]	Metal stamping and manufacturing of tools and fixtures	Malaysia	**100**	100
MCE Manufacturing Sdn Bhd [(b)]	Dormant	Malaysia	**100**	100
MCT (Thailand) Co., Ltd. [(c)]	Metal stamping and manufacturing of tools and fixtures	Thailand	**100**	100
Metal Component Engineering (Shanghai) Co., Ltd [(d)]	Metal stamping and manufacturing of tools and fixtures (inactive)	People's Republic of China	**100**	100
Metal Component Technologies (Wuxi) Co., Ltd [(d)]	Metal stamping and manufacturing of tools and fixtures (inactive)	People's Republic of China	**100**	100
MCE Industries (Shanghai) Co., Ltd [(d)]	Metal stamping and manufacturing of tools and fixtures (inactive)	People's Republic of China	**100**	100
MCE Technologies (Suzhou) Co., Ltd [(d)]	Metal stamping and manufacturing of tools and fixtures	People's Republic of China	**100**	100
Held by MCE Industries (Shanghai) Co., Ltd				
MCE Corporation (Shanghai) Co., Ltd [(d)]	Trading of tools, components, product assemblies and related products	People's Republic of China	**100**	100

(a) Audited by Foo Kon Tan LLP, a member firm of HLB International
(b) Audited by HLB Ler Lum, Malaysia, a member firm of HLB International
(c) Audited by Grant Thornton Limited, Thailand
(d) Audited by Grant Thornton Zhi Tong, People's Republic of China

6 Deferred taxation

The Group	**2018 S$**	2017 S$
At 1 January	**(2,083,756)**	-
Recognised in profit or loss (Note 21)	**43,422**	41,944
Recognised in other comprehensive income (Note 3)	**136,120**	(2,126,722)
Exchange difference on translation	**(494)**	1,022
At 31 December	**(1,904,708)**	(2,083,756)
To be settled after one year	**(1,904,708)**	(2,083,756)

Deferred taxation comprises the following:

The Group	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Deferred tax assets	**85,894**	42,966	-
Deferred tax liabilities	**(1,990,602)**	(2,126,722)	-
	(1,904,708)	(2,083,756)	-

The balance comprises tax on the following temporary differences:

The Group	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Unused tax losses	**85,894**	42,966	-
Property, plant and equipment	**(1,990,602)**	(2,126,722)	-
	(1,904,708)	(2,083,756)	-

Unrecognised temporary differences relating to investments in subsidiaries

On 22 February 2008, the Ministry of Finance and the State Administration of Taxation of the PRC issued a joint circular Caishui [2008] No. 1 which states that the distribution of dividends after 1 January 2008 from profits derived before 1 January 2008 will be exempted from withholding tax on distribution to non-resident shareholders. Whereas, dividends distributed out of profits generated thereafter, shall be subject to Enterprise Income Tax ("EIT") at 10% and withheld by foreign invested enterprises, pursuant to Articles 3 and 27 of the EIT Law and Article 91 of its Detailed Implementation Regulations. Non-resident shareholders in countries under double tax treaty with the PRC may enjoy a reduced withholding tax at 5% if certain conditions are met.

Accordingly, there were no deferred tax liabilities arising from undistributed profits of the PRC subsidiaries accumulated up till 31 December 2007 (the "exemption period"). After the exemption period, deferred tax liabilities would be required to the extent per SFRS(I) 1-12 *Income Taxes* on profits accumulated from 1 January 2008.

No deferred tax liabilities have been recognised for withholding tax that would be payable on undistributed earnings of the subsidiaries in the PRC as the Group has control over any distribution and has determined that portion of the undistributed earnings of the subsidiaries will not be distributed in the foreseeable future.

As at 1 January 2017, such temporary differences for which no deferred tax liabilities have been recognised aggregate to S$319,009 and the deferred tax liabilities are estimated at S$15,950. As at 31 December 2018 and 31 December 2017, there are no undistributed earnings of the subsidiaries in the PRC.

6 Deferred taxation (cont'd)

Unrecognised temporary differences relating to unused tax losses and credits

Deferred tax assets have not been recognised in respect of the following items:

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Unused tax losses	**26,075,868**	21,240,664	11,541,274	**6,636,731**	4,909,936	2,887,972
Unabsorbed capital allowances	**2,166,514**	2,166,514	2,166,514	**1,681,536**	1,681,536	1,681,536
	28,242,382	23,407,178	13,707,788	**8,318,267**	6,591,472	4,569,508
Tax effects on above temporary differences	**5,841,860**	4,818,116	2,890,277	**1,414,105**	1,120,550	776,816

The unused tax losses and unabsorbed capital allowances are allowed to be carried forward and used to offset against future taxable profits of the Company and its subsidiaries in which the items arose, subject to agreement by the relevant tax authorities and compliance with the applicable tax regulations in the respective countries in which the Company and its subsidiaries operate. Deferred tax assets have not been recognised in respect of these items due to the uncertainty whether future taxable profits will be available against which the Company and its subsidiaries can utilise the benefits.

The above unused tax losses and unabsorbed capital allowances have no expiry date under the respective tax jurisdictions, except for the following amounts of unused tax losses:

The Group	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Expiring in:			
- 2019	**804,830**	806,722	821,520
- 2020	**1,643,533**	1,647,397	1,677,615
- 2021	**3,061,061**	3,068,258	3,124,539
- 2022	**8,253,505**	8,272,910	-
- 2023	**774,201**	-	-
	14,537,130	13,795,287	5,623,674

7 Other assets

The Group and the Company	**2018 S$**	2017 S$
Club memberships, at cost		
At 1 January	**49,500**	137,500
Disposals	**(49,500)**	(88,000)
At 31 December	**-**	49,500
Allowance for impairment losses		
At 1 January	**38,900**	-
Allowance made (Note 18)	**-**	(38,900)
Allowance utilised	**(38,900)**	-
At 31 December	**-**	(38,900)
Carrying amount		
At 31 December	**-**	10,600
At 1 January		137,500

The club memberships are registered in the name of certain directors and are held in trust for the Company.

8 Inventories

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Raw materials (at cost)	**822,208**	1,560,853	560,895	**-**	-	-
Work in progress (at cost)	**2,278,566**	2,491,720	2,298,789	**-**	-	-
Finished goods (at net realisable value)	**1,122,347**	799,692	1,370,833	**-**	-	2,193
	4,223,121	4,852,265	4,230,517	**-**	-	2,193

The costs recognised as expense for raw materials and consumables together with changes in finished goods and work in progress in the consolidated statement of profit or loss and other comprehensive income amounted to S$25,317,774 (2017: S$30,339,935) for the financial year ended 31 December 2018.

Inventories are stated at the lower of cost and net realisable value, after allowance for write-down of certain inventories to net realisable value.

8 Inventories (cont'd)

The movement in allowance for write-down of inventories is as follows:

	The Group		The Company	
	2018	2017	**2018**	2017
	S$	S$	**S$**	S$
At 1 January	**1,136,068**	881,071	**-**	1,776
Allowance made (Note 18)	**-**	261,741	**-**	-
Allowance reversed (Note 16)	**(152,267)**	-	**-**	-
Allowance utilised	**(94,302)**	(9,452)	**-**	(1,776)
Exchange difference on translation	**(5,806)**	2,708	**-**	-
At 31 December	**883,693**	1,136,068	**-**	-

For the financial year ended 31 December 2018, reversal of write-down on inventories (finished goods) of S$152,267 was made by the Group when the related inventories were sold above their carrying amounts.

For the financial year ended 31 December 2017, due to the decline in selling prices and the obsolescence of certain inventories, the Group wrote down S$261,741 of the inventories (finished goods) to their net realisable value.

Allowances of S$94,302 (2017: S$9,452) for the Group were utilised against the corresponding inventories when they were sold or written off during the financial year.

9 Trade and other receivables

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Trade receivables						
- third parties	**11,777,771**	16,354,152	18,324,558	**1,899,468**	3,301,190	2,849,336
- subsidiaries	**-**	-	-	**10,756,580**	8,851,792	7,767,802
	11,777,771	16,354,152	18,324,558	**12,656,048**	12,152,982	10,617,138
Less: Allowance for impairment losses	**(291,761)**	(379,346)	(312,168)	**(32,000)**	(166,346)	(166,346)
	11,486,010	15,974,806	18,012,390	**12,624,048**	11,986,636	10,450,792
Amounts due from subsidiaries (non-trade)	**-**	-	-	**2,763,120**	2,485,128	2,560,367
Less: Allowance for impairment losses	**-**	-	-	**(1,890,370)**	(1,838,009)	-
		-	-	**872,750**	647,119	2,560,367
Deposits	**768,415**	709,305	510,980	**44,157**	43,067	43,267
Other receivables	**340,881**	286,401	291,953	**68,596**	35,569	74,212
Financial assets at amortised cost	**12,595,306**	16,970,512	18,815,323	**13,609,551**	12,712,391	13,128,638
Input taxes, net	**216,509**	228,695	153,864	**44,559**	62,912	42,437
Tax recoverable	**439**	20,792	112,666	**-**	-	-
Total	**12,812,254**	17,219,999	19,081,853	**13,654,110**	12,775,303	13,171,075

9 Trade and other receivables (cont'd)

The Group has factored trade receivables with an aggregate carrying amount of S$2,733,877 (31-Dec-2017: S$2,699,342; 1-Jan-2017: S$3,055,117) to banks in exchange for cash at the end of the reporting period (Note 13.5). The Group has retained its rights to receive cash flows from the trade receivables and all risks and rewards in respect of the trade receivables. The transactions have been accounted for as secured borrowings (bills payable to banks) as the banks have full recourse to the Group in the event of default by the debtors.

The movement in allowance for impairment losses in respect of trade receivables is as follows:

	The Group		The Company	
	2018	2017	**2018**	2017
	S$	S$	**S$**	S$
At 1 January	**379,346**	312,168	**166,346**	166,346
Allowance made (Note 18)	**153,507**	71,359	**32,000**	-
Allowance utilised	**(237,538)**	(4,666)	**(166,346)**	-
Exchange difference on translation	**(3,554)**	485	**-**	-
At 31 December	**291,761**	379,346	**32,000**	166,346

Trade receivables that have been determined to be impaired at the end of the reporting period relate to debtors that are in financial difficulties or have defaulted on payments. These trade receivables are not secured by any collateral or credit enhancements.

The non-trade amounts due from subsidiaries, which represent advances to and payments on behalf of the subsidiaries, are unsecured, interest-free and repayable on demand.

The movement in allowance for impairment losses in respect of non-trade amounts due from subsidiaries is as follows:

The Company	**2018**	2017
	S$	S$
At 1 January	**1,838,009**	-
Allowance made	**52,361**	1,838,009
At 31 December	**1,890,370**	1,838,009

The allowance for impairment losses relates to non-trade amounts due from certain subsidiaries which have been incurring persistent losses and operating cash outflows. Accordingly, an allowance of S$52,361 (31-Dec-2017: S$1,838,009; 1-Jan-2017: S$Nil) was made by the Company to impair the non-trade amounts due from these subsidiaries as at 31 December 2018.

9 Trade and other receivables (cont'd)

Trade and other receivables are denominated in the following currencies:

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Singapore dollar	**173,467**	161,970	189,017	**1,504,774**	1,085,839	943,062
Malaysian ringgit	**671,708**	787,142	431,485	**3,247**	2,894	-
Renminbi	**4,011,106**	7,270,225	7,973,597	**70,497**	167,658	1,525,822
Thai baht	**2,775,863**	2,571,110	2,761,562	**-**	-	-
United States dollar	**5,180,110**	6,429,552	7,726,192	**12,075,592**	11,518,912	10,702,191
	12,812,254	17,219,999	19,081,853	**13,654,110**	12,775,303	13,171,075

The Group and the Company generally extend credit period of 45 to 90 days (31-Dec-2017: 45 to 90 days; 1-Jan-2017: 45 to 90 days) to customers, depending on the length of business relationship, payment history, background and financial strength of the customers. The Group and the Company actively review the trade receivable balances and follow up on outstanding debts with the customers.

The credit risk for trade receivables (excluding trade amounts due from subsidiaries) based on the information provided to key management is as follows:

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
By geographical area						
Southeast Asia	**4,174,946**	5,601,822	5,916,421	**1,098,148**	2,547,343	2,148,238
China	**7,307,047**	10,349,437	11,497,165	**765,303**	584,498	531,905
North America	**4,017**	18,189	597,379	**4,017**	3,003	2,847
Others	**-**	5,358	1,425	**-**	-	-
	11,486,010	15,974,806	18,012,390	**1,867,468**	3,134,844	2,682,990

Trade and other receivables that are neither past due nor impaired relate to creditworthy debtors with a good payment record with the Group and the Company.

10 Cash and bank balances

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Cash in banks	**2,413,316**	5,136,974	8,608,562	**433,917**	1,094,957	3,841,513
Cash on hand	**7,828**	7,122	25,593	**1,500**	1,500	1,500
	2,421,144	5,144,096	8,634,155	**435,417**	1,096,457	3,843,013

Bank deposits of S$98,525 (31-Dec-2017: S$50,553; 1-Jan-2017: S$15) for the Group were pledged as security to obtain bankers' guarantee to meet customs requirements in the PRC.

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise the following:

The Group	**2018 S$**	2017 S$
Cash and bank balances	**2,421,144**	5,144,096
Less: Bank overdrafts (Note 13.4)	**(80,639)**	(567,741)
Less: Bank deposits pledged	**(98,525)**	(50,553)
	2,241,980	4,525,802

Cash and bank balances are denominated in the following currencies:

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Singapore dollar	**221,644**	288,661	370,879	**213,008**	266,113	342,601
Malaysian ringgit	**192,529**	151,356	150,644	**-**	-	-
Renminbi	**483,077**	1,073,148	2,143,906	**-**	-	-
Thai baht	**195,568**	2,411,059	1,312,655	**-**	-	-
United States dollar	**1,328,326**	1,219,872	4,656,071	**222,409**	830,344	3,500,412
	2,421,144	5,144,096	8,634,155	**435,417**	1,096,457	3,843,013

11 Share capital

The Group and the Company	**2018** Number of ordinary shares	2017	**2018** **S$**	2017 S$
Issued and fully paid, with no par value				
At 1 January and 31 December	**374,119,000**	374,119,000	**21,638,661**	21,638,661

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at shareholders' meetings. All shares rank equally with regard to the Company's residual assets.

12 Reserves

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Share option reserve	**72,400**	24,400	127,120	**72,400**	24,400	127,120
Warrant reserve	**-**	-	781,827	**-**	-	781,827
Foreign currency translation reserve	**(562,594)**	(604,128)	(451,459)	**-**	-	-
Revaluation reserve	**5,971,806**	6,380,167	-	**-**	-	-
Statutory reserve	**1,944,142**	1,944,142	1,944,142	**-**	-	-
Accumulated losses	**(13,841,468)**	(8,357,131)	(514,314)	**(7,572,196)**	(4,714,896)	1,530,495
	(6,415,714)	(612,550)	1,887,316	**(7,499,796)**	(4,690,496)	2,439,442

Share option reserve

Share option reserve represents the equity-settled share options granted to employees. The reserve is made up of the cumulative value of services received from employees recorded on grant of equity-settled share options.

Warrant reserve

Warrant reserve relates to the portion of proceeds from the rights shares issue ascribed to the attached warrants. As and when the warrants are exercised, the related balance in the warrant reserve is transferred to the share capital account. Each warrant carries the right to subscribe for one new ordinary share in the capital of the Company at an exercise price of S$0.05. The warrants expired on 12 September 2017. At the expiry of the warrants, the balance of unexercised warrants in the warrant reserve was transferred to accumulated losses.

Foreign currency translation reserve

Foreign currency translation reserve arises from the translation of financial statements of foreign entities whose functional currencies are different from the Group's presentation currency.

12 Reserves (cont'd)

Revaluation reserve

Revaluation reserve relates to the revaluation of leasehold land and buildings under the revaluation model (Note 3).

Statutory reserve

In accordance with the relevant laws and regulations of the PRC, each subsidiary in the PRC is required to make appropriation to a Statutory Reserve Fund ("SRF"). At least 10% of the statutory net profit for each year, as determined in accordance with the applicable PRC accounting standards and regulations, must be allocated to the SRF until the cumulative total of the SRF reaches at least 50% of the registered capital. Subject to approval from the relevant PRC authorities, the SRF may be used to offset any accumulated losses or increase the registered capital. The SRF is not available for dividend distribution to owners. The directors have decided that 10% of the net profit, as reported in the statutory financial statements of the PRC subsidiaries, be appropriated each year to the SRF.

13 Borrowings

		The Group			The Company		
		31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Non-current							
Obligations under finance leases	13.1	**1,037,235**	669,439	357,193	**533,755**	669,439	357,193
Loans from financial institutions	13.2	**225,080**	497,590	454,884	**-**	-	-
		1,262,315	1,167,029	812,077	**533,755**	669,439	357,193
Current							
Obligations under finance leases	13.1	**606,818**	445,626	379,277	**401,860**	445,626	379,277
Loans from financial institutions	13.2	**5,746,001**	4,048,837	3,703,670	**1,200,000**	1,800,081	2,292,335
Loan from a subsidiary	13.3	**-**	-	-	**1,002,450**	-	-
Bank overdrafts	13.4	**80,639**	567,741	1,105,246	**-**	339,930	977,736
Bills payable to banks	13.5	**2,481,720**	2,130,100	2,574,092	**843,929**	650,909	740,547
		8,915,178	7,192,304	7,762,285	**3,448,239**	3,236,546	4,389,895
		10,177,493	8,359,333	8,574,362	**3,981,994**	3,905,985	4,747,088

13 Borrowings (cont'd)

13.1 Obligations under finance leases

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Minimum lease payments payable:						
Due not later than one year	**652,228**	496,554	427,339	**447,518**	496,554	427,339
Due later than one year and not later than five years	**1,196,934**	739,172	402,471	**591,747**	739,172	402,471
	1,849,162	1,235,726	829,810	**1,039,265**	1,235,726	829,810
Less: Finance charges allocated to future periods	**(205,109)**	(120,661)	(93,340)	**(103,650)**	(120,661)	(93,340)
Present value of minimum lease payments	**1,644,053**	1,115,065	736,470	**935,615**	1,115,065	736,470
Present value of minimum lease payments:						
Due not later than one year	**606,818**	445,626	379,277	**401,860**	445,626	379,277
Due later than one year and not later than five years	**1,037,235**	669,439	357,193	**533,755**	669,439	357,193
	1,644,053	1,115,065	736,470	**935,615**	1,115,065	736,470
Represented by:						
Current	**606,818**	445,626	379,277	**401,860**	445,626	379,277
Non-current	**1,037,235**	669,439	357,193	**533,755**	669,439	357,193
	1,644,053	1,115,065	736,470	**935,615**	1,115,065	736,470

It is the Group's and the Company's policy to lease certain plant and equipment under finance leases. The average lease term is 3 to 5 years (31-Dec-2017: 3 to 5 years; 1-Jan-2017: 3 to 9 years). The interest rates for the finance leases range from 3.25% to 5.64% (31-Dec-2017: 2.5% to 3.1%; 1-Jan-2017: 3.1% to 5.25%) per annum. All finance leases are on a fixed repayment basis and no arrangements have been entered into for contingent rental payments.

The finance leases are secured by the underlying assets, comprising plant and machinery of S$1,760,238 (31-Dec-2017: S$2,126,411; 1-Jan-2017: S$1,245,395) for the Group (Note 3).

13 Borrowings (cont'd)

13.2 Loans from financial institutions

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Short-term bank loans						
- secured (a)	**4,427,749**	1,674,904	1,248,876	**-**	-	-
- unsecured (b)	**1,200,000**	1,636,000	1,900,000	**1,200,000**	1,636,000	1,900,000
	5,627,749	3,310,904	3,148,876	**1,200,000**	1,636,000	1,900,000
Long-term loans from financial institutions						
- secured (c)	**343,332**	1,071,442	617,343	**-**	-	-
- unsecured (d)	**-**	164,081	392,335	**-**	164,081	392,335
	343,332	1,235,523	1,009,678	**-**	164,081	392,335
	5,971,081	4,546,427	4,158,554	**1,200,000**	1,800,081	2,292,335
Represented by:						
- Current	**5,746,001**	4,048,837	3,703,670	**1,200,000**	1,800,081	2,292,335
- Non-current	**225,080**	497,590	454,884	**-**	-	-
	5,971,081	4,546,427	4,158,554	**1,200,000**	1,800,081	2,292,335

Loans from financial institutions comprise the following:

(a) Short-term bank loans with interest rates of 5.2% to 5.7% (31-Dec-2017: 5.2%; 1-Jan-2017: 5.2% to 5.4%) per annum, secured by the leasehold land and buildings and corporate guarantee of a PRC subsidiary.

(b) Short-term unsecured bank loans with interest rates ranging from 4.44% to 5.3% (31-Dec-2017: 3.5% to 4.65%; 1-Jan-2017: 3.41% to 4.2%) per annum.

(c) Long-term bank loan with interest rate of 9% (31-Dec-2017: 5.7%; 1-Jan-2017: 5.7%) per annum repayable in 33 monthly instalments (31-Dec-2017 and 1-Jan-2017 12 quarterly instalments), secured by a corporate guarantee from the Company (31-Dec-2017 and 1-Jan-2017 leasehold land and buildings and corporate guarantee of a PRC subsidiary).

(d) Long-term unsecured loans from other financial institution with interest of 3.65% per annum, and repayable in 36 equal monthly instalments commencing from December 2015.

As at 31 December 2017, the agreements for the unsecured long-term loans of S$164,081 include an overriding repayment on demand clause, which gives the lenders the right to demand repayment at any time, at their sole discretion and irrespective of whether a default event has occurred. Although a portion of these callable term loans are not scheduled for repayment within twelve months, they are classified as current liabilities in their entirety in the statements of financial position as the Group and the Company do not have the unconditional right at the end of the reporting period to defer settlement of these callable term loans for at least twelve months after the end of the reporting period.

13 Borrowings (cont'd)

13.3 Loan from a subsidiary

The Company	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Loan from a subsidiary (unsecured)	1,002,450	-	-

The short-term unsecured loan from a subsidiary bears interest at a rate of 6% per annum and is repayable on 7 January 2019.

13.4 Bank overdrafts

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Bank overdraft (secured)	**80,639**	227,811	127,510	-	-	-
Bank overdrafts (unsecured)	**-**	339,930	977,736	-	339,930	977,736
	80,639	567,741	1,105,246	-	339,930	977,736

The bank overdrafts bear interest at 8.9% (31-Dec-2017: From 5.5% to 8.4%; 1-Jan-2017: 5.5% to 8.85%) and nil% (31-Dec-2017: 5.5%; 1-Jan-2017: 5.5% to 5.75%) per annum for the Group and the Company, respectively.

The Group's bank overdraft of S$80,639 (31-Dec-2017: S$227,811; 1-Jan-2017: S$127,510) is secured through a corporate guarantee from the Company.

13.5 Bills payable to banks

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Bills payable to banks (secured)	**1,637,791**	1,479,191	1,833,545	**-**	-	-
Bills payable to banks (unsecured)	**843,929**	650,909	740,547	**843,929**	650,909	740,547
	2,481,720	2,130,100	2,574,092	**843,929**	650,909	740,547

The bills payable to banks bear interest at variable rates ranging from 4.0% to 5.93% (31-Dec-2017: 3.19% to 11.49%; 1-Jan-2017: 2.81% to 7.09%) per annum and 4.0% to 4.89% (31-Dec-2017: 3.19% to 3.7%; 1-Jan-2017: 2.81% to 4.70%) per annum for the Group and the Company, respectively.

The Group's bills payable to banks of S$1,637,791 (31-Dec-2017: S$1,479,191; 1-Jan-2017: S$1,833,545) are secured through a corporate guarantee from the Company and/or certain trade receivables with an aggregate carrying amount of S$2,733,877 (31-Dec-2017: S$2,699,342; 1-Jan-2017: S$3,055,117) (Note 9).

13 Borrowings (cont'd)

13.6 Currency risk

Borrowings are denominated in the following currencies:

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Singapore dollar	**2,156,640**	3,304,557	4,069,267	**2,156,640**	3,304,557	4,069,267
Malaysian ringgit	**753,761**	398,891	443,784	**-**	-	-
Renminbi	**2,085,025**	2,746,347	1,866,219	**-**	-	-
Thai baht	**2,016,429**	1,308,110	1,517,271	**-**	-	-
United States dollar	**3,165,638**	601,428	677,821	**1,825,354**	601,428	677,821
	10,177,493	8,359,333	8,574,362	**3,981,994**	3,905,985	4,747,088

13.7 Weighted average effective interest rates

The weighted average effective interest rates of interest-bearing borrowings at the end of the reporting period are as follows:

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Obligations under finance leases	**5.4**	5.1	5.9	**5.3**	5.1	5.9
Loans from financial institutions	**5.0**	4.9	5.0	**4.7**	4.3	4.4
Loan from a subsidiary	**-**	-	-	**6.0**	-	-
Bank overdrafts	**8.9**	6.1	6.3	**-**	5.5	5.7
Bills payable to banks	**5.5**	6.8	5.6	**4.7**	3.6	3.4

13 Borrowings (cont'd)

13.8 Carrying amounts and fair values

The carrying amounts of short-term borrowings approximate their fair values. The carrying amounts and fair values of long-term borrowings at the end of the reporting period are as follows:

The Group	Carrying amount S$	Fair value S$
31 December 2018		
Obligations under finance leases	**1,644,053**	**1,679,554**
Long-term loans from financial institutions	**343,332**	**345,522**
31 December 2017		
Obligations under finance leases	1,115,065	1,071,209
Long-term loans from financial institutions	1,235,523	1,202,828
1 January 2017		
Obligations under finance leases	736,470	720,928
Long-term loans from financial institutions	1,009,678	984,399

The Company	Carrying amount S$	Fair value S$
31 December 2018		
Obligations under finance leases	**935,615**	**965,578**
31 December 2017		
Obligations under finance leases	1,115,065	1,071,209
Long-term loans from financial institutions	164,081	159,912
1 January 2017		
Obligations under finance leases	736,470	720,928
Long-term loans from financial institutions	392,335	383,224

13 Borrowings (cont'd)

13.8 Carrying amounts and fair values (cont'd)

The fair values are determined from the discounted cash flow analyses, using the implicit discount rates based upon the borrowing rates which the directors expect would be available to the Group and the Company at the end of the reporting period, as follows:

The Group	**2018 %**	2017 %	2017 %
Obligations under finance leases	**6.1**	7.0	7.0
Long-term loans from financial institutions	**6.2**	6.0	6.0
The Company			
Obligations under finance leases	**6.1**	7.0	7.0
Long-term loans from financial institutions	**-**	6.0	6.0

The fair value hierarchy of the above long-term borrowings is Level 2.

14 Trade and other payables

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Trade payables						
- third parties	**10,669,909**	13,191,237	11,255,195	**2,069,130**	2,148,214	2,245,321
- subsidiaries	**-**	-	-	**9,121,935**	6,591,611	3,347,111
	10,669,909	13,191,237	11,255,195	**11,191,065**	8,739,825	5,592,432
Amounts due to subsidiaries (non-trade)	**-**	-	-	**1,509,874**	1,430,524	3,282,409
Accrued expenses	**2,315,481**	3,881,538	2,892,691	**638,347**	1,160,289	931,491
Other payables	**426,268**	647,865	451,977	**122,162**	111,113	130,584
	2,741,749	4,529,403	3,344,668	**2,270,383**	2,701,926	4,344,484
Financial liabilities at amortised cost	**13,411,658**	17,720,640	14,599,863	**13,461,448**	11,441,751	9,936,916
Contract liability	**847,796**	907,815	1,027,084	**790,694**	833,928	782,068
Provision for retirement benefits	**49,439**	36,900	15,200	**-**	-	-
Total	**14,308,893**	18,665,355	15,642,147	**14,252,142**	12,275,679	10,718,984

The average credit period taken to settle trade payables is approximately 150 days (31-Dec-2017: 150 days; 1-Jan-2017: 150 days).

The non-trade amounts due to subsidiaries, which represent advances from and payments on behalf by the subsidiaries, are unsecured, interest-free and repayable on demand.

14 Trade and other payables (cont'd)

Contract liability relates to advance billings for tools made to customers, for which revenue has not been earned. Contract liability for sale of tools has decreased mainly due to lesser contracts in which the Group billed and received consideration ahead of the provision of services. Revenue recognised in the current financial year that was included in contract liability at the beginning of the year amounted to S$870,139 (2017: S$931,248).

Other payables mainly relate to amounts payable for office expenses, utilities, renovations and professional fees.

Trade and other payables (excluding contract liability and provision for retirement benefits) are denominated in the following currencies:

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Singapore dollar	**755,063**	469,723	1,388,860	**845,355**	329,291	1,267,641
British pound	**-**	428	422	**-**	-	-
Euro	**1,694**	3,432	11,210	**-**	-	11,210
Malaysian ringgit	**2,031,354**	2,507,945	1,707,337	**-**	-	-
Renminbi	**6,555,367**	3,115,737	7,976,912	**1,443,087**	1,584,573	1,610,648
Thai baht	**903,462**	1,036,874	1,047,073	**-**	-	-
United States dollar	**3,164,718**	10,586,501	2,468,049	**11,173,006**	9,527,887	7,047,417
	13,411,658	17,720,640	14,599,863	**13,461,448**	11,441,751	9,936,916

15 Revenue

Significant categories of revenue, excluding intra-group transactions and applicable goods and services tax and value-added tax, are detailed as follows:

The Group	**2018 S$**	2017 S$
Revenue from contracts with customers		
- Sale of goods	**46,856,446**	55,597,695

Revenue is measured based on the consideration specified in a contract with a customer. The Group recognises revenue when it transfers control over a good or service to a customer.

15 Revenue (cont'd)

The following table provides information about the nature and timing of the satisfaction of performance obligations in contracts with customers, including significant payment terms, and the related revenue recognition policies.

Type of product or service	Nature and timing of satisfaction of performance obligations, including significant payment terms	Revenue recognition under SFRS(I) 15 (applicable from 1 January 2018)	Revenue recognition under FRS 18 (applicable before 1 January 2018)
Sale of components	Customer obtains control of goods when the goods are delivered to the warehouse of the customer and accepted by the customer, and the title and risk and rewards of the goods are transferred to the customer. Invoices for sale of goods are issued to the customers when the products are delivered. Payment for these products is due within 45 to 90 days. No element of financing is deemed present as the credit terms are consistent with market practice. Hence, no interest is charged to the customers. No discounts are generally given to customers. Discounts, if any, as determined on a case-by-case basis, are netted against revenue that is recognised on products sold. No formal warranty terms are given for products sold. Nonetheless, customers have the right to return the products sold if they are defective, as assessed on a case-by-case basis.	Revenue is recognised at a point in time, when customer obtains control of goods, i.e. on delivery and acceptance of the goods by the customer, when the title and risk and rewards are transferred to the customer.	Revenue from sale of goods is recognised when the goods are delivered to the customer and the significant risks and rewards of ownership has been transferred to the customer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably.
Sale of tools	Customer obtains control of tools when the tools are manufactured, meet the required specifications, pass the testing conducted and accepted by the customer. This is when the ownership of the tools and any intellectual property contained therein are transferred to the customer. An upfront deposit comprising 30% to 50% of the sales price is collected upon the signing of contract with the customer. Progress billings to the customer are based on a payment schedule in the contract that is dependent on the achievement of specified milestones. Nonetheless, the milestones typically coincide and are at the final stage of construction as they relate to the testing and acceptance of the tools by the customer. The manufacturing of tools generally takes less than a year to complete.	The criteria for satisfaction of performance obligations over time is not met. Under the terms of the contract, notwithstanding that the Group does not have an alternative use for the tools under construction, the Group does not have an enforceable right to payment for work completed to date. Payments are made by the customer when the tools have been tested and accepted by the customer. Accordingly, revenue is recognised at a point in time, when customer obtains control of tools, i.e. on acceptance of the tools by the customer, when the title and risk and rewards are transferred to the customer.	Revenue from sale of tools is recognised when the tools are accepted by the customer and the significant risks and rewards of ownership has been transferred to the customer.

16 Other income

The Group	**2018** **S$**	2017 S$
Gain on disposal of other assets	**32,299**	-
Government grants	**98,898**	153,472
Interest income from bank balances	**2,997**	6,029
Reversal of write-down on inventories (Note 8)	**152,267**	-
Sundry income	**22,671**	59,559
	309,132	219,060

17 Employee benefits expense

The Group	**2018** **S$**	2017 S$
Directors:		
Directors' fees	**102,666**	109,522
Directors' remuneration other than fees:		
- salaries and other related costs	**404,540**	659,266
- contributions to defined contribution plans	**6,480**	18,587
	513,686	787,375
Key management personnel (other than directors):		
- salaries and other related costs	**1,166,525**	1,305,628
- contributions to defined contribution plans	**86,674**	94,976
- equity-settled share-based payment transactions	**18,592**	-
	1,271,791	1,400,604
Total key management personnel compensation	**1,785,477**	2,187,979
Other than key management personnel:		
- salaries and other related costs	**12,149,449**	14,156,788
- contributions to defined contribution plans	**1,379,299**	1,717,368
- equity-settled share-based payment transactions	**33,408**	-
	13,562,156	15,874,156
Total employee benefits expense	**15,347,633**	18,062,135

18 Other charges

The Group	**2018 S$**	2017 S$
Foreign exchange loss, net	**283,284**	837,468
Loss on disposal of property, plant and equipment	**94,509**	773,447
Impairment loss on other asset (Note 7)	**-**	38,900
Loss on disposal of other assets	**-**	57,600
Write-down on inventories (Note 8)	**-**	261,741
Write-off of intangible assets	**-**	632,844
Others	**-**	199
	377,793	2,602,199

19 Finance costs

The Group	**2018 S$**	2017 S$
Interest expenses on:		
- bank overdrafts	**18,769**	49,209
- bills payable to banks	**180,185**	104,174
- finance leases	**67,163**	53,669
- loans from financial institutions	**274,425**	221,210
	540,542	428,262

20 Other operating expenses

Other operating expenses comprise the following items which are individually material:

The Group	**2018 S$**	2017 S$
Carriage inwards and outwards	**604,419**	713,008
Chemical, lubricants and gas	**371,225**	413,160
Electricity and water	**1,348,294**	1,547,949
Factory expenses	**568,089**	673,262
Operating lease expense	**2,001,101**	1,880,116
Repair and maintenance	**375,507**	528,258
Tooling services	**374,556**	446,116

21 Taxation

The Group	**2018 S$**	2017 S$
Current taxation		
- current year	**66**	79
- over provision in respect of prior years	**(306)**	-
	(240)	79
Deferred taxation (Note 6)		
- recognition of deferred tax assets on previously unrecognised tax losses	**(43,422)**	(41,944)
	(43,662)	(41,865)

The tax expense on the results of the financial year varies from the amount of income tax determined by applying the applicable rate of income tax on losses as a result of the following:

The Group	**2018 S$**	2017 S$
Loss before taxation	**(5,531,999)**	(8,769,229)
Tax at statutory rates applicable to different jurisdictions	**(1,115,466)**	(1,697,960)
Tax effect on non-deductible expenses	**236,770**	152,707
Tax effect on non-taxable income	**(6,094)**	(34,462)
Tax exempt income and incentives	**(138,888)**	(348,045)
Deferred tax assets on temporary differences not recognised	**1,023,744**	2,101,354
Utilisation of deferred tax assets on temporary differences not recognised in prior years	**-**	(173,515)
Recognition of deferred tax assets on previously unrecognised tax losses	**(43,422)**	(41,944)
Under provision of current taxation in respect of prior years	**(306)**	-
	(43,662)	(41,865)

Singapore

The corporate income tax rate applicable to the Company and Metal Precision Services Pte Ltd is 17% (2017: 17%) for the financial year ended 31 December 2018.

Malaysia

The corporate income tax rate applicable to MCE Technologies Sdn Bhd and MCE Manufacturing Sdn Bhd is 24% (2017: 24%) for the financial year ended 31 December 2018.

Thailand

The corporate income tax rate in Thailand is 20% (2017: 20%) for the financial year ended 31 December 2018. Nonetheless, MCT (Thailand) Co., Ltd. is exempted from corporate income tax up to eight years, under the Board of Investment of Thailand.

21 Taxation (cont'd)

The People's Republic of China

In accordance with the Enterprise Income Tax ("EIT") Law of the PRC, the PRC subsidiaries are subject to the applicable EIT rate of 25% (2017: 25%) for the financial year ended 31 December 2018, except for a PRC subsidiary which is subject to a concessionary tax rate of 15% as a high-tech enterprise established in the Special Economic Zone in Shanghai.

Non-deductible expenses mainly relate to private motor vehicles and related expenses, write-down on inventories, and foreign exchange losses.

22 Loss per share

The calculation of basic and diluted loss per share was based on the loss attributable to ordinary shareholders of S$ 5,488,337 (2017: S$8,727,364), and a weighted average number of ordinary shares outstanding of 374,119,000 (2017: 374,119,000), calculated as follows:

Loss attributable to ordinary shareholders (basic and diluted)

The Group	**2018** S$	2017 S$
Loss for the year attributable to ordinary shareholders	**(5,488,337)**	(8,727,364)

Weighted average number of ordinary shares (basic and diluted)

The Group	**2018** Number of ordinary shares	2017 Number of ordinary shares
Issued ordinary shares at beginning of year	374,119,000	374,119,000
Weighted average number of ordinary shares	374,119,000	374,119,000

At the end of the reporting period, the 12,905,000 (2017: 3,660,000) outstanding share options were excluded from the calculation of the diluted weighted average number of ordinary shares in issue as their effect would have been anti-dilutive.

23 Equity-settled share-based payment transactions

On 4 November 2003, the Company adopted the MCE Share Option Scheme ("MCE Scheme") which expired on or about 3 November 2013. At the Annual General Meeting of the Company on 25 April 2014, the MCE Share Option Scheme 2014 ("MCE Scheme 2014") was approved by the Company's shareholders ("Shareholders") to replace the MCE Scheme. The MCE Scheme 2014 is administered by the Remuneration Committee. Options are exercisable at a price based on the average of the last done prices for the shares of the Company on the Singapore Exchange Securities Trading Limited for five consecutive market days preceding the date of grant. The vesting period is one year from the date of grant. If the options remain unexercised after a period of five years for non-executive directors and ten years for executive directors and employees from the date of grant, the options expire. Options are cancelled by forfeiture if any director or employee ceases to be under appointment or employment of the Company or any of its subsidiaries within the Group before the options vest.

23 Equity-settled share-based payment transactions (cont'd)

Details of options granted to directors and employees under the MCE Share Option Scheme and MCE Share Option Scheme 2014 are as follows:

Date of grant	Balance at 1.1.2018	Options granted	Options expired	Options forfeited	Balance at 31.12.2018	Exercise price	Exercise period
4.9.2013[i]	3,060,000	-	-	-	3,060,000	S$0.050	4.9.2014 to 4.9.2023
4.9.2013[ii]	600,000	-	(300,000)	(300,000)	-	S$0.050	4.9.2014 to 4.9.2018
22.6.2018[iii]	-	11,990,000	-	(2,145,000)	9,845,000	S$0.034	22.6.2019 to 22.6.2028
	3,660,000	11,990,000	(300,000)	(2,445,000)	12,905,000		

[i] For executive directors and employees
[ii] For non-executive directors
[iii] For employees

The number and weighted average exercise prices of share options are as follows:

	Weighted average exercise price 2018 S$	Number of options 2018	Weighted average exercise price 2017 S$	Number of options 2017
Outstanding at beginning of year	**0.049**	**3,660,000**	0.048	10,010,000
Granted during the year	**0.034**	**11,990,000**	-	-
Expired during the year	**0.050**	**(300,000)**	0.045	(3,050,000)
Forfeited during the year	**0.036**	**(2,445,000)**	0.050	(3,300,000)
Outstanding at end of year	**0.038**	**12,905,000**	0.049	3,660,000
Exercisable at end of year	**0.038**	**12,905,000**	0.049	3,660,000

23 Equity-settled share-based payment transactions (cont'd)

The following table summarises information about options outstanding at the end of the reporting period:

Exercise price 2018	**Number of options 2018**	**Weighted average remaining contractual life (years) 2018**	Exercise price 2017	Number of options 2017	Weighted average remaining contractual life (years) 2017
S$0.05	**3,060,000**	**4.68**	S$0.05	3,060,000	5.68
S$0.05	**-**	**-**	S$0.05	600,000	0.68
S$0.034	**9,845,000**	**10.48**	-	-	-
	12,905,000	**9.11**	S$0.049	3,660,000	4.86

The fair value of share options as at the date of grant is estimated using the Binomial pricing model, taking into account the terms and conditions upon which the options were granted. The inputs to the model used for the options granted on 22 June 2018 which have a vesting period of one year are shown below.

	2018
Weighted average share price	**S$0.033**
Weighted average exercise price	**S$0.034**
Expected volatility	**77.96%**
Expected option life	**3 years**
Risk free rate	**2.625%**
Expected dividend yield	**0%**
Fair value at measurement date	**S$0.0106**

24 Operating lease commitments (non-cancellable)

At the end of the reporting period, the Group and the Company were committed to making the following payments in respect of non-cancellable operating leases of factory and office premises, office equipment and employee accommodations:

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Not later than one year	**1,482,794**	1,457,836	1,518,111	**62,963**	163,245	218,307
Later than one year and not later than five years	**1,595,443**	2,180,564	1,260,768	**74,325**	14,490	177,249
	3,078,237	3,638,400	2,778,879	**137,288**	177,735	395,556

The leases on the Group's factory premises on which rentals are payable will expire between 14 January 2019 and 9 October 2021, and the current rent payable on the leases ranges from S$2,287 to S$53,398 per month.

The leases have no renewal option or contingent rent provision included in the contracts.

25 Operating segments

For management reporting purposes, the Group is organised into business units based on their geographical locations, and has four reportable operating segments, namely Singapore, Thailand, Malaysia and China.

There are no operating segments that have been aggregated to form the above reportable operating segments.

The Group's CEO, who is the chief operating decision maker, monitors the operating results of its business units for the purpose of making decisions about resource allocation and performance assessment.

Information regarding the results of each reportable segment is included in the following tables. Performance is measured based on segment profit (before interest, taxation and unallocated expenses), as included in the internal management reports that are reviewed by the Group's CEO, which in certain respects, as explained in the following tables, is different from profit in the consolidated financial statements. Segment profit is used to measure performance as management believes that such information is the most relevant in evaluating the results of certain segments relative to other entities that operate within these industries.

Inter-segment pricing is determined on an arm's length basis.

The Group's finance costs and income taxes are managed on a group basis and are not allocated to operating segments.

There are three major customers (2017: three major customers) which individually amounted to 10% or more of the Group's revenue for the financial year ended 31 December 2018.

25 Operating segments (cont'd)

	Singapore S$	Thailand S$	Malaysia S$	China S$	Elimination S$	Total S$
2018						
External sales	**13,371,219**	**9,749,229**	**1,217,813**	**22,518,185**		**46,856,446**
Inter-segment sales	**5,875,124**	**7,337**	**8,145,874**	**4,309,362**	**(18,337,697)**	**-**
Total revenue	**19,246,343**	**9,756,566**	**9,363,687**	**26,827,547**	**(18,337,697)**	**46,856,446**
Segment (loss)/profit	**(1,708,660)**	**698,981**	**88,187**	**(3,074,868)**	**(156,811)**	**(4,153,171)**
Finance costs						**(540,542)**
Unallocated expenses [(i)]						**(838,286)**
Loss before taxation						**(5,531,999)**
Taxation						**43,662**
Loss for the year						**(5,488,337)**
Other segment information:						
Segment assets	**34,873,791**	**7,659,637**	**9,331,612**	**24,546,916**	**(34,703,419)**	**41,708,537**
Segment liabilities	**18,816,807**	**3,643,466**	**6,333,561**	**21,953,267**	**(24,261,511)**	**26,485,590**
Non-current assets:						
Property, plant and equipment	**156,784**	**2,653,777**	**2,801,587**	**7,129,137**	**7,469,700**	**20,210,985**
Additions of property, plant and equipment	**34,181**	**1,992,317**	**320,922**	**1,201,676**	**(645,227)**	**2,903,869**
Depreciation of property, plant and equipment	**200,046**	**489,500**	**527,582**	**1,363,301**	**(8,958)**	**2,571,471**
Gain on disposal of other assets	**(32,299)**	**-**	**-**	**-**	**-**	**(32,299)**
(Gain)/Loss on disposal of property, plant and equipment	**-**	**(199)**	**(177,559)**	**246,478**	**25,789**	**94,509**
Impairment losses on trade receivables	**32,000**	**-**	**-**	**121,507**	**-**	**153,507**
Write-down on inventories made/(reversed)	**-**	**-**	**36,602**	**(188,869)**	**-**	**(152,267)**

25 Operating segments (cont'd)

	Singapore S$	Thailand S$	Malaysia S$	China S$	Elimination S$	Total S$
2017						
External sales	17,976,566	10,341,081	1,482,793	25,797,255	-	55,597,695
Inter-segment sales	7,401,167	243,084	11,518,651	3,520,442	(22,683,344)	-
Total revenue	25,377,733	10,584,165	13,001,444	29,317,697	(22,683,344)	55,597,695
Segment (loss)/profit	(5,974,729)	1,754,693	679,691	(8,333,121)	4,563,857	(7,309,609)
Finance costs						(428,262)
Unallocated expenses [(i)]						(1,031,358)
Loss before taxation						(8,769,229)
Taxation						41,865
Loss for the year						(8,727,364)
Other segment information:						
Segment assets	35,405,218	6,846,052	8,880,148	29,535,585	(30,480,880)	50,186,123
Segment liabilities	16,571,116	2,755,824	5,624,141	23,537,440	(19,328,509)	29,160,012
Non-current assets:						
Property, plant and equipment	322,649	1,120,338	2,993,697	8,630,121	7,916,081	20,982,886
Other assets	10,600	-	-	-	-	10,600
Additions of property, plant and equipment	68,901	124,010	1,482,380	2,636,237	(1,210,665)	3,100,863
Amortisation of intangible assets	-	-	-	632,842	-	632,842
Depreciation of property, plant and equipment	251,620	734,037	582,875	1,532,534	(342,408)	2,758,658
(Gain)/Loss on disposal of property, plant and equipment	-	(38,371)	-	835,185	(23,367)	773,447
Impairment loss on other asset	38,900	-	-	-	-	38,900
Impairment losses on trade receivables	-	-	-	71,359	-	71,359
Loss on disposal of other assets	57,600	-	-	-	-	57,600
Write-down on inventories	-	14,305	28,257	219,179	-	261,741
Write-off of intangible assets	-	-	-	632,844	-	632,844

[(i)] Unallocated expenses relate to directors' remuneration and other corporate related expenses.

26 Financial risk management objectives and policies

The Group and the Company have documented financial risk management policies. These policies set out the Group's and the Company's overall business strategies and its risk management philosophy. The Group and the Company are exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk, interest rate risk, foreign currency risk and market price risk. The Group's and the Company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise adverse effects from the unpredictability of financial markets on the Group's and the Company's financial performance.

The Group's and the Company's risk management policies are established to identify and analyse the risks faced by the Group and the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's and the Company's activities. The Group and the Company, through their training and management standards and procedures, aim to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

There has been no change to the Group's and the Company's exposure to these financial risks or the manner in which they manage and measure the risks. Market risk exposures are measured using sensitivity analysis for interest rate risk (Note 26.3) and foreign currency risk (Note 26.4).

The Group and the Company do not hold or issue derivative financial instruments for trading purposes or to hedge against fluctuations, if any, in interest rates and foreign exchange.

26.1 Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the Group or the Company to incur a financial loss. The Group's and the Company's exposure to credit risk arises primarily from trade and other receivables. For trade receivables, the Group and the Company adopt the practice of dealing only with those customers of appropriate credit history, and obtaining sufficient security where appropriate to mitigate credit risk. For other financial assets, the Group and the Company adopt the policy of dealing only with high credit quality counterparties.

The Group's and the Company's objective is to seek continual growth while minimising losses incurred due to increased credit risk exposure.

The Group and the Company have established a credit policy under which the creditworthiness of each new customer is evaluated individually before the Group and the Company grant credit to the customer. Credit limits are established for each customer, which represents the maximum open amount without requiring approval from the directors. Payments will be required to be made upfront by customers which do not meet the Group's and the Company's credit requirements.

Amounts due from customers are closely monitored and reviewed on a regular basis to identify any non-payment or delay in payment, and to understand the reasons, so that appropriate actions can be taken promptly. Through on-going credit monitoring and existing collection procedures in place, credit risk is mitigated substantially.

Amount not paid after the credit period granted will be considered past due. The credit terms granted to customers are based on the Group's and the Company's assessment of their creditworthiness and in accordance with the Group's and the Company's policy.

26 Financial risk management objectives and policies (cont'd)

26.1 Credit risk (cont'd)

The Group's trade receivables comprise two major debtors (2017: two major debtors) that represented 66% (2017: 43%) of trade receivables. The Company's trade receivables (excluding trade amounts due from subsidiaries) comprise two major debtors (2017: two major debtors) that represented 35% (2017: 37%) of trade receivables.

The Group and the Company have trade and other receivables and cash and bank balances that are subject to the expected credit loss model. While other receivables and cash and bank balances are subject to the impairment requirements of IFRS 9, the identified impairment loss is insignificant.

Trade receivables

The Group and the Company apply the SFRS(I) 9 simplified approach to measuring expected credit losses ("ECLs") which uses a lifetime ECL allowance for all trade receivables.

To measure the ECLs, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The expected loss rates are based on the payment profiles of sales over a period of 36 months and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the trade receivables. The Group and the Company have identified the GDP and the unemployment rate of the countries in which it operates to be the most relevant factors and accordingly adjusts the historical loss rates based on expected changes in these factors.

On that basis, below is the information about the credit risk exposure on the Group's and the Company's trade receivables using provision matrix:

The Group	Current S$	Past due 0 to 30 days S$	Past due 31 to 60 days S$	Past due 61 to 90 days S$	Past due more than 90 days S$	Total S$
2018						
Gross carrying amount	**9,364,607**	**1,636,211**	**384,369**	**93,761**	**298,823**	**11,777,771**
Expected credit loss rate (%)	**-**	**-**	**-**	**-**	**97.64**	
Loss allowance	**-**	**-**	**-**	**-**	**291,761**	**291,761**
2017						
Gross carrying amount	12,890,730	1,738,882	277,162	299,488	1,147,890	16,354,152
Expected credit loss rate (%)	-	-	-	-	33.05	
Loss allowance	-	-	-	-	379,346	379,346

26 Financial risk management objectives and policies (cont'd)

26.1 Credit risk (cont'd)

The Company	Current S$	Past due 0 to 30 days S$	Past due 31 to 60 days S$	Past due 61 to 90 days S$	Past due more than 90 days S$	Total S$
2018						
Gross carrying amount	**1,197,245**	**387,973**	**95,864**	**39,028**	**179,358**	**1,899,468**
Expected credit loss rate (%)	**-**	**-**	**-**	**-**	**17.84**	
Loss allowance	**-**	**-**	**-**	**-**	**32,000**	**32,000**
2017						
Gross carrying amount	1,623,775	476,159	165,261	267,451	768,544	3,301,190
Expected credit loss rate (%)	-	-	-	-	21.64	
Loss allowance	-	-	-	-	166,346	166,346

Trade receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, among others, the failure of a debtor to engage in a repayment plan with the Group and the Company.

Other receivables (non-trade)

Loss allowance for other receivables is measured at an amount equal to lifetime ECLs which is consistent with the approach adopted for trade receivables. The ECLs on other receivables are estimated by reference to track record of the counterparties, their business and financial conditions where information is available, and knowledge of any events or circumstances impeding recovery of the amounts. At the end of the reporting period, no loss allowance for other receivables was required.

Amounts due from subsidiaries (non-trade)

Except for the non-trade amounts due from certain loss-making PRC subsidiaries which are credit-impaired, the amounts due from subsidiaries are considered to have low credit risk as the Company has control over the operating, investing and financing activities of its subsidiaries. The use of advances to assist with the subsidiaries' cash flow management is in line with the Group's capital management. There has been no significant increase in the credit risk of the amounts due from subsidiaries since initial recognition. In determining the ECLs, management has taken into account the finances and business performance of the subsidiaries, and a forward-looking analysis of the financial performance of operations of the subsidiaries.

Management has assessed that the Company is not exposed to significant credit losses in respect of the amounts due from subsidiaries.

26 Financial risk management objectives and policies (cont'd)

26.1 Credit risk (cont'd)

Exposure to credit risk

As the Group and the Company do not hold any collateral, the maximum exposure to credit risk for each class of financial instruments is the carrying amount of that class of financial instruments presented on the statements of financial position, except for letters of financial support and corporate guarantee issued by the Company to and on behalf of a subsidiary.

The Company has given formal undertakings, which are unsecured, to provide financial support to certain subsidiaries in the Group.

At the end of the reporting period, the Company has issued corporate guarantee of S$2,191,000 (31-Dec-2017: S$1,150,000; 1-Jan-2017: S$1,150,000) to a bank for the borrowings undertaken by a subsidiary (Notes 13.4 and 13.5). These bank borrowings amounted to S$2,061,762 (31-Dec-2017: S$398,891; 1-Jan-2017: S$443,748) at the end of reporting period. The credit risk, being the principal risk to which the Company is exposed, represents the loss that would be recognised upon a default by the subsidiary.

The current interest rates charged by the lender on the loans to the subsidiary are at market rates and are consistent with the borrowing costs of the subsidiary without any corporate guarantee.

At the end of the reporting period, the Company does not consider it probable that a claim will be made against it under the corporate guarantee.

To mitigate credit risk arising from corporate guarantees, management continually monitors the risk and has established processes including performing credit evaluations of the parties for which the Group provides corporate guarantees. Corporate guarantees are only for intra-group financing purposes and given by the Company on behalf of its subsidiaries.

The Group's and the Company's major classes of financial assets are bank deposits and trade receivables. Cash is held with established financial institutions. Further details of credit risks on trade and other receivables are disclosed in Note 9.

26.2 Liquidity risk

Liquidity risk is the risk that the Group and the Company will encounter difficulty in raising funds to meet commitments associated with financial instruments that are settled by delivering cash or another financial asset. Liquidity risk may result from an inability to sell a financial asset quickly at close to its fair value.

The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group's and the Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities.

26 Financial risk management objectives and policies (cont'd)

26.2 Liquidity risk (cont'd)

The table below analyses the maturity profile of the Group's and the Company's financial liabilities based on contractual undiscounted cash flows:

The Group	Carrying amount S$	Contractual cash flows S$	Less than 1 year S$	Between 1 and 5 years S$
31 December 2018				
Non-derivative financial liabilities				
Borrowings (Note 13)	**10,177,493**	**10,921,509**	**9,303,646**	**1,617,863**
Trade and other payables, excluding contract liability and provision for retirement benefits (Note 14)	**13,411,658**	**13,411,658**	**13,411,658**	**-**
	23,589,151	**24,333,167**	**22,715,304**	**1,617,863**
31 December 2017				
Non-derivative financial liabilities				
Borrowings (Note 13)	8,359,333	8,651,825	7,400,653	1,251,172
Trade and other payables, excluding contract liability and provision for retirement benefits (Note 14)	17,720,640	17,720,640	17,720,640	-
	26,079,973	26,372,465	25,121,293	1,251,172
1 January 2017				
Non-derivative financial liabilities				
Borrowings (Note 13)	8,574,362	9,204,107	7,735,504	1,468,603
Trade and other payables, excluding contract liability and provision for retirement benefits (Note 14)	14,599,863	14,599,863	14,599,863	-
	23,174,225	23,803,970	22,335,367	1,468,603

26 Financial risk management objectives and policies (cont'd)

26.2 Liquidity risk (cont'd)

The Company	Carrying amount S$	Contractual cash flows S$	Less than 1 year S$	Between 1 and 5 years S$
31 December 2018				
Non-derivative financial liabilities				
Borrowings (Note 13)	**3,981,994**	**4,133,187**	**3,541,440**	**591,747**
Trade and other payables, excluding contract liability (Note 14)	**13,461,448**	**13,461,448**	**13,461,448**	**-**
Intra-group financial guarantee	**2,061,752**	**2,092,275**	**1,854,374**	**237,901**
	19,505,194	**19,686,910**	**18,857,262**	**829,648**
31 December 2017				
Non-derivative financial liabilities				
Borrowings (Note 13)	3,905,985	4,074,338	3,334,281	740,057
Trade and other payables, excluding contract liability (Note 14)	11,441,751	11,441,751	11,441,751	-
Intra-group financial guarantee	398,891	398,891	398,891	-
	15,746,627	15,914,980	15,174,923	740,057
1 January 2017				
Non-derivative financial liabilities				
Borrowings (Note 13)	4,747,088	5,299,577	4,311,787	987,790
Trade and other payables, excluding contract liability (Note 14)	9,936,916	9,936,916	9,936,916	-
Intra-group financial guarantee	443,784	443,784	443,784	-
	15,127,788	15,680,277	14,692,487	987,790

Except for the Company's cash flows arising from its intra-group corporate guarantee (Note 26.1), it is not expected that the cash flows included in the maturity analysis of the Group and the Company could occur significantly earlier, or at significantly different amounts.

At the end of the reporting period, the Company does not consider it probable that a claim will be made against it under the intra-group corporate guarantee.

There are no terms and conditions attached to the guarantee contracts that would have a material effect on the amount, timing and uncertainty of the Company's future cash flows.

The Group and the Company ensure that there are adequate funds to meet all their obligations in a timely and cost-effective manner. The Group and the Company maintain sufficient level of cash and bank balances and have available adequate amount of committed credit facilities from financial institutions to meet their working capital requirements.

26 Financial risk management objectives and policies (cont'd)

26.3 Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's and the Company's financial instruments will fluctuate because of changes in market interest rates.

The Group's and the Company's exposure to interest rate risk arises primarily from certain loans from financial institutions, bank overdrafts, bills payable to banks and bank balances at floating rates. Finance leases and other loans from financial institutions bear interest at fixed rates. All other financial assets and liabilities are interest-free.

At the end of the reporting period, the carrying amount of the interest-bearing financial instruments is as follows:

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Fixed rate instruments						
Financial liabilities						
- obligations under finance leases	**(1,644,053)**	(1,115,065)	(736,470)	**(935,615)**	(1,115,065)	(736,470)
- loan from a subsidiary	**-**	-		**(1,002,450)**	-	-
- loans from financial institutions	**(3,946,179)**	(1,235,523)	(847,219)	**-**	(164,081)	(392,335)
	(5,590,232)	(2,350,588)	(1,583,689)	**(1,938,065)**	(1,279,146)	(1,128,805)
Variable rate instruments						
Financial assets						
- bank balances	**2,413,316**	5,136,974	8,608,562	**433,917**	1,094,957	3,841,513
Financial liabilities						
- loans from financial institutions	**(2,024,902)**	(3,310,904)	(3,311,335)	**(1,200,000)**	(1,636,000)	(1,900,000)
- bank overdrafts	**(80,639)**	(567,741)	(1,105,246)	**-**	(339,930)	(977,736)
- bills payable to banks	**(2,481,720)**	(2,130,100)	(2,574,092)	**(843,929)**	(650,909)	(740,547)
	(4,587,261)	(6,008,745)	(6,990,673)	**(2,043,929)**	(2,626,839)	(3,618,283)
	(2,173,945)	(871,771)	1,617,889	**(1,610,012)**	(1,531,882)	223,230

Fair value sensitivity analysis for fixed rate instruments

The Group and the Company do not account for any fixed rate assets or liabilities at fair value through profit or loss. Therefore, a change in interest rates at the end of the reporting period would not affect profit or loss.

26 Financial risk management objectives and policies (cont'd)

26.3 Interest rate risk (cont'd)

Cash flow sensitivity analysis for variable rate instruments

At the end of the reporting period, if interest rates had been 100 (31-Dec-2017: 100; 1-Jan-2017: 100) basis points higher/lower with all other variables held constant, the Group's and the Company's results net of tax and equity would have been S$21,739 lower/higher (31-Dec-2017: S$8,718 lower/higher; 1-Jan-2017: S$16,179 higher/lower) and S$16,100 lower/higher (31-Dec-2017: S$15,319 lower/higher; 1-Jan-2017: S$2,232 higher/lower), respectively, arising as a result of higher/lower interest expense on floating rate loans from financial institutions, bank overdrafts and bills payable to banks, offset by higher/lower interest income from floating rate bank balances, and *vice versa*.

The magnitude represents management's assessment of the likely movement in interest rates under normal economic conditions. This analysis has not taken into account the associated tax effects and assumes that all other variables, in particular foreign currency rates, remain constant.

The Group's and the Company's policy is to obtain the most favourable interest rates available without increasing its interest rate exposure.

26.4 Foreign currency risk

Foreign currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. Foreign currency risk arises when transactions are denominated in foreign currencies.

The Group and the Company have transactional currency exposures arising from transactions that are denominated in a currency other than the respective functional currencies of group entities, namely Malaysian ringgit, Thai baht and Renminbi for the subsidiaries in Malaysia, Thailand and the PRC respectively, and Singapore dollar for the Company and its Singapore incorporated subsidiary. The foreign currency in which these transactions are denominated is primarily United States dollar. Arising from the Group's and the Company's sales and purchases denominated in United States dollar, the Group's and the Company's trade receivable and trade payable balances at the end of the reporting period have similar exposures.

At the end of the reporting period, the Company has balances due from/to subsidiaries, which are denominated in Renminbi, Thai baht and United States dollar. The Company also holds cash at banks denominated in United States dollar for working capital purposes. In addition, certain borrowings obtained by the Company for trade financing purposes are denominated in United States dollar.

Consequently, the Group and the Company are exposed to movements in foreign currency exchange rates.

26 Financial risk management objectives and policies (cont'd)

26.4 Foreign currency risk (cont'd)

The Group's and the Company's exposures in financial instruments to the various foreign currencies (other than the respective functional currencies of group entities) are mainly as follows:

The Group	Renminbi S$	Thai baht S$	United States dollar S$
31 December 2018			
Trade and other receivables	**70,497**	**-**	**5,180,110**
Cash and bank balances	**-**	**-**	**1,328,326**
Borrowings	**-**	**-**	**(3,165,638)**
Trade and other payables	**(1,445,332)**	**-**	**(3,164,718)**
Net exposure	**(1,374,835)**	**-**	**178,080**
31 December 2017			
Trade and other receivables	167,658	-	6,429,552
Cash and bank balances	-	-	1,219,872
Borrowings	-	-	(601,428)
Trade and other payables	(1,585,374)	(10,844)	(10,586,501)
Net exposure	(1,417,716)	(10,844)	(3,538,505)
1 January 2017			
Trade and other receivables	1,525,822	-	7,726,192
Cash and bank balances	-	-	4,656,071
Borrowings	-	-	(677,821)
Trade and other payables	(1,610,648)	-	(2,468,049)
Net exposure	(84,826)	-	9,236,393

26 Financial risk management objectives and policies (cont'd)

26.4 Foreign currency risk (cont'd)

The Company	Renminbi S$	United States dollar S$
31 December 2018		
Trade and other receivables	**70,497**	**12,075,592**
Cash and bank balances	**-**	**222,409**
Borrowings	**-**	**(1,825,354)**
Trade and other payables	**(1,443,087)**	**(11,173,006)**
Net exposure	**(1,372,590)**	**(700,359)**
31 December 2017		
Trade and other receivables	167,658	11,518,912
Cash and bank balances	-	830,344
Borrowings	-	(601,428)
Trade and other payables	(1,584,573)	(9,527,887)
Net exposure	(1,416,915)	2,219,941
1 January 2017		
Trade and other receivables	1,525,822	10,702,191
Cash and bank balances	-	3,500,412
Borrowings	-	(677,821)
Trade and other payables	(1,610,648)	(7,047,417)
Net exposure	(84,826)	6,477,365

Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity to a reasonably possible change in the Renminbi (RMB), Thai baht (THB) and United States dollar (USD) exchange rates (against Singapore dollar), with all other variables held constant, of the Group's and the Company's results net of tax and equity.

		The Group			The Company		
		31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
RMB	- strengthened 5% (31-Dec-2017: 5%; 1-Jan-2017: 5%)	**(68,742)**	(70,886)	(4,241)	**(68,630)**	(70,846)	(4,241)
	- weakened 5% (31-Dec-2017: 5%; 1-Jan-2017: 5%)	**68,742**	70,886	4,241	**68,630**	70,846	4,241
THB	- strengthened 5% (31-Dec-2017: 5%; 1-Jan-2017: 5%)	**-**	(542)	-	**-**	-	-
	- weakened 5% (31-Dec-2017: 5%; 1-Jan-2017: 5%)	**-**	542	-	**-**	-	-
USD	- strengthened 5% (31-Dec-2017: 5%; 1-Jan-2017: 5%)	**8,904**	(176,925)	461,820	**(35,018)**	110,997	323,868
	- weakened 5% (31-Dec-2017: 5%; 1-Jan-2017: 5%)	**(8,904)**	176,925	(461,820)	**35,018**	(110,997)	(323,868)

26 Financial risk management objectives and policies (cont'd)

26.5 Market price risk

Market price risk is the risk that the value of a financial instrument will fluctuate due to changes in market prices.

The Group and the Company do not hold any quoted or marketable financial instruments, hence, are not exposed to any movement in market prices.

27 Capital management

The Group's and the Company's objectives when managing capital are:

(a) To safeguard the Group's and the Company's ability to continue as going concern;

(b) To support the Group's and the Company's stability and growth;

(c) To provide capital for the purpose of strengthening the Group's and the Company's risk management capability; and

(d) To provide an adequate return to shareholders.

The Group and the Company actively and regularly review and manage its capital structure to ensure optimal capital structure and shareholder returns, taking into consideration the future capital requirements of the Group and the Company, and capital efficiency, prevailing and projected profitability, projected operating cash flows, projected capital expenditures and projected strategic investment opportunities. The Group and the Company currently do not adopt any formal dividend policy.

There were no changes in the Group's and the Company's approach to capital management during the financial year.

The Group and the Company are not subject to externally imposed capital requirements, except as disclosed below.

As disclosed in Note 12, the subsidiaries in the PRC are required by the relevant laws and regulations of the PRC to contribute to and maintain a non-distributable statutory reserve fund whose utilisation is restricted. This externally imposed capital requirement has been complied with by the PRC subsidiaries for the financial years ended 31 December 2018 and 31 December 2017.

The Group and the Company monitor capital using a gearing ratio, which is net debt divided by total capital plus net debt. Net debt comprises borrowings and trade and other payables, less cash and bank balances. Total capital represents equity attributable to owners of the Company less the PRC subsidiaries' restricted statutory reserve fund.

27 Capital management (cont'd)

	The Group			The Company		
	31 December 2018 S$	31 December 2017 S$	1 January 2017 S$	**31 December 2018 S$**	31 December 2017 S$	1 January 2017 S$
Borrowings (Note 13)	**10,177,493**	8,359,333	8,574,362	**3,981,994**	3,905,985	4,747,088
Trade and other payables, excluding contract liability and provision for retirement benefits (Note 14)	**13,411,658**	17,720,640	14,599,863	**13,461,448**	11,441,751	9,936,916
Total debt	**23,589,151**	26,079,973	23,174,225	**17,443,442**	15,347,736	14,684,004
Less: Cash and bank balances (Note 10)	**(2,421,144)**	(5,144,096)	(8,634,155)	**(435,417)**	(1,096,457)	(3,843,013)
Net debt	**21,168,007**	20,935,877	14,540,070	**17,008,025**	14,251,279	10,840,991
Equity attributable to owners of the Company	**15,222,947**	21,026,111	23,525,977	**14,138,865**	16,948,165	24,078,103
Less: Statutory reserve (Note 12)	**(1,944,142)**	(1,944,142)	(1,944,142)	**-**	-	-
Total capital	**13,278,805**	19,081,969	21,581,835	**14,138,865**	16,948,165	24,078,103
Total capital and net debt	**34,446,812**	40,017,846	36,121,905	**31,146,890**	31,199,444	34,919,094
Gearing ratio	**61%**	52%	40%	**55%**	46%	31%

28 Financial instruments

Accounting classifications of financial assets and financial liabilities

The carrying amounts of financial assets and financial liabilities in each category are as follows:

The Group	Amortised cost S$	Other financial liabilities at amortised cost S$	Total S$
31 December 2018			
Financial assets			
Trade and other receivables, excluding input taxes and tax recoverable (Note 9)	**12,595,306**	**-**	**12,595,306**
Cash and bank balances (Note 10)	**2,421,144**	**-**	**2,421,144**
	15,016,450	**-**	**15,016,450**
Financial liabilities			
Borrowings (Note 13)	**-**	**10,177,493**	**10,177,493**
Trade and other payables, excluding contract liability and provision for retirement benefits (Note 14)	**-**	**13,411,658**	**13,411,658**
	-	**23,589,151**	**23,589,151**

28 Financial instruments (cont'd)

Accounting classifications of financial assets and financial liabilities (cont'd)

The Group	Loans and receivables at amortised cost S$	Other financial liabilities at amortised cost S$	Total S$
31 December 2017			
Financial assets			
Trade and other receivables, excluding input taxes and tax recoverable (Note 9)	16,970,512	-	16,970,512
Cash and bank balances (Note 10)	5,144,096	-	5,144,096
	22,114,608	-	22,114,608
Financial liabilities			
Borrowings (Note 13)	-	8,359,333	8,359,333
Trade and other payables, excluding contract liability and provision for retirement benefits (Note 14)	-	17,720,640	17,720,640
	-	26,079,973	26,079,973

The Group	Loans and receivables at amortised cost S$	Other financial liabilities at amortised cost S$	Total S$
1 January 2017			
Financial assets			
Trade and other receivables, excluding input taxes and tax recoverable (Note 9)	18,815,323	-	18,815,323
Cash and bank balances (Note 10)	8,634,155	-	8,634,155
	27,449,478	-	27,449,478
Financial liabilities			
Borrowings (Note 13)	-	8,574,362	8,574,362
Trade and other payables, excluding contract liability and provision for retirement benefits (Note 14)	-	14,599,863	14,599,863
	-	23,174,225	23,174,225

28 Financial instruments (cont'd)

Accounting classifications of financial assets and financial liabilities (cont'd)

The Company	Amortised cost S$	Other financial liabilities at amortised cost S$	Total S$
31 December 2018			
Financial assets			
Trade and other receivables, excluding input taxes (Note 9)	**13,609,551**	**-**	**13,609,551**
Cash and bank balances (Note 10)	**435,417**	**-**	**435,417**
	14,044,968	**-**	**14,044,968**
Financial liabilities			
Borrowings (Note 13)	**-**	**3,981,994**	**3,981,994**
Trade and other payables, excluding contract liability (Note 14)	**-**	**13,471,448**	**13,471,448**
	-	**17,453,442**	**17,453,442**

The Company	Loans and receivables at amortised cost S$	Other financial liabilities at amortised cost S$	Total S$
31 December 2017			
Financial assets			
Trade and other receivables, excluding input taxes (Note 9)	12,712,391	-	12,712,391
Cash and bank balances (Note 10)	1,096,457	-	1,096,457
	13,808,848	-	13,808,848
Financial liabilities			
Borrowings (Note 13)	-	3,905,985	3,905,985
Trade and other payables, excluding contract liability (Note 14)	-	11,441,751	11,441,751
	-	15,347,736	15,347,736

28 Financial instruments (cont'd)

Accounting classifications of financial assets and financial liabilities (cont'd)

The Company	Loans and receivables at amortised cost S$	Other financial liabilities at amortised cost S$	Total S$
1 January 2017			
Financial assets			
Trade and other receivables, excluding input taxes (Note 9)	13,128,638	-	13,128,638
Cash and bank balances (Note 10)	3,843,013	-	3,843,013
	16,971,651	-	16,971,651
Financial liabilities			
Borrowings (Note 13)	-	4,747,088	4,747,088
Trade and other payables, excluding contract liability (Note 14)	-	9,936,916	9,936,916
	-	14,684,004	14,684,004

Fair values

The carrying amount of financial assets and liabilities with a maturity of less than one year is assumed to approximate their fair values.

However, the Group and the Company do not anticipate that the carrying amounts recorded at the end of the reporting period would be significantly different from the values that would eventually be received or settled.

The face value less any estimated credit adjustments for financial assets and liabilities with a maturity of less than one year, comprising trade and other receivables (excluding input taxes and tax recoverable), cash and bank balances, short-term borrowings, and trade and other payables (excluding contract liability and provision for retirement benefits), are assumed to approximate their fair values. The fair value of financial liabilities is estimated by discounting the future contractual cash flows at the current market interest rate available to the Group and the Company for similar financial instruments.

28 Financial instruments (cont'd)

Financial assets and financial liabilities subject to enforceable master netting arrangements that are not otherwise set-off

The Group and the Company regularly purchase raw materials from and sell finished products to two counterparties. The Group and the Company and both counterparties do not have an arrangement to settle the amount due to or from each other on a net basis but have the right to set off in the case of default and insolvency or bankruptcy.

The Group's and the Company's trade receivables and trade payables subject to an enforceable master netting arrangement that are not otherwise set-off are as follows:

The Group	Carrying amounts S$	Related amounts not set off in the statement of financial position S$	Net amounts S$
2018			
Trade receivables	**5,265,565**	**(31,857)**	**5,233,708**
Trade payables	**31,857**	**(31,857)**	**-**
2017			
Trade receivables	2,678,107	(54,752)	2,623,355
Trade payables	54,752	(54,752)	-
The Company			
2018			
Trade receivables	**-**	**-**	**-**
Trade payables	**-**	**-**	**-**
2017			
Trade receivables	34,614	(34,614)	-
Trade payables	35,820	(34,614)	1,206

28 Financial instruments (cont'd)

Transferred financial assets that are not derecognised in their entirety

The Group	**2018** **S$**	2017 S$
Carrying amount of assets:		
Trade receivables (Note 9)	**2,733,877**	2,699,342
Carrying amount of associated liabilities:		
Bills payable to banks (Note 13.5)	**(1,637,791)**	(1,479,191)

Fair value hierarchy

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;

Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (as is prices) or indirectly (i.e. derived from prices); and

Level 3: inputs for the assets or liability that are not based on observable market data.

Financial assets and liabilities not measured at fair value but for which fair values are disclosed *

The Group	**Level 1** **S$**	**Level 2** **S$**	**Level 3** **S$**	**Total** **S$**
31 December 2018				
Obligations under finance leases	**-**	**-**	**1,679,554**	**1,679,554**
Long-term loans from financial institutions	**-**	**-**	**345,522**	**345,522**
	-	**-**	**2,025,076**	**2,025,076**
31 December 2017				
Obligations under finance leases	**-**	**-**	1,071,209	1,071,209
Long-term loans from financial institutions	**-**	**-**	1,202,828	1,202,828
	-	**-**	2,274,037	2,274,037
1 January 2017				
Obligations under finance leases	**-**	**-**	720,928	720,928
Long-term loans from financial institutions	**-**	**-**	984,399	984,399
	-	**-**	1,705,327	1,705,327

28 Financial instruments (cont'd)

The Company	Level 1 S$	Level 2 S$	Level 3 S$	Total S$
31 December 2018				
Obligations under finance leases	-	-	**965,578**	**965,578**
31 December 2017				
Obligations under finance leases	-	-	1,071,209	1,071,209
Long-term loans from financial institutions	-	-	159,912	159,912
	-	-	1,231,121	1,231,121
1 January 2017				
Obligations under finance leases	-	-	720,928	720,928
Long-term loans from financial institutions	-	-	383,224	383,224
	-	-	1,104,152	1,104,152

* Exclude financial assets and financial liabilities whose carrying amounts measured on the amortised cost basis approximate their fair values due to their short-term or repayable on demand nature and where the effect of discounting is immaterial.

The carrying amounts of interest-bearing loans that reprice within six months of the end of the reporting period approximate their fair values. The fair values of all other interest-bearing loans are calculated based on discounted expected future principal and interest cash flows.

29 Events after the reporting period

On 15 February 2019, the Company entered into a conditional sale and purchase agreement with World Forum Development Limited and Gold Paradise International Limited (the "Vendors") whereby the Company agreed to acquire from the Vendors 51% of the issued and paid-up share capital of Asiafame Group Limited (the "Target"). The Target is s an investment holding company incorporated in the British Virgin Islands. Its subsidiaries are based in Changsha, Hunan Province, the PRC, and are principally engaged in providing third party testing and inspection services in the PRC. The services provided include, but are not limited to, foundation inspection, construction material inspection, structural inspection and road and bridges inspection.

The aggregate consideration amounted to S$8,360,000, of which (i) on completion date, S$4,860,000 shall be paid by the Company by way of the issuance to each of the Vendors, a non-convertible, redeemable, transferable, zero coupon bond in the principal amount of S$2,430,000 and with a maturity date of three years from the date of issuance of the bond (the "Maturity Date"), and (ii) subject to the Target Group's net profit after tax for the financial period from 1 January 2019 to 31 March 2019 being equal to or more than RMB 1,800,000 as indicated in its audited financial statements prepared in accordance with the International Financial Reporting Standards, within 30 days from the date of receipt by the Company of the audited financial statements, S$3,500,000 shall be paid by way of the issuance to each of the Vendors, a non-convertible, redeemable, transferable, zero coupon bond in the principal amount of S$1,750,000 maturing on the Maturity Date.

The financial effects of the proposed acquisition have not been disclosed as it is still not complete at the time these financial statements are authorised for issue.

SUPPLEMENTARY FINANCIAL INFORMATION

Disclosure required by the Catalist Rules

Properties

Location/ Description	Tenure	Land Area
No. 18 Third Zone, 8228 Beiqing Road Qingpu Shanghai, The People's Republic of China	50-year lease from 20 December 2006 to 19 December 2056	25,000sqm
Detached factory building		

SHAREHOLDINGS STATISTICS

As at 15 March 2019

SHARE CAPITAL

Issued and paid-up capital	: S$21,638,661
Number of issued shares	: 374,119,000
Number of treasury shares	: NIL
Number of subsidiary holdings	: NIL
Class of shares	- Ordinary shares
Voting rights	- 1 vote per ordinary share

ANALYSIS OF SHAREHOLDINGS

Range of Shareholdings	No. of Shareholders	%	No. of Shares	%
1 - 99	8	0.94	111	0.00
100 - 1,000	118	13.90	113,965	0.03
1,001 - 10,000	225	26.50	1,241,206	0.33
10,001 - 1,000,000	466	54.89	63,110,228	16.87
1,000,001 and above	32	3.77	309,653,490	82.77
	849	100.00	374,119,000	100.00

TOP 20 SHAREHOLDERS

No.	Name of Shareholder	No. of Shares	%
1	Citibank Nominees Singapore Pte Ltd	81,355,900	21.75
2	Raffles Nominees (Pte) Limited	55,932,600	14.95
3	Chua Kheng Choon	27,630,666	7.39
4	Heng Hock Liang	13,859,000	3.70
5	HSBC (Singapore) Nominees Pte Ltd	13,103,200	3.50
6	OCBC Securities Private Ltd	12,114,281	3.24
7	Seow Yongli	11,167,600	2.98
8	DBS Nominees Pte Ltd	10,273,300	2.75
9	Lim Chin Tong	9,855,300	2.63
10	Lim Andy	7,760,000	2.07
11	Koh Chin Hwa	7,700,000	2.06
12	Tan Chew Hiah	6,735,000	1.80
13	Chua Han Min	6,376,700	1.70
14	Tan Eng Chua Edwin	5,639,400	1.51
15	UOB Kay Hian Pte Ltd	4,700,000	1.26
16	Ng Tiam Moy	4,385,000	1.17
17	Maybank Kim Eng Securities Pte. Ltd.	4,184,206	1.12
18	Tan Soo Yong	3,001,632	0.80
19	United Overseas Bank Nominees Pte Ltd	2,653,900	0.71
20	Lim Meng Fatt	2,501,000	0.67
		290,928,685	77.76

Shareholdings Held in Hands of Public

Based on information available to the Company as at 15 March 2019, 80.11% of the issued ordinary shares of the Company is held by the public and therefore Rule 723 of the Listing Manual Section B: Rules of Catalist of the Singapore Exchange Securities Trading Limited has been complied with.

SHAREHOLDINGS STATISTICS

As at 15 March 2019

SUBSTANTIAL SHAREHOLDERS

Name of substantial shareholder	Direct interests		Deemed interests	
	Number of Shares	%	Number of Shares	%
Cal-Comp Electronics (Thailand) Public Company Limited	37,805,800	10.11	-	-
Chua Kheng Choon[1]	27,737,666	7.41	6,735,000	1.80

Note:

1. Mr Chua Kheng Choon's beneficial interests are partly held in the name of nominees and his deemed interest in 6,735,000 Shares held in the name of his spouse.

NOTICE OF ANNUAL GENERAL MEETING

METAL COMPONENT ENGINEERING LIMITED

(Incorporated in the Republic of Singapore)
(Company Registration No. 198804700N)

NOTICE IS HEREBY GIVEN that the Annual General Meeting of METAL COMPONENT ENGINEERING LIMITED (the "**Company**") will be held at Casuarina Room, Serangoon Gardens Country Club, 22 Kensington Park Road Singapore 557271 on Monday, 29 April 2019 at 9:00 a.m. to transact the following business:

AS ORDINARY BUSINESS

1. To receive and adopt the Directors' Statement and the Audited Financial Statements of the Company for the financial year ended 31 December 2018 ("**FY2018**") together with the Auditors' Report thereon.
(Resolution 1)

2. To re-elect Mr Lim Swee Kwang as a Director of the Company, who is retiring pursuant to Article 97 of the Company's Constitution, and who, being eligible, offered himself for re-election as a Director of the Company. [See Explanatory Note (i)]
(Resolution 2)

3. To note the retirement of Mr Cheah Chow Seng as a Director for the Company, who is retiring by rotation pursuant to Article 92 of the Company's Constitution, and has decided not to seek for re-election as a Director of the Company.

4. To approve the payment of Directors' fees of S$110,000 for the financial year ending 31 December 2019, to be paid quarterly in arrears, at the end of each calendar quarter (FY2018: S$110,000).
(Resolution 3)

5. To re-appoint Foo Kon Tan LLP as the Company's Auditors and to authorise the Directors of the Company to fix their remuneration.
(Resolution 4)

6. To transact any other ordinary business which may be properly transacted at an Annual General Meeting of the Company.

AS SPECIAL BUSINESS

To consider and if thought fit, to pass the following as Ordinary Resolutions, with or without any modifications:

7. **Authority to allot and issue shares**

"That pursuant to Section 161 of the Companies Act, Chapter 50 (the "**Companies Act**") and Rule 806 of the Listing Manual Section B: Rules of Catalist ("**Catalist Rules**") of the Singapore Exchange Securities Trading Limited ("**SGX-ST**"), the Directors of the Company be authorised and empowered to:

(a) (i) allot and issue shares in the capital of the Company ("**Shares**") whether by way of rights, bonus or otherwise; and/or

(ii) make or grant offers, agreements or options (collectively, "**Instruments**") that might or would require Shares to be issued, including but not limited to, the creation and issue of (as well as adjustments to) options, warrants, debentures or other instruments convertible into Shares,

at any time and upon such terms and conditions and for such purposes and to such persons as the Directors of the Company may, in their absolute discretion, deem fit; and

(b) (notwithstanding the authority conferred by this Ordinary Resolution may have ceased to be in force) issue Shares in pursuance of any Instruments made or granted by the Directors of the Company while this Ordinary Resolution is in force, provided that:

(1) the aggregate number of Shares (including Shares to be issued in pursuance of the Instruments, made or granted pursuant to this Ordinary Resolution) and Instruments to be issued pursuant to this Ordinary Resolution shall not exceed 100% of the total number of issued Shares (excluding treasury shares and subsidiary holdings, if any) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of Shares to be issued (including Shares to be issued pursuant to the Instruments) other than on a pro-rata basis to existing shareholders of the Company shall not exceed 50% of the total number of issued Shares (excluding treasury shares and subsidiary holdings, if any) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below);

(2) (subject to such calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of Shares (including Shares to be issued pursuant to the Instruments) that may be issued under sub-paragraph (1) above, the percentage of the total number of issued Shares shall be calculated based on the total number of issued Shares (excluding treasury shares and subsidiary holdings, if any) in the capital of the Company at the time of the passing of this Ordinary Resolution, after adjusting for:

(a) new Shares arising from the conversion or exercise of the Instruments or any convertible securities outstanding at the time of passing of this Ordinary Resolution;

(b) (where applicable) new Shares arising from the exercise of share options or vesting of share awards outstanding and subsisting at the time of the passing of this Ordinary Resolution, provided that such share awards or share options (as the case may be) were granted in compliance with the Catalist Rules; and

(c) any subsequent bonus issue, consolidation or sub-division of Shares; and

(3) in exercising the authority conferred by this Ordinary Resolution, the Company shall comply with the provisions of the Catalist Rules for the time being in force (unless such compliance has been waived by SGX-ST), all applicable legal requirements under the Companies Act and the Constitution of the Company for the time being in force; and

(4) unless revoked or varied by the Company in a general meeting, such authority conferred by this Ordinary Resolution shall continue in force until (i) the conclusion of the next Annual General Meeting of the Company or (ii) the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier."

[See Explanatory Note (ii)] **(Resolution 5)**

8. **Authority to allot and issue Shares under the MCE Share Option Scheme**

"That the Directors of the Company be authorised and empowered to allot and issue shares in the capital of the Company to all the holders of options granted by the Company prior to the subsistence of this authority under the MCE Share Option Scheme ("**MCE Scheme**") upon the exercise of such options and in accordance with the terms and conditions of the MCE Scheme.

[See Explanatory Note (iii)] **(Resolution 6)**

NOTICE OF ANNUAL GENERAL MEETING

9. **Authority to offer and grant share options, and to allot and issue Shares under the MCE Share Option Scheme 2014 ("MCE Scheme 2014")**

"That pursuant to Section 161 of the Companies Act, the Directors of the Company be authorised and empowered to grant share options in accordance with the provisions of the MCE Scheme 2014 and to allot and issue from time to time, such number of Shares as may be required to be issued pursuant to the exercise of the share options under the MCE Scheme 2014, provided that the aggregate number of new Shares which may be issued pursuant to the MCE Scheme 2014 shall not exceed 15% of the total number of issued Shares (excluding treasury shares and subsidiary holdings, if any) from time to time and that such authority shall, unless revoked or varied by the Company in a general meeting, continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier."

[See Explanatory Note (iv)] **(Resolution 7)**

By Order of the Board

Lee Wei Hsiung
Mak Peng Leong Philip
Company Secretaries
Singapore, 12 April 2019

Explanatory Notes:

(i) Mr Lim Swee Kwang will, upon re-election as a Director of the Company, remain as the Chairman of the Audit Committee, and a member of the Remuneration Committee and the Nominating Committee. The Board considers Mr Lim Swee Kwang to be independent for the purpose of Rule 704(7) of the Catalist Rules. Mr Lim Swee Kwang does not have any relationship, including immediate family relationships, with the rest of the Directors of the Company, the Company, its related corporation, its 10% shareholders or its officers. Key information on Mr Lim Swee Kwang required pursuant to Rule 720(5) of the Catalist Rules can be found under the sections entitled "Board of Directors", "Corporate Governance Report – Principle 4" and "Directors' Statement" of the Company's Annual Report 2018.

(ii) Ordinary Resolution 5 proposed in item 7 above, if passed, will authorise and empower the Directors of the Company from the date of this Annual General Meeting of the Company until the date of the next Annual General Meeting of the Company, or the date by which the next Annual General Meeting of the Company is required by law to be held or the date such authority is revoked by the Company in a general meeting, whichever is the earliest, to allot and issue Shares, make or grant Instruments convertible into Shares and to issue Shares pursuant to such Instruments, up to a number not exceeding, in total, 100% of the total number of issued Shares (excluding treasury shares and subsidiary holding, if any) in the capital of the Company, of which up to 50% of the total number of issued Shares (excluding treasury shares and subsidiary holding, if any) in the capital of the Company may be issued other than on a pro-rata basis to existing shareholders. For determining the aggregate number of Shares that may be issued, the percentage of Shares that may be issued (including Shares that are to be issued pursuant to the Instruments) will be calculated based on the issued Shares in the capital of the Company at the time this Ordinary Resolution is passed after adjusting for new Shares arising from the conversion or exercise of the Instruments or any convertible securities, new Shares arising from exercising share options or vesting of share awards outstanding and subsisting at the time of passing of this Ordinary Resolution and any subsequent bonus issue, consolidation or sub-division of Shares.

NOTICE OF ANNUAL GENERAL MEETING

(iii) Ordinary Resolution 6 proposed in item 8 above, if passed, will authorise and empower the Directors of the Company, from the date of passing Resolution 6 until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier, to allot and issue Shares pursuant to the exercise of Options under the MCE Scheme, provided that the aggregate number of shares to be issued shall not exceed 15% of the total number of issued Shares (excluding treasury shares and subsidiary holdings, if any) from time to time. The MCE Scheme expired on or about 3 November 2013. Options previously granted under the MCE Scheme remain valid and exercisable until the end of the relevant exercise period.

(iv) Ordinary Resolution 7 proposed in item 9 above, if passed, will authorise and empower the Directors of the Company, from the date of passing Resolution 7 until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier, to grant share options and to allot and issue Shares pursuant to the exercise of Options under the MCE Scheme 2014, provided that the aggregate number of shares to be issued shall not exceed 15% of the total number of issued Shares (excluding treasury shares and subsidiary holdings, if any) from time to time. The MCE Scheme 2014 was adopted and approved by Shareholders on 25 April 2014.

Notes:

1. (a) A member who is not a Relevant Intermediary is entitled to appoint not more than two (2) proxies to attend, speak and vote at the Annual General Meeting of the Company. Where such member appoints two (2) proxies, he/she should specify the proportion of his/her shareholding (expressed as a percentage of the whole) to be represented by each proxy in the instrument appointing a proxy or proxies.

   (b) A member who is a Relevant Intermediary is entitled to appoint more than two (2) proxies to attend, speak and vote at the Annual General Meeting of the Company, but each proxy must be appointed to exercise the rights attached to a different Share or Shares held by such member. Where such member appoints more than two (2) proxies, the number and class of Shares in relation to which each proxy has been appointed shall be specified in the instrument appointing a proxy or proxies.

   "Relevant Intermediary" is:

   (i) A banking corporation licensed under the Banking Act, Chapter 19 of Singapore or a wholly-owned subsidiary of such a banking corporation, whose business includes the provision of nominee services and who holds shares in that capacity; or

   (ii) A person holding a capital markets services licence to provide custodial services for securities under the Securities and Future Act, Chapter 289 of Singapore and who holds shares in that capacity; or

   (iii) The Central Provident Fund Board established by the Central Provident Fund Act, Chapter 36 of Singapore, in respect of shares purchased under the subsidiary legislation made under the Act providing for the making of investments from the contributions and interest standing to the credit of members of the Central Provident Fund, if the Board holds those shares in the capacity of an intermediary pursuant to or in accordance with that subsidiary legislation.

2. The instrument appointing a proxy or proxies must be under the hand of the appointor or on his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed under its seal or under the hand of an officer or attorney duly authorised.

NOTICE OF ANNUAL GENERAL MEETING

3. The instrument appointing a proxy must be deposited at the Company's Share Registrar, M&C Services Private Limited at 112 Robinson Road, #05-01, Singapore 068902 not less than 48 hours before the time appointed for holding the Annual General Meeting of the Company.

4. An investor who buys shares using CPF monies ("**CPF Investor**") and/or SRS monies ("**SRS Investor**") (as may be applicable) may attend and cast his/her vote(s) at the Annual General Meeting of the Company in person. CPF and SRS Investors who are unable to attend the Annual General Meeting of the Company but would like to vote, may inform their CPF and/or SRS Approved Nominees to appoint the Chairman of the Meeting to act as their proxy, in which case, the CPF and SRS Investors shall be precluded from attending the Annual General Meeting of the Company.

Personal Data Protection Act consent:

By submitting a proxy form appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting of the Company and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the Annual General Meeting of the Company (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the Annual General Meeting of the Company (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "**Purposes**"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

---

*This notice has been prepared by the Company and its contents have been reviewed by the Company's sponsor, ZICO Capital Pte. Ltd. ("**Sponsor**"), for compliance with the Singapore Exchange Securities Trading Limited ("**SGX-ST**") Listing Manual Section B: Rules of Catalist. The Sponsor has not independently verified the contents of this notice.*

This notice has not been examined or approved by the SGX-ST and the SGX-ST assumes no responsibility for the contents of this notice, including the correctness of any of the statements or opinions made or reports contained in this notice.

The contact person for the Sponsor is Ms. Alice Ng, Director of Continuing Sponsorship, ZICO Capital Pte. Ltd., at 8 Robinson Road, #09-00 ASO Building, Singapore 048544, telephone (65) 6636 4201.

PROXY FORM

IMPORTANT:

1. For shareholders who have used their CPF monies to buy the Shares of Metal Component Engineering Limited, this Annual Report is forwarded to them at the request of their CPF Approved Nominees and is sent solely FOR INFORMATION ONLY.
2. This Proxy Form is not valid for use by CPF investors and shall be ineffective for all intents and purposes if used or purported to be used by them.
3. CPF Investors who wish to vote at the Meeting, should contact their respective CPF Approved Nominees within the time frame specified.

METAL COMPONENT ENGINEERING LIMITED

(Incorporated in the Republic of Singapore)
(Company Registration No.: 198804700N)

Proxy Form

(Please see notes overleaf before completing this Form)

I/We _____ (Name)

of _____ (Address)

being a member/members of Metal Component Engineering Limited (the "Company"), hereby appoint:

Name	**NRIC / Passport Number**	**Proportion of Shareholdings (%)**
Address		

and/or (delete as appropriate)

Name	**NRIC / Passport Number**	**Proportion of Shareholdings (%)**
Address		

or failing him/her, the Chairman of the Annual General Meeting (the "Meeting") of the Company, as my/our proxy/proxies to vote for me/us on my/our behalf at Meeting to be held at Casuarina Room, Serangoon Gardens Country Club, 22 Kensington Park Road Singapore 557271 on 29 April 2019 at 9:00 a.m. and at any adjournment thereof.

I/We direct my/our proxy/proxies to vote for or against the Resolutions proposed at the Meeting as indicated hereunder. If no specific direction as to voting is given or in the event of any other matter arising at the Meeting and at any adjournment thereof, the proxy/proxies will vote or abstain from voting at his/her/their discretion.

All resolutions put to the vote at the Meeting shall be decided by way of poll.

No.	**Resolutions relating to:**	**No. of Votes For***	**No. of Votes Against***
1.	Adoption of the Directors' Statement and Audited Financial Statements of the Company for the financial year ended 31 December 2018 together with the Auditors' Report thereon.		
2.	Re-election of Mr Lim Swee Kwang as a Director of the Company.		
3.	Approval of the payment of Directors' fees of S$110,000 for the financial year ending 31 December 2019, to be paid quarterly in arrears, at the end of each calendar quarter.		
4.	Re-appointment of Foo Kon Tan LLP, as the Company's Auditors and authority to Directors of the Company to fix their remuneration.		
5.	Authority to allot and issue shares.		
6.	Authority to allot and issue shares under the MCE Share Option Scheme.		
7.	Authority to offer and grant share option, and to allot and issue shares under the MCE Share Option Scheme 2014.		

Please indicate with a cross [X] in the space provided whether you wish your vote to be cast for or against the Resolutions as set out in the Notice of Meeting. Alternatively, if you wish to exercise your votes both "For" and "Against" the relevant resolution, please indicate the number of shares in the boxes provided.

Dated this _____ day of _____ 2019

Total number of Shares held in:	**No. of Shares**
CDP Register	
Register of Members	

_____
Signature of Shareholder(s) /
Common Seal of Corporate Shareholder

Notes:

1. Please insert the total number of Shares held by you. If you have Shares entered against your name in the Depository Register (as defined in Section 81SF of the Securities and Futures Act, Chapter 289 of Singapore), you should insert that number of Shares. If you have Shares registered in your name in the Register of Members, you should insert that number of Shares. If you have Shares entered against your name in the Depository Register and Shares registered in your name in the Register of Members, you should insert the aggregate number of Shares against your name in the Depositary Register and registered in your name in the Register of Members. If no number is inserted, the instrument appointing a proxy or proxies shall be deemed to relate to all the Shares held by you.

2. (a) A member who is not a Relevant Intermediary is entitled to appoint not more than two (2) proxies to attend, speak and vote at the Annual General Meeting. Where such member appoints two (2) proxies, he/she should specify the proportion of his/her shareholding (expressed as a percentage of the whole) to be represented by each proxy in the instrument appointing a proxy or proxies.

   (b) A member who is a Relevant Intermediary is entitled to appoint more than two (2) proxies to attend, speak and vote at the Annual General Meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member appoints more than two (2) proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the instrument appointing a proxy or proxies. A proxy need not be a member of the Company.

   "Relevant Intermediary" is:

   (i) A banking corporation licensed under the Banking Act, Chapter 19 of Singapore or a wholly-owned subsidiary of such a banking corporation, whose business includes the provision of nominee services and who holds shares in that capacity; or

   (ii) A person holding a capital markets services licence to provide custodial services for securities under the Securities and Future Act, Chapter 289 of Singapore and who holds shares in that capacity; or

   (iii) The Central Provident Fund Board established by the Central Provident Fund Act, Chapter 36 of Singapore, in respect of shares purchased under the subsidiary legislation made under the Act providing for the making of investments from the contributions and interest standing to the credit of members of the Central Provident Fund, if the Board holds those shares in the capacity of an intermediary pursuant to or in accordance with that subsidiary legislation.

3. The instrument appointing a proxy or proxies must be under the hand of the appointor or his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed under its seal or under the hand of an officer or attorney duly authorised.

4. The instrument appointing a proxy or proxies must be deposited at the Company's Share Registrar, M&C Services Private Limited 112 Robinson Road, #05-01, Singapore 068902 not less than 48 hours before the time appointed for the Annual General Meeting.

5. A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the Annual General Meeting, in accordance with Section 179 of the Companies Act, Chapter 50 of Singapore.

6. An investor who buys shares using CPF monies ("CPF Investor") and/or SRS monies ("SRS Investor") (as may be applicable) may attend and cast his/her vote(s) at the Annual General Meeting in person. CPF and SRS Investors who are unable to attend the Annual General Meeting but would like to vote, may inform their CPF and/or SRS Approved Nominees to appoint the Chairman of the Meeting to act as their proxy, in which case, the CPF and SRS Investors shall be precluded from attending the Meeting.

General:

The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies. In addition, in the case of Shares entered in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if the member, being the appointer, is not shown to have Shares entered against his/her name in the Depository Register as at 72 hours before the time appointed for holding the Annual General Meeting, as certified by The Central Depository (Pte) Limited to the Company.

PERSONAL DATA PROTECTION ACT CONSENT

By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated 12 April 2019.

Designed
& Produced by
+65 6880 2828
Xpress®

METAL COMPONENT ENGINEERING LIMITED

7030 Ang Mo Kio Avenue 5, #08-85 Northstar@AMK, Singapore 569880
Tel: (65) 6759 5575 • Fax: (65) 6759 5565
www.mce.com.sg